

**Minute of virtual meeting of the East Renfrewshire Integration Joint Board held at 10.00am on 16 August 2023**

**PRESENT**

Councillor Katie Pragnell	East Renfrewshire Council (Vice-Chair) (in the Chair)
Lesley Bairden	Head of Finance and Resources (Chief Financial Officer)
Councillor Caroline Bamforth	East Renfrewshire Council
Councillor Paul Edlin	East Renfrewshire Council
Councillor Owen O'Donnell	East Renfrewshire Council
Dr Claire Fisher	Clinical Director
Jacqueline Forbes	NHS Greater Glasgow and Clyde Board
Jennifer McKean	Senior Manager, Intensive Services and Justice
Julie Murray	Chief Officer – IJB
Lynne Rankin	Staff Side Representative (ERC)
Anne Marie Kennedy	Non-Voting IJB Member
Julie Fitzpatrick	Interim Chief Nurse
Dianne Foy	NHS Greater Glasgow and Clyde Board
Raymond Prior	Head of Children's Services and Criminal Justice (Chief Social Work Officer)
Lynne Siddiqui	AHP Lead
Geoff Mohammed	Carer's Representative
Andrew McCready	NHS Staff Side Representative
Mehvish Ashraf	NHS Greater Glasgow and Clyde Board

**IN ATTENDANCE**

Liona Allison	Assistant Committee Services Officer, East Renfrewshire Council
Arlene Cassidy	Children's Services Strategy Manager
Pamela Gomes	Governance and Compliance Officer
Tom Kelly	Head of Adult Services – Learning Disability and Recovery
Jacqueline Laing	Eastwood Locality Manager
Ian Marland	Communications Officer, East Renfrewshire Council
Lee McLaughlin	Head of Adult Services – Communities and Well-being
Margaret Phelps	Strategic Planning, Performance and Commissioning Manager
Robert Price	Practice, Policy and Improvement Manager, East Renfrewshire Council
Colin Sweeney	Democratic Services Manager, East Renfrewshire Council

**APOLOGIES FOR ABSENCE**

Anne-Marie Monaghan	NHS Greater Glasgow and Clyde Board (Chair)
Lynsey Allan	Scottish Care

## 1. DECLARATIONS OF INTEREST

There were no declarations of interest intimated at this point (see Minute No.10 below).

## 2. MINUTES OF PREVIOUS MEETING

The Board considered and agreed the minutes of the previous meeting, held on 28 June 2023, be approved as a correct record, subject to:

1. The undernoted being included as present and attending that meeting.

Anne Marie Kennedy  
Mehvish Ashraf

Non-Voting IJB Member  
NHS Greater Glasgow and Clyde Board

2. The following being deleted at Minute No.11 - (Medication Assisted Treatment Standards Update and Alcohol and Drugs Partnership Annual Reporting Survey 2022-23).

“Officers said they had been reluctant to bring the report to the Board but that the Scottish Government had required that the Board consider it.”

## 3. MATTERS ARISING

The Board considered a report by the Chief Officer, which provided an update on the following matters, which arose from discussions that had taken place at the previous meeting.

### Local Child Poverty Action Report: Year 5

The final published report was available online on the Council’s Fairer EastRen webpage.

### Unaudited Annual Report and Accounts

The Board’s unaudited report and accounts has been submitted to its Auditors, Ernst & Young and were available for inspection on the website between 3 July and 21 July.

### Annual Performance Report

The final report has been published along with a summary version and accompanying video, which was available online.

### Medication Assisted Treatment Standards Update and Alcohol and Drugs Partnership Annual Reporting Survey 2022-23

The survey was submitted to the Scottish Government on 28 June following IJB approval.

### Income Generation Short Life Working Group

Councillor Edlin queried why there was no reference to discussion on income generation in the minute of the March meeting. However, it noted that this discussion had taken place at an IJB seminar. The short-life working group has been established and the first meeting took place on 21 July 2023; an update was provided in the Savings Recovery and Renewal report.

The Board noted the report.

#### **4. ROLLING ACTION LOG**

The Board considered a report by the Chief Officer, which provided details of all open actions and those that had been completed or removed since the last meeting.

