



<b>Meeting of East Renfrewshire Health and Social Care Partnership</b>	Integration Joint Board
<b>Held on</b>	27 March 2024
<b>Agenda Item</b>	7
<b>Title</b>	Revenue Budget Monitoring Report 2023/24; position as at 31st January 2024
<p><b>Summary</b></p> <p>To provide the Integration Joint Board with financial monitoring information in relation to the revenue budget, as part of the agreed financial governance arrangements.</p>	
<b>Presented by</b>	Lesley Bairden, Chief Financial Officer
<p><b>Action Required</b></p> <p>The Integration Joint Board is asked to:</p> <ul style="list-style-type: none"> <li>• note the projected outturn for the 2023/24 revenue budget</li> <li>• note that the Chief Officer and her management team continue to work on actions to mitigate cost pressures in the current year</li> <li>• note that East Renfrewshire Council has indicated support to the IJB for social care cost pressures on a non-recurring basis this financial year</li> <li>• approve the budget virement requested within the report</li> </ul>	
<p><b>Directions</b></p> <p><input type="checkbox"/> No Directions Required</p> <p><input type="checkbox"/> Directions to East Renfrewshire Council (ERC)</p> <p><input type="checkbox"/> Directions to NHS Greater Glasgow and Clyde (NHSGGC)</p> <p><input checked="" type="checkbox"/> Directions to both ERC and NHSGGC</p>	<p><b>Implications</b></p> <p><input checked="" type="checkbox"/> Finance</p> <p><input type="checkbox"/> Policy</p> <p><input type="checkbox"/> Workforce</p> <p><input type="checkbox"/> Equalities</p> <p><input checked="" type="checkbox"/> Risk</p> <p><input type="checkbox"/> Legal</p> <p><input type="checkbox"/> Infrastructure</p> <p><input type="checkbox"/> Fairer Scotland Duty</p>

**EAST RENFREWSHIRE INTEGRATION JOINT BOARD**

**27 March 2024**

**Report by Chief Financial Officer**

**REVENUE BUDGET MONITORING REPORT 2023/24**

**PURPOSE OF REPORT**

1. To advise the Integration Joint Board of the projected outturn position of the 2023/24 revenue budget. This projection is based on ledger information as at 31<sup>st</sup> January 2024 and allows for latest intelligence.

**RECOMMENDATIONS**

2. The Integration Joint Board is asked to note:
  - note the projected outturn for the 2023/24 revenue budget
  - note that the Chief Officer and her management team continue to work on actions to mitigate cost pressures in the current year
  - note that East Renfrewshire Council has indicated support to the IJB for social care cost pressures on a non-recurring basis this financial year
  - approve the budget virements requested within the report

**BACKGROUND**

3. This report is part of the regular reporting cycle for ensuring that the HSCP financial governance arrangements are maintained. This is the fifth report for the financial year 2023/24 and provides the projected outturn for the year based on our latest information recognising we remain in a very challenging financial position.
4. The projected outturn shows a potential overspend for the year of £4.674 million, after allowing for the additional Covid funding from the Council of £0.687 million and the application of all earmarked reserves.
5. Whilst the increase of £0.125 million is not in itself significant when compared to the £4.549 million reported in January, this does allow for the further shortfall in supporting people framework savings we had signalled of £1.1 million. However much of this is offset by further cost reductions as we strive to contain costs.
6. The Chief Officer and her management team continue to work on actions to mitigate cost pressures in the current year and remain engaged in ongoing discussions with both partners as part of the financial recovery process.
7. As we last reported our council partner has agreed to support us on a non-recurring basis in the current year with our projected social care cost pressures and this will continue to be monitored and discussed throughout the year. This support is very much welcomed, including the additional Covid pressure funding towards pressures this year.

8. The projected costs against budget will continue to be reviewed as we move toward the end of the financial year and every action taken where possible to contain or minimise the projected overspend, whilst continuing to deliver our significant savings, recovery and renewal programme. The current year pressures inform the budget proposed for the coming financial year 2024/25.