- i) With regard to Action No.355 (Age of Criminal Responsibility (Scotland) Act 2019), the Board agreed that this be removed from the Log.
- ii) With regard to Action No.384 (HSCP Workforce Plan), listed on the Log at the Board's meeting held in June, a suggested programme of visits to HSCP premises shared with Board Members and anyone wishing to attend, to contact Pamela Gomes. It was agreed that Pamela Gomes would also recirculate details.

#### **5. EAST RENFREWSHIRE'S CHILDREN AND YOUNG PEOPLE'S SERVICES PLAN 2023-2026**

The Board considered "*At Our Heart – Next Steps*", the East Renfrewshire Approach to Children's Services Planning for the period 2023-2026. The Plan, for noting at the meeting of the Education Committee on 17 August, would then be presented to full Council on 13 September for approval. Following approval by full Council, the Plan would then be submitted to the Scottish Government.

It was reported that Part 3 of the Children and Young People (Scotland) Act 2014 placed children's services planning duties on local authorities and health boards. Further, Section 8(1) of the Act required every local authority and its relevant health board to collectively prepare a Children's Services Plan for the area of the local authority, in respect of each three-year period.

The report also highlighted that Section 9 of the Act set out the strategic aims for a Children's Services Plan and that under these provisions every Children's Services Plan must be prepared with a view to securing the achievement of the following five aims:

- (a) That "children's services" in the area are provided in the way which:
  - (i) best safeguarded, supported and promoted the well-being of children in the area concerned,
  - (ii) ensured that any action to meet needs was taken at the earliest appropriate time and that, where appropriate, action was taken to prevent needs arising,
  - (iii) was most integrated from the point of view of recipients, and
  - (iv) constituted the best use of available resources;
- (b) That "related services" in the area were provided in the way which, so far as consistent with the objects and proper delivery of the service concerned, safeguarded, supported and promoted the well-being of children in the area.

The report set out the key messages from Part 3 of the revised statutory guidance that stated that the Children's Service Plan must align with existing plans or those in development, as well as the relevant legislation.

The report went on to advise that a range of other relevant local and national bodies expected to be consulted or obliged to participate, at various stages of the development of the plan. In addition, the plan to accompany a robust evidence-based joint strategic needs assessment of the current population of the children and young people in its area. On a yearly basis, the local authority and relevant health board were required to jointly publish an annual report detailing how the provision of children's services and related services in that area had been provided in accordance with the Plan. Statutory guidance to support the preparation of plans was updated and re published in January 2020 and confirmed that completed plans be submitted to the Scottish Government after local approval.

The Head of Children's Services and Justice (CSWO) spoke on the report and said that it was intended to capture East Renfrewshire's aspiration.

The Children's Services Strategy Manager said that the last published plan had only covered a two-year period and recognised that the challenges of the pandemic had contributed to that. She went on to confirm that this plan was moving forward, building on some of that content. She added that this was not intended to be a single agency plan but would take cognisance of partners' input also.

The Children's Services Strategy Manager shared with the Board, the "Our Approach - East Renfrewshire's Children and Young People's Plan 2023-26", which highlighted the vision, outcomes and priorities and how success would be measured. It also importantly stated that at the heart of all of this is: keeping children and young people safe; the mental and emotional wellbeing of children; Care experienced children and care leavers; Families and Children with complex additional needs.

The Head of Children's Services and Justice (CSWO) reiterated that this was not a single-agency publication and that it reflected actions across East Renfrewshire partnerships. He added that engaging with children and families was very important. Councillor Bamforth asked how much was being done for "older, young people". In response, the Head of Children's Services and Justice (CSWO) said that diversionary activities had been identified. He said that Covid had had an impact on East Renfrewshire's children however, the HSCP had worked with partners to formulate a plan. He added that there had been great partnership working carried out with colleagues in education and better working with The Foundry.

The Head of Children's Services and Justice (CSWO) said that the Scottish Government had adopted a whole systems approach. He said that a meeting was planned over the coming weeks and there was a plan in place to update and share that information.

Councillor O'Donnell said that he had not seen the previous plan and asked what was different, and why? He recognised that an increase in siblings being split between schools would have had a big impact and, with regard to outcomes and child poverty action plans, could not see how the Plan integrated with this.

Councillor O'Donnell said it would be helpful to understand what the IJB was trying to do to improve on the baselines. In addition, he said that governance arrangements were very complex with lots of strands and difficult to understand. He asked whether the Board was confident it had the right governance arrangements in place. The Chief Officer said that this was a well-established governance route.

In response, the Children's Services Strategy Manager said that the HSCP worked closely with Council Officers in relation to child poverty action plans. She said that, in respect of baseline measures, some were not HSCP measures but from other partners, which would form part of the performance report.

Councillor O'Donnell said that he would discuss child poverty action outside of this meeting.

Mehvish Ashraf, NHS Greater Glasgow and Clyde Board, made reference to the new vision for the Plan, which was detailed in page 25 to the papers, and highlighted the absence from the new vision of the word "family". She also said that "Family First" (pages 74 to 88) seemed quite a jump from "One Community". She highlighted the unavailability of fluoride varnish in schools and said that this was a relatively inexpensive intervention. She also asked whether there was a free condoms scheme in operation within East Renfrewshire.

The Head of Children's Services and Justice (CSWO) responded to the points raised.

The Children's Services Strategy Manager said that the work had been centred around families and children and that families were in "the heart" of its approach to the 2023-26 Plan. She recognised the need for more equality impact assessments to be carried out and concerns to accessing emotional well-being services.

Mehvish Ashraf said it was a matter of cultural competence of the people delivering the service to ensure understanding from a cultural perspective and the aim was to secure a competent and credible workforce.

Councillor Edlin said that fluoride varnishes were not appropriate for schools as these could be toxic.

Councillor Edlin then spoke on Maidenhill, where many houses were valued around £500k, and events of arson and damage to properties there. He said that whilst arrests had been made, children and young people were not behaving as well as they might. He asked whether Council activity would include policing.

In response, the Head of Children's Services and Justice (CSWO) said he was aware of the concerning activity there where children were in conflict with the law. In respect of arson, he said the HSCP worked closely with the fire service to arrange for interventions and to provide real learning of the impact of fire.

The Board:

1. Acknowledged the duties of the Children and Young People Act 2014 as they relate to Part 3 Children's Services Planning, be acknowledged and;
2. Noted the content of the Children and Young People's Services Plan for 2023-2026, prior to submission to full Council for approval.

## **6. FINANCE AND POLICY IMPLICATIONS FOR FOSTER CARE, KINSHIP AND ADOPTION**

The Board considered a report, which advised on the streamlining of the fostering and kinship schemes to reflect better, current needs in relation to allowances and presented proposed cost of living increases to foster, kinship and adoptive carers.

By way of background, the report stated that East Renfrewshire had a registered foster care service and, since 2017, a registered adult placement service, which provided young people who ceased to be looked after with a supported care placement.

Whilst kinship was not regulated as it was family-based care, all formally recognised carers were subject to assessment and approval by the relevant kinship panel. In February 2016, East Renfrewshire Health and Social Care Partnership adopted a local

financial parity model for formal kinship and foster care child allowances. Kinship carers received child allowances equivalent to child allowances within foster care minus any child related benefits. The model had successfully addressed local inequalities between fostering and formal kinship care, ensuring that East Renfrewshire was compliant with human rights law.

Further, in January 2020, East Renfrewshire Health and Social Care Partnership introduced revised continuing care rates for young people who ceased to be looked after and were accessing continuing care up to the age of 21. In line with the Children and Young People (Scotland) Act 2014, the change maintained parity between fostering and formal kinship care with respect to the child allowance and better supported continuity of care for young people.

On 31 March 2023, 96 children and young people in East Renfrewshire were looked after in a range of settings, which constituted approximately 0.4% of the total children's population in the area and was one of the smallest proportions of looked after children in Scotland.

When a child or young person needed to be looked after away from home, the Partnership's aim was to match the child within its own fostering provision. With the Partnership's detailed knowledge of its carers, it was best placed to match carers to the needs of any children and young people and, if unable to provide a placement, it would begin an external search of fostering provision through voluntary organisations. At times, this could often mean that foster carers may reside outwith the local area, affecting children and young people's ability to maintain links with their family, friends, school and local community. In reviewing the Partnership's average costs of external fostering placement through Scot Excel Framework this equated to £918 per child per week and the average weekly residential cost was circa £4,500 to £5,000.