## REPORT

9. The consolidated budget for 2023/24 and projected outturn position, shows a possible overspend of £4.674 million against a full year budget of £159.094 million (2.94%).
10. The HSCP ongoing costs relating to Covid-19 now need to be contained within our budget as Scottish Government funding has now ceased, with exception of £2k to support PPE for carers. The additional support from the council is welcomed in the current financial year.
11. As previously reported, East Renfrewshire Council has agreed funding to support a number of Covid recovery activities along with £0.687 million towards service pressures and the detail is included at Appendix 11.
12. The consolidated revenue budget and associated financial direction to our partners is detailed at Appendix 4. This is reported to each Integration Joint Board and reflects in year revisions to our funding contributions and associated directions.
13. The reserves position is set out at Appendix 5 and shows the planned in-year use of reserves and the committed spend to take forward.
14. The main projected operational variances are set out below, based on known care commitments, vacant posts and other supporting information from our financial systems as at 31<sup>st</sup> January 2024 and allows for the latest intelligence.
15. **Children & Families and Public Protection £522k underspend;** vacancy management and maximising reserves give a projected underspend of £964k, however this is offset in the main by unachieved savings from supporting people framework of £384k. The projected cost pressure from unaccompanied asylum seekers is £65k.
16. This is a decrease in projected costs of £416k since we last reported, due a number of factors including; unaccompanied asylum seekers £147k reduction in residential care; new pathfinders grant income £71k; applying the health visitor reserve funding of £82k previously omitted in error and reduction in a number of operational budgets. There is also an increase in unachieved savings of £170k since last reported.
17. We are currently holding a reserve of £466k for Whole Family Wellbeing and have reviewed how we have been reporting this. This was treated as an earmarked but not as a ring-fenced reserve. On further discussion with the Chief Social Work Officer this is ring-fenced as if it is not spent per funding conditions then unspent monies would require to be returned to the Scottish Government and therefore re-categorised on Appendix 5.
18. The reserve was reported as being spent in the current financial year, however this should have reflected the funding was committed and the actual spend will be in 2024/25, so the reserve has been revised to carry forward this funding. In addition, there has been slippage in the current financial year from recruitment and normal

practice would be to carry this forward as part of the year end process. However, given our financial recovery position it is important we are transparent and recognise this slippage now and that this will increase the reserve by c£180k. The funding will still be spent, but this will span financial years 2023/24 and 2024/25.

19. **Older Peoples Services £135k overspend;** There has been an increase in costs of £114k since January from a further increase in unachieved savings of £206k, partly offset by a number of operational underspends. The main variances to budget:
  - Residential and nursing care underspend of £136k.
  - Staffing costs are underspent by £450k mainly from turnover and recruitment challenges, particularly within community based health services.
  - In localities directly purchased care at home and direct payment commitments show a projected overspend of £185k.
  - Unachieved savings from our Supporting People Framework give a cost pressure of £628k.
20. **Physical & Sensory Disability £254k overspend;** this is due to a combination of factors as previously reported; care package projected costs £60k; equipment contract £51k and unachieved savings from supporting people of £308k. These pressures are offset in part by staff turnover of £123k and additional income of £58k. This is an increase in projected costs of £207k since last reported mainly due to further unachieved savings from the Supporting People Framework.
21. **Learning Disability Community Services £940k overspend;** due to unachieved supporting people savings of £689k along with care package costs projected to overspend by £464k. This is offset in part by staffing vacancies and reduced supply costs of £212k from Community Pathways and the Community Autism team. This is an increase in costs of £251k since last reported, of which £220k is further unachieved Supporting People Framework savings.
22. When we look at the collective position across the three adult care groups above (in paragraphs 19 to 21 this gives a projected overspend across Barrhead and Eastwood localities of £1,329k mainly from unachieved Supporting People Framework savings. The locality split is shown as an extract in Appendices 1 to 3 as an alternative presentation of these budgets and projected costs.
23. **Intensive Services £2,369k overspend;** the most significant cost pressures remain staffing and the purchase of care, with the main projected variances:
  - £1,779k Care at Home from continued capacity constraints along with increased demand and complexity (both purchased and the in-house service). This position is inclusive of £250k Covid support from the council.
  - £282k Telecare Responders based on staffing and working patterns.
  - £146k Bonnyton House predominately from staffing and agency costs.
  - £617k unachieved savings from our Supporting People Framework
 These overspends are offset in part by:
  - £455k staff turnover and vacancies within Day Services and Home from Hospital.
24. This is an increase in projected costs of £615k since last reported mainly due to further unachieved savings of £434k from the Supporting People Framework and £179k increased costs mainly within Care at Home.
25. As part of the Savings, Recovery and Renewal programme the Care at Home service redesign is considering staffing and purchased care, with a view to delivering savings

as well as containing costs in the current year. The review of care packages has been prioritised to deliver savings and early indications are positive.