In February 2020, the Independent Care Review published its findings as The Promise to care for experienced young people. Within the Promise, there was recognition that "carers must be supported to continue to care for the children they were looking after and that this must include, but not be limited to, financial support".

The Head of Children's Services and Justice (CSWO) said that the matter was about achieving parity with other authorities and bolstering support for children.

The Senior Manager, Intensive Services and Justice said that children could be removed from their parents at birth and that a support group had been established to help those parents with the impact of this and the moving onto adoptive parents and permanent homes as soon as was possible.

The Chair said it was important that the Board acknowledged the work and commitment of East Renfrewshire's foster carers.

The Board:

1. Approved the content of the report;
2. Recognised the impact of legislative and policy change for the Health and Social Care Partnership and East Renfrewshire Council;
3. Noted and approved the streamlining of rates and the cost of living increase to these new rates and the projected financial implications of the; and
4. Recognised the impact, the changes to rates would have on the Partnership's ability to minimise the need to seek alternative care provision purchased from external third sector and independent providers.

## 7. STRATEGIC COMMISSIONING PLAN

The Board considered the revised Strategic Commissioning Plan following a period of engagement.. This set out the current and future arrangements in place to commission health and care services with external partners.

This Commissioning Plan had been reviewed to ensure alignment with the Strategic Plan 2022/25 and the work underway in respect of the HSCP, national, and Greater Glasgow and Clyde transformation programmes including; Coming Home Implementation Report, The Promise (Independent Care Review) and Primary Care Improvement and the National Care Service. Work was already underway to develop the collaborative commissioning approach for East Renfrewshire bringing partners, services and people who used services, and carers together.

Following approval at the Performance and Audit Committee in March 2023, a period of engagement was undertaken during May and June 2023, which included an online survey, one face-to-face event and four online events.

A report from each engagement event was produced and shared with participants and was collated to produce a single report of the feedback received and the report detailed the key themes.

In addition, the engagement events had identified areas where collaboration using shared assets and resources could be developed; and participants recognised the need to ensure the opinions of people who used services were captured, using local networks to do this. It went on to say that prevention was important. However there remained real concern that in the current financial climate this may be impacted. In terms of potential for any impact on equality groups, people with disabilities and carers were the most identified group. It was reported that workshops coordinated by colleagues in Housing services, and including HSCP services and third sector had been taking place to explore options to coordinate access to housing services and to address and identify future needs. It was recognised that further work would be done to develop the market share split for care at home with the external providers to meet demographic demand and achieve best value.

The revised Strategic Commissioning Plan set out the financial and operational context of the Health and Social Care Partnership and recognised the financial pressures the IJB was facing. The introduction of the Supporting People Framework was reflected in the Plan.

The report recognised the contribution that all partners made to the delivery of health and social care services and set out the requirement to work collaboratively across all sectors to create an environment for a diverse, thriving and sustainable market, which focused on meeting needs and achieving outcomes.

With regard to consultation and partnership working, the HSCP was working with a range of partners to ensure its services commissioned directly from external partners were supporting its residents. It was reported that, during 2021/22, this spend totalled £40,799,748.22 across all of the HSCP's services and utilised a number of contractual arrangements. The HSCP was reviewing current care packages, and grant funded arrangements to ensure they were delivering and were aligned to the Supporting People Framework.

Accordingly, the draft Strategic Commissioning Plan 2023/25 had been revised to reflect the feedback detailed in paragraphs 6 and 7 to the report. The Plan identified key areas to develop our market facilitation approach and spend on commissioned services. The Partnership would form an action plan to be monitored and reported as part of the Strategic Plan annual reporting arrangements. The Plan was initially for a two-year period to allow for alignment to the three-year Strategic Plan and Medium-

Term Financial Plan. The final Strategic Commissioning Plan was attached for comment and approval.

Jaqueline Forbes questioned the number of consultations at 5 and the total number of people at 38; why was this so low and what could be done to improve this? The Strategic Planning, Performance and Commissioning Manager confirmed that there was also wider consultation as part of routine meetings with a range of stakeholders and that this also built on previous consultation and that all feedback detailed in the report was reflected in the Strategic Commissioning Plan.