26. **Learning Disability Inpatients £1,366k overspend;** this continues to reflect the ongoing pressure from increased observation costs and maintaining staff ratios within the inpatient units. The projected costs have increased by £366k since last reported. Given this cost pressure relates to specific patient needs this will constantly change. Going forward this should be mitigated to some degree by the redesign of the service.
27. **Augmentative and Alternative Communication £nil variance;** it is still anticipated that spend will be to budget for this service. The reserve (£104k) that was in place to smooth any future pressures has been released to support the bottom line as part of our recovery measures to minimise costs.
28. **Recovery Services Mental Health & Addictions £867k underspend;** due to turnover of £259k and operational underspends of £568k against our core budgets. We had been holding costs here whilst awaiting a number of system wide charges and final funding confirmations, this was the most prudent approach. We are now able to allocate costs against the relevant funding streams, so our costs have reduced by £739k since last reported.
  - £228k of costs allocated to MH Action15 programme
  - £61k from the previous release of reserves
  - £109k Dementia reserve fully applied
  - £170k ADP programme costs
  - £109k further turnover
29. **Prescribing £2,138k overspend;** is based on the latest cost and activity and has improved since last reported by £262k, due to price reductions. The Clinical Director is leading on the development and implementation of the local plan to deliver savings across a range of local and GGC wide initiatives.
30. **Finance & Resources £452k underspend;** is a reduction in projected costs of £488k since last reported mainly from applying £377k reserves released in January and further net cost reductions across a number of centrally held budgets of £111k. This budget meets a number of HSCP wide costs, including charges for prior year NHS pension costs that we expect to diminish over time.
31. **Primary Care Improvement Plan, Alcohol and Drugs (Local Improvement Fund) and Mental Health Action 15;** we have now received confirmation from the Scottish Government of our current year allocation for Mental Health Action 15 and this has allowed us to reallocate some costs previously held against our core budget. The balance of funding we are projecting to carry forward within the Alcohol and Drugs funding remains ring-fenced to support a recovery hub premises.
32. Appendices 8 to 10 give a summarised position against each funding stream, showing the planned activity against each initiative.

#### **Other**

33. The projected outturn shows a potential overspend for the year of £4.674 million, inclusive of the additional Covid funding from the Council of £0.687 million and the application of reserves.

34. We have signalled since 2021/22 budget that funding may not be sufficient to meet the increasing demand for services, recognising the historic level of savings delivered and despite best efforts we will not be able to contain costs in the current financial year, with the complexities and demand of the post Covid landscape.
35. We recognise the risk to the ongoing deliverability of the Supporting People Framework, which will continue to be closely monitored. The scrutiny work in place supports the modelling, the impact of implementation and the associated culture shift have taken longer than anticipated. This scrutiny work also supports that savings can be delivered and this is reflected in the proposed budget for 2024/25.
36. We continue to look at every action where it could be possible to minimise cost pressures and continue close monitoring our Savings, Recovery and Renewal programme. For ease of reference Appendix 6 in this report also provides a position statement on savings progress. This remains incredibly challenging in the current environment given the capacity constraints and focus on service delivery, recognising the tensions when trying to reduce costs and deliver change and savings.
37. The support cost charge from the council is currently projected to budget and reflects the saving of £219k. We will not be able to ratify this as delivered until the final accounts for the year are closed. However discussion with colleagues and intelligence on budgets suggest this assumption should hold.
38. The budget virement requests are detailed at Appendix 7 and the IJB is asked to approve the adjustments relating to allocation of pay award funding via ERC and a small re-alignment of activity across children and justice services.
39. As with every year there are a number of variables such as pay award, inflation, demand, economic volatility, workforce capacity that will all impact on our cost projections and detailed monitoring will continue during each year and will inform forward financial planning.

## **IMPLICATIONS OF THE PROPOSALS**

### Finance

40. The financial implications are detailed in the report and financial recovery discussions remain ongoing with our partners.

### Risk

41. Delivering services and the savings recovery and renewal programme within existing funding is clearly our most significant risk and we remain concerned about the Supporting People Framework.
42. There are other risks which could impact on the current and future budget position; including:
  - Maintaining capacity to deliver our services
  - Achieving all existing savings on a recurring basis and containing the current projected overspend
  - The ongoing impact of Covid-19 on our partner providers and the care service market
  - Prescribing costs and the ability to accurately model and project the position, particularly in the early part of the year
  - Observation and Out of Area costs
  - The impact of current year pressures on forward financial planning

## **DIRECTIONS**

43. The running budget reconciliation which forms part of financial directions to our partners is included at Appendix 4.
44. The report reflects a projected overspend of £4.674 million after the planned use of reserves and the additional Covid funding from the Council.
45. Financial recovery discussions are ongoing with both partners and the council's support for in-year pressures will be reflected for our final outturn.

## **CONSULTATION AND PARTNERSHIP WORKING**

46. The Chief Financial Officer has consulted with our partners.
47. This revenue budget reflects the consolidation of funding from both East Renfrewshire Council and NHS Greater Glasgow and Clyde. The HSCP operates under the Financial Regulations as approved by the Performance and Audit Committee on 18 December 2015 and reviewed March 2020; the latest review of the financial regulations and reserves policy were agreed by the Performance and Audit Committee on 22<sup>nd</sup> September 2022.

## **CONCLUSIONS**

48. The report reflects a projected overspend of £4.674 million after the planned use of reserves and the additional Covid funding.
49. Financial recovery discussions are ongoing with both partners and the Chief Officer and her management team continue to try and minimise the budget deficit in the current financial year. The support for in-year pressures from the council along with the additional Covid support funding is very much welcomed.

## **RECOMMENDATIONS**

50. The Integration Joint Board is asked to note:
  - note the projected outturn for the 2023/24 revenue budget
  - note that the Chief Officer and her management team continue to work on actions to mitigate cost pressures in the current year
  - note that East Renfrewshire Council has indicated support to the IJB for social care cost pressures on a non-recurring basis this financial year
  - approve the budget virement requested within the report

**REPORT AUTHOR**

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11 March 2024

Chief Officer, IJB: Julie Murray

**BACKGROUND PAPERS**

IJB 31.01.2024 – Revenue Budget Monitoring Report

[https://www.eastrenfrewshire.gov.uk/media/9959/IJB-Item-08-31-January-2024/pdf/IJB\\_Item\\_08\\_-\\_31\\_January\\_2024.pdf?m=1705939879050](https://www.eastrenfrewshire.gov.uk/media/9959/IJB-Item-08-31-January-2024/pdf/IJB_Item_08_-_31_January_2024.pdf?m=1705939879050)



## East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24

## Consolidated Monitoring Report

## Projected Outturn Position as at 31st January 2024

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Public Protection - Children & Families	13,775	13,256	519	3.77%
Public Protection - Criminal Justice	74	71	3	4.05%
Adult Localities Services				
Older People	25,802	25,937	(135)	(0.52%)
Physical & Sensory Disability	6,225	6,479	(254)	(4.08%)
Learning Disability - Community	18,978	19,918	(940)	(4.95%)
Learning Disability - Inpatients	10,144	11,510	(1,366)	(13.47%)
Augmentative and Alternative Communication	76	76	-	0.00%
Intensive Services	15,775	18,144	(2,369)	(15.02%)
Recovery Services - Mental Health	6,171	5,432	739	11.98%
Recovery Services - Addictions	1,969	1,841	128	6.50%
Family Health Services	30,870	30,870	-	0.00%
Prescribing	17,315	19,453	(2,138)	(12.35%)
Finance & Resources	11,920	11,468	452	3.79%
<b>Net Expenditure</b>	<b>159,094</b>	<b>164,455</b>	<b>(5,361)</b>	<b>(3.37%)</b>
<b>Contribution to / (from) Reserve</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Expenditure</b>	<b>159,094</b>	<b>164,455</b>	<b>(5,361)</b>	

Projected overspend by Partner	£'000	
Health	(1,659)	
Social Care	(3,702)	
Projected Deficit	<u>(5,361)</u>	
To be funded by:		
Net Contribution To / From Reserves **	0	
Funding from East Renfrewshire Council for ongoing COVID pressure	687	
Financial Recovery Action Planning Required to balance budget	<u>4,674</u>	2.94%
	<u>5,361</u>	

\*\* will be reviewed as year progresses

## Additional information - Adult Localities

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Localities Services - Barrhead	24,819	25,752	(933)	(3.76%)
Localities Services - Eastwood	26,188	26,584	(396)	(1.51%)
<b>Net Expenditure</b>	<b>51,007</b>	<b>52,336</b>	<b>(1,329)</b>	<b>(2.61%)</b>

East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24  
 Council Monitoring Report  
 Projected Outturn Position as at 31st January 2024

Subjective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Employee Costs	29,552	31,638	(2,086)	(7.06%)
Property Costs	976	959	17	1.74%
Supplies & Services	2,837	3,991	(1,154)	(40.68%)
Transport Costs	305	316	(11)	(3.61%)
Third Party Payments	50,424	57,227	(6,803)	(13.49%)
Support Services	2,455	2,236	219	8.92%
Income	(18,211)	(24,327)	6,116	(33.58%)
<b>Net Expenditure</b>	<b>68,338</b>	<b>72,040</b>	<b>(3,702)</b>	<b>(5.42%)</b>

<b>Contribution to / (from) Reserve</b>	-		<b>0</b>	-
<b>Net Expenditure</b>	<b>68,338</b>	<b>72,040</b>	<b>(3,702)</b>	-

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Public Protection - Children & Families	10,850	10,494	356	3.28%
Public Protection - Criminal Justice	74	71	3	4.05%
Adult Localities Services				
Older People	15,528	16,074	(546)	(3.52%)
Physical & Sensory Disability	5,465	5,719	(254)	(4.65%)
Learning Disability	12,625	13,677	(1,052)	(8.33%)
Intensive Services	14,660	17,029	(2,369)	(16.16%)
Recovery Services - Mental Health	1,953	1,871	82	4.20%
Recovery Services - Addictions	282	216	66	23.40%
Finance & Resources	6,901	6,889	12	0.17%
<b>Net Expenditure</b>	<b>68,338</b>	<b>72,040</b>	<b>(3,702)</b>	<b>(5.42%)</b>

<b>Contribution to / (from) Reserve</b>	-		<b>0</b>	
<b>Net Expenditure</b>	<b>68,338</b>	<b>72,040</b>	<b>(3,702)</b>	