The Head of Adult Services (Community and Well-being) said that Adults and Older People Services' key themes had been built-in too, and that there was a need to strengthen these.

The Board:

1. Noted the updates to the draft Strategic Commissioning Plan following the period of engagement between May and June 2023; and
2. Approved the final draft Strategic Commissioning Plan on the current and future arrangements in place to commission health and care services with external partners.

## **8. REVENUE BUDGET MONITORING REPORT 2023-2024: POSITION AS AT 30 JUNE 2023**

The Board considered a report (the first monitoring report for the financial year 2023/24), which provided it with financial monitoring information in relation to the revenue budget, as part of the agreed financial governance arrangements.

The Head of Finance and Resources (Chief Financial Officer) said that the report did not make for easy reading and that budget-setting over the past couple of years to remain within budget year on year had been increasingly challenging. She said that there had been a very good reserves strategy in place that had supported the HSCP, however, it was recognised that this would be time limited.

She went on to say that a prudent approach was taken to the projected costs early in the year, but the level of overspend that could potentially be faced was unprecedented at £2.6 million for the year if matters continued as they were. This, she said, also assumed the required £7 million savings included as part of balancing our 2023/24 budget, would be achieved.

Appendix 6 to the report showed the progress against savings and the Chief Financial Officer was pleased to say that whilst there was still a long way to go, the achieved savings had increased by £0.36 million since reported in June. She said that the savings at risk of not being delivered in year, due to timing remained at £1.7 million and this would be supported by the use of reserves.

The main drivers for the current year costs pressures were set out in the report, but in summary related to:

- the cost of purchasing and providing care to meet demand;
- providing equipment to support people in the community;
- not seeing staff turnover at historic rates, so not saving from vacant posts – this was further impacted by taking all flexibility within budgets to support savings – so none of the offsets that were seen before;
- The prescribing costs remained a significant pressure and this already assumed achieving cost reductions in year.



The Chief Financial Officer said that none of these pressures were new and were a continuation from the position set out in last year's monitoring and the budget set for this year. She said that the demand for services and the capacity constraints meant having to meet many costs at a premium, which was an additional factor.

The Chief Financial Officer stated that the HSCP was working hard to do everything it could to bring costs down and the Chief Officer had charged her management team to identify action plans to help reduce and contain costs as far as possible. She said that all opportunities were being explored. However, she said, given the significance of the challenge it faced, the HSCP had also signalled to its partners that it was likely it would need to have discussions on in-year funding and potentially on financial recovery planning.

The Chief Financial Officer said that the HSCP would continue to report in detail to the Board on the current year and how this impacted on the planning for the 2024/25 budget with initial work underway. The IJB would, she said, take part in budget seminars as usual, during the autumn and the work with partners on forward financial planning had never been more important.

In terms of context, she said that East Renfrewshire IJB was not alone in the challenges it faced and future reporting would provide national context as the position evolved during the year.

To end on a positive note, the Chief Financial Officer referred the Board to Appendix 11, which gave details on the Council's reserve funding of just over £0.77 million to support Covid recovery activity.

Councillor Edlin said he was hugely concerned as only so many cuts could be made, and asked for ways in which money might be raised and to break even. He said he was aware of a committee, which was to be established and said he had not seen any sign of this yet.

In response, the Chief Financial Officer said that a short-life working group had been established and Board members would be invited to join the working group over the coming weeks to consider options.

The Chief Officer pointed out that the current year savings would be similar again next year at around £5m to £7m, should a similar flat cash settlement be applied and efforts would continue all efforts to reduce costs.

Councillor Edlin said that the Board should be writing to the Scottish Government about these cuts. He said services could not be maintained and that something had to be done.

The Chief Officer reminded the IJB that the Integration Scheme sets out the protocol which should be followed and that the HSCP should contact partner bodies in the first instance. She further recognised it was not known when the growth in demand would end.

Jacqueline Forbes, NHS and Greater Glasgow Health Board, agreed that the level of cuts was unsustainable and that she had no faith in the Cabinet Minister. She said that the Board must follow the right steps and have discussions with partners first, however would not be the first Board to write to the Scottish Government. She added that whilst she was disappointed that the IJB was in this position so early in the year but commended the transparency of reporting.