#### Notes

1. Projected Deficit	(3,702)
To be funded by:	
Net Contribution To / From Reserves **	0
Funding from East Renfrewshire Council for ongoing COVID pressure	687
Financial Recovery Action Planning Required to balance budget	3,015
	3,702

\*\* will be reviewed as year progresses

2. In addition to the above addition spending from reserves is detailed at Appendix 5

3. Additional information - Adult Localities

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Localities Services - Barrhead	17,513	18,516	(1,003)	(5.73%)
Localities Services - Eastwood	16,104	16,953	(849)	(5.27%)
<b>Net Expenditure</b>	<b>33,617</b>	<b>35,469</b>	<b>(1,852)</b>	<b>(5.51%)</b>

## East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24

## NHS Monitoring Report

## Projected Outturn Position as at 31st January 2024

Subjective Analysis	Full Year			
	Full Year Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Employee Costs	22,684	22,316	368	1.62%
Non-pay Expenditure	58,524	60,551	(2,027)	(3.46%)
Resource Transfer/Social Care Fund	12,389	12,389	-	0.00%
Income	(2,840)	(2,840)	-	0.00%
<b>Net Expenditure</b>	<b>90,757</b>	<b>92,416</b>	<b>(1,659)</b>	<b>(1.83%)</b>
<b>Contribution to / (from) Reserve</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Expenditure</b>	<b>90,757</b>	<b>92,416</b>	<b>(1,659)</b>	<b>-</b>

Objective Analysis	Full Year			
	Full Year Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Childrens Services	2,818	2,655	163	5.78%
Adult Community Services	6,728	6,317	411	6.11%
Learning Disability - Community	1,218	1,106	112	9.20%
Learning Disability - Inpatients	10,144	11,510	(1,366)	(13.47%)
Augmentative and Alternative Communication	76	76	-	0.00%
Family Health Services	30,870	30,870	-	0.00%
Prescribing	17,315	19,453	(2,138)	(12.35%)
Recovery Services - Mental Health	3,408	2,751	657	19.28%
Recovery Services - Addictions	1,104	1,042	62	5.62%
Finance & Resources	4,687	4,247	440	9.39%
Resource Transfer	12,389	12,389	-	0.00%
<b>Net Expenditure</b>	<b>90,757</b>	<b>92,416</b>	<b>(1,659)</b>	<b>(1.83%)</b>
<b>Contribution to / (from) Reserve</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Net Expenditure</b>	<b>90,757</b>	<b>92,416</b>	<b>(1,659)</b>	<b>0.00%</b>

## Notes

Resource Transfer and the Social Care Fund is re allocated across client groups at the consolidated level as detailed below:

	£'000
Public Protection - Children & Families	107
Adult Localities Services	
Older People	3,546
Physical & Sensory Disability	760
Learning Disability	5,135
Intensive Services	1,115
Recovery Services - Mental Health	810
Recovery Services - Addictions	583
Finance & Resources	332
	<u>12,388</u>

Localities Resource Transfer - alternative presentation

Localities Services - Barrhead	5,360
Localities Services - Eastwood	4,082

1. Projected Deficit	<u>(1,659)</u>
To be funded by:	
Net Contribution To / From Reserves **	0
Financial Recovery Action Planning Required to balance budget	<u>1,659</u>
	<u>1,659</u>

\*\* will be reviewed as year progresses

In addition to the above addition spending from reserves is detailed at Appendix 5

Additional information - Adult Localities

Objective Analysis	Full Year			
	Full Year Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Localities Services - Barrhead	1,946	1,876	70	3.59%
Localities Services - Eastwood	6,000	5,547	453	7.55%
<b>Net Expenditure</b>	<b>7,946</b>	<b>7,423</b>	<b>523</b>	<b>6.58%</b>