Councillor Bamforth asked about charging and how this would fit with Equality Impact Assessments. She said that charging for services could create other problems. The Chief Financial Offer confirmed that an Equalities Impact Assessment was previously undertaken for charging and this would be revisited.

Councillor O'Donnell said that he wanted to better understand the processes for financial recovery planning was happy to have that discussion outside of this meeting.

The Board:

1. Noted the projected outturn for the 2023/24 revenue budget;
2. Noted that the Chief Officer and her management team are working on actions to mitigate cost pressures in the current year; and
3. Approved the budget virement requested.

## 9. HSCP SAVINGS, RECOVERY AND RENEWAL PROGRAMME

The Board considered a report, which updated it on the HSCP Savings, Recovery and Renewal Programme.

The Programme provided information to the Board across the following three levels:

- **Strategic:** projects that covered HSCP wide activity
- **Service:** projects specific to one area/service
- **Operational Deliveries:** activities at a service level not related to significant change.

The Chief Financial Officer said that the report was straightforward and gave, by exception, updates on a number of projects as detailed at paragraphs 5 to 10 in the report. She said she was pleased to advise that the Invitation to Tender for the replacement case recording system was live and the Care at Home Redesign Programme was now live.

The Chief Financial Officer said that the short-life working group to look at income generation had been established and work was underway to analyse benchmarking as well as assess the practicalities of new ideas. She said that the intention was to hold a short seminar workshop with Board members to discuss and agree any proposals in advance of the annual charging report in September. She went on to say that, at this point, the impact and implications of the contribution element for the individual budget calculator would be revisited as part of the supporting people framework.

The Chief Financial Officer referred Members to Appendix 1, which gave the detailed overview by project. She said that the table at paragraph 12 in the report provided a summary of the status of the savings required in the current year and was as updated in the revenue monitoring report. In addition, she said that Appendix 2 provided an overview of the savings detail, with some smaller savings grouped per the previously agreed approach.

In conclusion, the Chief Financial Officer said that the HSCP would continue to report progress to every meeting of the IJB.

The Board noted the progress of the HSCP Savings, Recovery and Renewal Programme.

## 10. HEALTH CHECKS FOR ADULTS WITH A LEARNING DISABILITY

The Board considered a report, which outlined the delivery model, the intended approach across NHS Greater Glasgow and Clyde (GGC) to deliver annual health checks to adults aged sixteen and over, and adults who identified as having a learning disability.

The report set out the background and detail of the Scottish Government direction to all Scottish Health Boards stipulating that they must offer annual health checks to adults (sixteen plus) who had a learning disability or identified as having a learning disability.

The associated funding amounted to £2 million for Scotland. For NHS Greater Glasgow and Clyde HSCPs this totalled £444k for 2022/23 across the six HSCPs, allocated on the basis of NRAC. The Scottish Government had stated that health checks must be offered to everyone eligible by 31 March 2024, whilst accepting that a phased approach would be required. It was noted that the health checks had to be delivered by registered nurses or medical staff and the Scottish Government had provided a twenty-page assessment for the health checks with a pre-assessment questionnaire to be sent to people in advance of a health check appointment.

The delivery of health checks to all adults across Scotland on an annual basis within the available resource would be challenging. East Renfrewshire, via its Chief Officer and Head of Service for Learning Disability and Recovery have been actively involved with other NHS Boards / HSCPs and government officials in illustrating the challenges. As a result of these discussions an agreement has been reached with government that alternative models could be developed and funded using the resources available. Alongside this, a national Implementation Group has been created to support all areas in taking forward delivery.

An alternative operational model was proposed by East Renfrewshire HSCP and agreed by Chief Officers in NHS GGC. It was also agreed that East Renfrewshire HSCP would provide leadership and host a team to deliver health checks across NHS GGC.

Julie Fitzpatrick, Interim Chief Nurse, said that a steering group was taking the service forward.

Jacqueline Forbes, NHS and Greater Glasgow Health Board, said that it was an excellent report and was another example of where the Scottish Government wanted something but had no idea of the cost involved.

Councillor Bamforth asked whether there was a priority list, who was likely to be involved, and when this list would be published.