**East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24  
Budget Reconciliation & Directions**

	NHS £000	ERC £000	IJB £000	Total £000
Funding Sources to the IJB				
1 Expected Revenue Budget Contributions per March 2022 Budget	82,051	67,040		149,091
Funding confirmed in opening budget but not received at March 2022	(1,023)			(1,023)
Criminal Justice Grant Funded Expenditure		616		616
Criminal Justice Grant		(616)		(616)
CAMHS - transfer to East Dun HSCP	(745)			(745)
Prescribing - including Apremilast and share of £20m	165			165
Health Visitors - Central Training Allocations	36			36
Pay Award	3,056	1,066		4,122
Winter Planning Band 2-4 Funding Tranche 1 and 2	553			553
ADP - Programme for Government	268			268
ADP - Tranche 1 and 2	575			575
District Nursing	235			235
PCIP - Tranche 1 and 2	2,245			2,245
Winter Planning - Multi Disciplinary Team Funding	811			811
School Nursing	188			188
Learning Disability Inpatients Services	21			21
District Nursing Adjustment	(66)			(66)
Thrive under 5 Funding	49			49
Smoking Prevention	43			43
Open University Funding	15			15
Care Home Funding - Lead Nurse	57			57
Care Home Support Winter Challenge Funds	32			32
COVID - Vaccination Funding	197			197
FHS GMS Adjustment	1,463			1,463
Scottish Recommended Allowance - Fostering and Adoption		232		232
Mental Health - Action 15	458			458
Effective Prevention	29			29
Community Food Framework	13			13
Interim Care Beds	11			11
Community Engagement	20			20
	90,757	68,338	-	159,095
Funding Outwith Revenue Contribution				
* Housing Aids & Adaptations		438		438
Set Aside Hospital Services Opening Budget	28,430			28,430
<b>Total IJB Resources</b>	<b>119,187</b>	<b>68,776</b>	<b>-</b>	<b>187,963</b>
Directions to Partners				
Revenue Budget	90,757	68,338	-	159,095
Criminal Justice Grant Funded Expenditure		616		616
Criminal Justice Grant		(616)		(616)
1 Resource Transfer & Recharges	(12,146)	12,146		0
Carers Information	58	(58)		0
	78,669	80,426	-	159,095
* Housing Aids & Adaptations		438		438
Set Aside Hospital Services Budget	28,430			28,430
	<b>107,099</b>	<b>80,864</b>	<b>-</b>	<b>187,963</b>

\* includes capital spend

1. Includes Social Care Fund, Cross Charges, COVID funding adjustments as well as historic resource transfer etc.

Earmarked Reserves	Reserve Brought Fwd from 2022/23 £'000	2023/24 Projected spend £'000	2023/24 Potential Release £'000	Projected balance 31/03/24 £'000	comment
<b>Scottish Government Ring-Fenced Funding</b>					
Mental Health - Acton 15	118	118		0	0 Based on latest projections
Alcohol & Drugs Partnership	851	362		489	489 Projected balance is funding for recovery hub premises and work is ongoing
Primary Care Improvement Fund	628	628		0	0 Based on latest projected costs, however subject to SG revision to allocation
Primary Care Transformation Fund	33	33		0	0 Applied in full
GP Premises Fund	181	171		10	10 Supports committed spend and release of balance
Whole Family Wellbeing	466	(184)		650	650 Timing revised to support longer term service redesign and slippage from current year included in carry forward as funding is ring-fenced
COVID-19	2	2		0	0 To support Carers PPE
<b>Scottish Government Ring-Fenced Funding</b>	<b>2,279</b>	<b>1,130</b>	<b>0</b>	<b>1,149</b>	
<b>Bridging Finance</b>					
Budget Savings Reserve	1,434	1,434		0	0 Will be required to cover savings at risk
In Year Pressures Reserve	165	165		0	0 Will be required to cover savings at risk
Current Year Projected Overspend	0	0		0	
Prescribing	0	0		0	
<b>Bridging Finance</b>	<b>1,599</b>	<b>1,599</b>	<b>0</b>	<b>0</b>	
<b>Children &amp; Families</b>					
Health Visitors	82	82		0	0 Applied in full
School Counselling	382	382		0	0 Projected costs for Family wellbeing project Year 2, request release of balance
Mental Health Recovery Monies	473	473		0	0 Committed for system wide programme and local care cost
Trauma Informed Practice	100	0		100	100 Balance of 2 year funding for committed for post, slippage against original start date
Unaccompanied Asylum Seekers Children	9	9		0	0 Applied in full
<b>Children &amp; Families</b>	<b>1,046</b>	<b>946</b>	<b>0</b>	<b>100</b>	
<b>Transitional Funding</b>					
Community Living Change Fund	254	0		254	254 To support redesign programme
<b>Total Transitional Funding</b>	<b>254</b>	<b>0</b>	<b>0</b>	<b>254</b>	
<b>Adult Services</b>					
Mental Health Officer/Community Psychology/Capacity	61	61		0	0 Released to mitigate cost pressures
Care Home Oversight Support and Lead Nurse	77	77		0	0 Released to mitigate cost pressures
Augmentative & Alternative Communication	104	104		0	0 Released to mitigate cost pressures
Addictions - Residential Rehabilitation	37	37		0	0 Released to mitigate cost pressures
Learning Disability Health Checks	32	9		23	23 Recruitment slippage, committed against posts
Armed Forces Covenant	13	13		0	0 Applied in full
Wellbeing	45	45		0	0 Applied in full
Dementia Support	109	109		0	0 Released to mitigate cost pressures
Telecare Fire Safety	18	18		18	18 Supports equipment per funding rationale
<b>Total Adult Services</b>	<b>496</b>	<b>455</b>	<b>0</b>	<b>41</b>	
<b>Repairs &amp; Renewals</b>					
Repairs, Furniture and Specialist Equipment	100	50		50	50 Remaining balance being held to supplement anti-ligature programme and other premises works
<b>Repairs &amp; Renewals</b>	<b>100</b>	<b>50</b>	<b>0</b>	<b>50</b>	
<b>Total All Earmarked Reserves</b>	<b>5,774</b>	<b>4,180</b>	<b>0</b>	<b>1,594</b>	
<b>General Reserves</b>					
East Renfrewshire Council	109	109		0	0 Released full balance to mitigate cost pressures
NHSGCC	163	163		0	0 Released full balance to mitigate cost pressures
<b>Total General Reserves</b>	<b>272</b>	<b>272</b>	<b>0</b>	<b>0</b>	
<b>Grand Total All Reserves</b>	<b>6,046</b>	<b>4,452</b>	<b>0</b>	<b>1,594</b>	