In response, the Head of Adult Services (Learning Disability and Recovery) said that resources would not stretch to an annual check for everyone. He said that thought had to be given to those most at risk from inequalities and we would apply evidenced based research to identify these first cohorts but that everyone would get a health check but this might take a little longer than expected.

Councillor O'Donnell declared a personal interest as he has an adult son with Down's syndrome. He said he was worried about duplication of work and whether there was provision for an annual patient opt-out to help better manage demand.

In response, the Head of Adult Services (Learning Disability and Recovery) said that annual checks were perhaps not required and was confident of a broader, three-year cycle.

He said the focus was towards individual need, whether it was robust and how did it link-in to other services. He also said it was helpful to have the Board point out the challenges faced.

Councillor O'Donnell said that it was reassuring to look at this on a prioritised basis and asked that all involved be mindful and clear on managing expectations when communicating this.

The Board agreed to note:

1. The intended delivery model;
2. The leadership, management and strategic oversight role East Renfrewshire had in delivering health checks to adults with a learning disability across NHS GGC; and
3. The progress made to date in devising and implementing an action plan via a steering group to deliver a workable operational model.

## **11. JOINT INSPECTION OF ADULT SUPPORT AND PROTECTION IN EAST RENFREWSHIRE**

The Board considered a report, which presented the findings from the recent Joint Inspection of Adult Support and Protection in East Renfrewshire.

It was reported that the joint inspection of Adult Support and Protection in East Renfrewshire had taken place between January and June 2023, by the Care Inspectorate, in collaboration with Healthcare Improvement Scotland and His Majesty's Inspectorate of Constabulary in Scotland.

The methodology for the inspection included the scrutiny of the HSCP's performance using the following key approaches:

- Position statement and supporting evidence submitted by the HSCP;
- HSCP and partner staff survey;
- Two focus groups: one for frontline practitioners and one for strategic leaders;
- Scrutiny of records of adults at risk of harm over a two-year period: January 2021 to January 2023.

The Care Inspectorate acknowledged the unprecedented and ongoing challenge of service recovery following the Covid-19 pandemic throughout this period, and noted its appreciation for the partnership's co-operation and onsite support during the joint inspection.

The final inspection report was published on 27 June 2023 and circulated to IJB members with a brief verbal update provided at the IJB on 28 June 2023. This report and presentation provided a more comprehensive update to IJB on key findings and areas for improvement.

The Board received a short presentation by the Head of Adult Services (Communities and Well-being) who said that this was a good news story. The presentation addressed:

- Methodology and performance indicators
- Key Strengths
  - Practice and Processes
  - Strategic Leadership
- Overall Effectiveness of Collaborative Working
- Third and Independent Sector Provider Involvement
- Independent Advocacy
- Areas for Improvement

Robert Price, Policy and Improvement Manager, said that, overall, he was happy with the improvements, which were now included within the Improvement Plan 2023-2025.

Councillor O'Donnell said these things did not happen overnight and it was important to celebrate success and external validation.

The Head of Adult Services (Communities and Well-being) said that an event was planned that would tie-in with McMillan Cancer Coffee Morning to celebrate the success of the ASP inspection.

The Board noted the report.

## **12. DELAYED DISCHARGE POSITION**

The Board welcomed and noted the presentation by Lee McLaughlin, Head of Adult Services – Communities and Well-being, which the Board recognised as a further good news story.

The presentation highlighted a number of points that pertained to East Renfrewshire, which included:

- Currently ranked 5th in Scotland for standard delays as at April (2nd in GGC);
- Ranked 9th in Scotland for adults with incapacity delays (1st in GGC);
- Continued uptake of Interim care beds had supported performance;
- Delays as a result of Care at Home capacity are reducing;
- There is a decrease in number of bed days lost.

The Board noted the presentation and position, with further updates to each IJB.

## **13. CALENDAR OF MEETINGS 2024**

The Board considered a report, which sought its approval to proposed meetings dates for the Board for 2024.

Clarification was required relating to September meeting dates.

It was agreed the proposed dates would be reviewed and presented to the Board in September 2023.

## **14. DATE OF NEXT MEETING**

To note Wednesday 27 September 2023, at 2.30pm, as the next meeting of the Integration Joint Board.

CHAIR