East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24  
Analysis of Savings Delivery

Saving	2023/24					2024/25	
	Funding Gap £'000	Savings Achieved £'000	On Track £'000	Funded from Reserves £'000	(Over) / Under Achieved £'000	Saving Achieved £'000	(Over) / Under Achieved £'000
<b>HSCP Wide Savings</b>							
Review of Commissioned Services	225	82	-	-	143		143
Further Funding Expected on Pay Award	261	261	-	-	-		-
Living Wage on Pay element of contracts rate only	148	148	-	-	-		-
Limit Use of Support Services to contain cost pressures	219	-	219	-	-		-
Supporting People Framework to Moderate	3,400	209	-	831	2,360	134	3,057
Structure Proposals	928	435	-	493	0	121	372
Allocate Turnover Target 1%	200	200	-	-	-		-
<b>Learning Disabilities</b>							
Sleepover Review	150	150	-	-	-		-
Supported Living	130	67	-	-	63	63	-
<b>Intensive Services</b>							
Efficiencies from Care at Home Scheduling System	75	5	-	70	-		70
Care at Home Review Phase 2	200	-	-	200	-		200
Review of Vacant posts and Associated running costs	179	90	-	107	(18)		89
<b>Children and Families</b>							
Review of Connor Road funding	60	-	-	60	-	60	-
Family Functional Therapy	52	52	-	-	-		-
Residential Costs - review of Care options	226	219	7	-	-		-
Health Improvement - review of service to rationalise	50	-	-	50	-		50
Trauma Informed Practice	-	50	-	-	(50)		(50)
<b>Finance and Resources</b>							
Review of Structure and Processes	296	296	-	-	-		-
<b>Localities</b>							
Rehab Team Mini Restructure	61	-	-	-	61		61
Eastwood localities Team - Mini Restructure	53	-	-	-	53		53
Review of Vacant posts and associated Running Costs	28	150	-	-	(122)		(122)
District Nursing - Vacancy Management	50	-	-	50	-	50	-
New - Tech Enabled Care	-	80	-	-	(80)		(80)
<b>Mental Health and Addictions</b>							
Review of Structure and Care Packages	65	65	-	-	-		-
<b>Total</b>	<b>7,056</b>	<b>2,559</b>	<b>226</b>	<b>1,861</b>	<b>2,410</b>	<b>428</b>	<b>3,843</b>
		36%	3%	26%	34%		

East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24  
Budget Virement - ERC Contribution Only

Subjective Analysis	2023/24 Budget Virement					
	Ledger as Last Reported £'000	(1) £	(2) £	(3) £	2023/24 Budget £'000	Total Virement £'000
Employee Costs	28,483	1,069	-		29,552	1,069
Property Costs	975				975	-
Supplies & Services	2,837				2,837	-
Transport Costs	305				305	-
Third Party Payments	50,396	(2)	30		50,424	28
Support Services	2,456	(1)			2,455	(1)
Income	(18,180)		(30)		(18,210)	(30)
<b>Net Expenditure</b>	<b>67,272</b>	<b>1,066</b>	<b>-</b>	<b>-</b>	<b>68,338</b>	<b>1,066</b>

Objective Analysis	2023/24 Budget Virement					
	Ledger as Last Reported £'000	(1) £	(2) £	(3) £	2023/24 Budget £'000	Total Virement £'000
Public Protection - Children & Families	10,780	101	(30)		10,851	71
Public Protection - Criminal Justice	29	14	30		73	44
Adult Health - Localities Services						
Older People	15,487	40			15,527	40
Physical & Sensory Disability	5,400	65			5,465	65
Learning Disability	12,558	67			12,625	67
Adult Health - Intensive Services	14,188	473			14,661	473
Recovery Services - Mental Health	1,943	10			1,953	10
Recovery Services - Addictions	267	15			282	15
Finance & Resources	6,620	281			6,901	281
<b>Net Expenditure</b>	<b>67,272</b>	<b>1,066</b>	<b>-</b>	<b>-</b>	<b>68,338</b>	<b>1,066</b>

Note:

1. Pay Award funding
2. Re-alignment of budget to reflect activity

**East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24  
Primary Care Improvement Plan**

<b>Service</b>	<b>Budgeted Programme Costs</b>	<b>Projected Programme Costs</b>	<b>Projected Variance</b>
	£'000	£'000	£'000
Pharmacy Support	1,064	1,064	-
Advanced Nurse Practitioners - Urgent Care	183	183	-
Advanced Practice Physiotherapists	204	204	-
Community Mental Health Link Workers	85	85	-
Community Healthcare Assistants / Treatment Room *	589	589	-
Vaccine Transformation Programme	628	628	-
Programme Support / CQL / Pharmacy First	241	241	-
<b>Total Cost</b>	<b>2,994</b>	<b>2,994</b>	<b>-</b>
<b>Funded by:</b>			
In Year Maximum Funding Allocation		2,366	
Reserve - Opening Balance		628	
<b>Total Funding</b>		<b>2,994</b>	
Surplus/Deficit		-	



**East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24  
Mental Health Action 15**

<b>Service</b>	<b>Budgeted Programme Costs</b>	<b>Projected Programme Costs</b>	<b>Projected Variance</b>
	£'000	£'000	£'000
Staff costs - Board wide including Nursing, Psychology and Occupational Therapy	293	293	0
Programme Support	29	29	0
Staff Costs East Ren HSCP including Psychology, CAMHS and Occupational Therapy	207	207	0
Other - Peer Support Delivery Service	47	47	0
<b>Total Cost</b>	<b>576</b>	<b>576</b>	<b>0</b>
<b>Funded by:</b>			
In Year Maximum Funding		458	
Reserve - Opening Balance		118	
<b>Total Funding</b>		<b>576</b>	
Potential reserve at year end based on current projection		0	

NB Plans to utilise existing reserve being refined, subject to any SG conditions, most prudent assumption until confirmed

**East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24  
Alcohol & Drugs Partnership & Local Improvement Funding only**

<b>Service</b>	<b>Budgeted Programme Costs £'000</b>	<b>Projected Programme Costs £'000</b>	<b>Projected Variance £'000</b>
Additional Peer support and Staffing Provision	317	317	-
Additional National Mission uplift	207	207	-
Residential Rehab	189	189	-
MAT Standards	173	173	-
Whole family Approach framework	55	55	-
Lived and Living Experience	24	24	-
Taskforce Response Fund	84	84	-
Alcohol Brief Interventions	25	25	-
Early Intervention - Youth Outreach	30	30	-
Whole Family Support Activity	45	45	-
Recovery Hub Development	500	11	489
<b>Total Cost</b>	<b>1,649</b>	<b>1,160</b>	<b>489</b>
<b>Funded by:</b>			
In Year Maximum Funding		798	
Reserve - Opening Balance		851	
<b>Total Funding</b>		<b>1,649</b>	
Potential reserve at year end based on current projection		489	

NB Plans to utilise existing reserve are in place and include committed spend for future years - also includes Programme for Government spend which has now been baselined

**East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24**  
**ERC Funded Covid Reserves Activity**

Appendix 11

<b>Initiative</b>	<b>2023/24 Funding £'000</b>	<b>Comments</b>
Development of Talking Points	48	Post recruited
Recovery Café spaces in health centres	10	In place
HSCP winter staff to cover frontline service continuity	250	In place
Go-bags for Domestic Abuse Survivors	2	In place
Support to Fostering households	11	Payments to support foster carers have been made
HSCP staff wellbeing programme - extension	24	Programme in place to March 2024, post extended per November funding
Justice Social Work - reducing backlog of Unpaid Work Hours	5	In place
Justice Social Work - materials for Unpaid Work Service to increase output	4	In place
Carers Support	80	Post recruited and other supports in place
Housing Support for young people	43	Post recruited
Mental Health Support for Children	50	In place
Healthier Minds Hub - Children & Young People's Mental & Emotional Wellbeing	74	In place
Recovery support for Domestic Abuse Survivors	37	Programme being delivered with partner
Additional Support Needs - transition to adulthood	91	Posts recruited
Young people affected by drugs and alcohol	43	Post recruited
Social Work support to vulnerable families at Christmas	10	In place
Further funding agreed by East Renfrewshire Council in November 2023:		
Extend wellbeing officer post to March 2024	15	In place
Social Work support to vulnerable families at Christmas	2	Increased from £10k to £12k, in place
Aftercare Christmas support for young people	9	In place
Childrens Occupational Therapist post for 12 months	45	Recruitment process started
<b>Sub Total Initiatives</b>	<b>853</b>	
Wider Covid pressure support	687	To support ongoing challenges across services
<b>Total All Funding</b>	<b>1,540</b>	

Please note that where project activity or recruitment started later in the year the balance will be taken forward in order to deliver the full programme.

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