



<b>Meeting of East Renfrewshire Health and Social Care Partnership</b>	Integration Joint Board	
<b>Held on</b>	25 September 2024	
<b>Agenda Item</b>	13	
<b>Title</b>	HSCP Strategic Plan Update	
<b>Summary</b>		
This report provides members with an update on the development of the HSCP Strategic Plan for 2025-28.		
<b>Presented by</b>	Steven Reid Policy, Planning and Performance Manager	
<b>Action Required</b>		
Integration Joint Board members are asked to note and comment on the contents of the report.		
<b>Directions</b>	<b>Implications</b>	
<input checked="" type="checkbox"/> No Directions Required	<input type="checkbox"/> Finance	<input type="checkbox"/> Risk
<input type="checkbox"/> Directions to East Renfrewshire Council (ERC)	<input type="checkbox"/> Policy	<input type="checkbox"/> Legal
<input type="checkbox"/> Directions to NHS Greater Glasgow and Clyde (NHSGGC)	<input type="checkbox"/> Workforce	<input type="checkbox"/> Infrastructure
<input type="checkbox"/> Directions to both ERC and NHSGGC	<input type="checkbox"/> Equalities	<input type="checkbox"/> Fairer Scotland Duty

**EAST RENFREWSHIRE INTEGRATION JOINT BOARD**

**25 SEPTEMBER 2024**

**Report by Chief Officer**

**HSCP STRATEGIC PLAN UPDATE**

**PURPOSE OF REPORT**

1. The purpose of the report is to provide members with an update on the development of the revised HSCP Strategic Plan for 2025-28.

**RECOMMENDATIONS**

2. Integration Joint Board members are asked to note and comment on the contents of the report.

**BACKGROUND**

3. The Public Bodies (Joint Working) (Scotland) Act 2014 places a duty on integration authorities to create a strategic plan for the integrated functions that they control. The strategic plan should draw upon the 'commissioning' process. Commissioning is the term used for all the activities involved in assessing and forecasting needs. It links investment to agreed outcomes, considering options, planning the nature, range and quality of future services and working in partnership to put these in place.
4. Integration authorities are required to review their strategic plan at least every three years, and may carry out additional reviews from time to time. In carrying out a review of the strategic plan, integration authorities must consider:
  - the national health and wellbeing outcomes;
  - the integration delivery principles;
  - the views of the Strategic Planning Group.
5. There should be a clear recording and measurement framework so that there is an ongoing process to assess whether aims are being achieved.
6. The current East Renfrewshire HSCP Strategic Plan was approved by the IJB on 16 March 2022 and covers the period 2022/23 to 2024/25. As such, a revision of the plan is required with a refreshed Strategic Plan to be established for 2025/28.
7. The revised plan will build on, and be a further development of our existing vision and priorities. It will also recognise the changed circumstances for the HSCP since the last plan was developed, and be open and realistic about the constraints the HSCP is working in. It will articulate the broad partnership approach we are taking with third and independent sectors partners and our communities to meet the full range of needs in East Renfrewshire.

## REPORT

8. Our approach to evidence gathering and engagement work for the new plan has been discussed and agreed with the Strategic Planning Group who have responsibility for directing the development of the revised plan.
9. We are clear that in reviewing the Strategic Plan, we are not starting with a 'blank page' but building on core elements of our existing plan. Given recent resource changes in the HSCP Planning and Performance team and wider capacity issues across the partnership, it is our intention to take a lighter-touch approach to the engagement work for the review of the plan. This approach is in line with the other partnerships in Greater Glasgow and Clyde that are required to update their plans this year.

### **Existing local plans and recent (or planned) engagement activity to inform the revised strategic plan**

10. To avoid duplication and streamline the process we intend to incorporate the learning (and agreed priorities) from recent local planning and engagement activity into our revised (overarching) Strategic Plan. There are also a number of pieces of local engagement activity currently underway that will inform elements of our new Strategic Plan. Examples of these include:

#### Ongoing/planned local engagement work

- Local engagement for GGC Mental Health strategy
- Health and Wellbeing Survey – engagement on results
- Carers Short-break statement
- East Renfrewshire Dementia Strategy
- Revised HSCP Workforce Plan

#### Recently developed local plans

- At Our Heart - East Renfrewshire Children and Young People's Services Plan 2023-2026
- Supporting People Framework
- Medium Term Financial Plan
- East Renfrewshire Alcohol and Drugs Plan 2024-27
- East Renfrewshire Suicide Prevention Plan
- HSCP Participation and Engagement Strategy
- GGC Advocacy Strategy
- HSCP Strategic Commissioning Plan
- East Renfrewshire Community Plan – A Place to Grow

11. The Strategic Plan document will incorporate priorities set out in subsidiary local plans such as our Commissioning Plan and Workforce Plan. The Strategic Plan will be made available online with links to these subsidiary plans in full.
12. We will ensure that the Strategic Plan aligns with all relevant GGC and national planning priorities.

### **Additional engagement for the Strategic Plan review**

13. As well as tapping into planned engagement activity, we will undertake engagement activity focused specifically on the Strategic Plan. We propose to deliver three engagement events – two in-person events in each locality and one ('mop-up') event online - and we will broaden our reach through survey work. We will also hold a workshop event with the Strategic Planning Group (SPG):
- In-person stakeholder events (Eastwood and Barrhead localities) – gathering views on priorities and areas for focus.
  - Teams event – gathering views on priorities and areas for focus.
  - Online survey – gathering views and experiences of: service users and residents, partners and staff.
  - SPG workshop – to discuss findings from engagement and emerging draft plan (31st October).

### **Drafting and consulting on the plan**

14. A draft Strategic Plan (for consultation) will be presented at the IJB meeting on 20th November 2024. We will undertake a full public / stakeholder consultation on the draft through the following methods:
- Promotion of the draft with a short questionnaire to our prescribed consultees.
  - Promotion of the draft/questionnaire through HSCP website, social media, ERC Have Your Say page, staff bulletins.
  - Promotion and discussion of draft at Big Lunch events in December 2024.
15. Feedback from the consultation exercise will be fed into the subsequent draft of the Strategic Plan. The draft will be discussed at the Strategic Planning Group in February 2025 and the draft final Strategic Plan will be presented to the IJB for approval in March 2025.

### **CONSULTATION AND PARTNERSHIP WORKING**

16. The HSCP Strategic Planning Group was consulted on the approach to reviewing our Strategic Plan at their meetings in June and August 2024.
17. Planned engagement activity for the review is outlined in the main report above. The engagement activity will be supported by our local multi-agency Participation and Engagement Network involving a wide range of local stakeholders.

### **IMPLICATIONS OF THE PROPOSALS**

#### Finance

18. There are no financial implications from the Strategic Plan review process. Engagement activity will be undertaken within existing resources.

#### Workforce

19. No wider staffing implications. HSCP staff with planning responsibilities will be involved in the revision of the Strategic Plan.

#### Legal

20. Timely revision of the Strategic Plan is a statutory requirement of the Integration Joint Board.

#### Equalities

21. Reflecting the Integration planning and delivery principles, the revision of the Strategic Plan will:
  - Take account of the particular needs of different service-users.
  - Take account of the particular needs of service-users in different parts of the area in which the service is being provided.
  - Take account of the particular characteristics and circumstances of different service-users.
22. An equality impact assessment is being completed to support the Strategic Plan and will be published alongside the final plan.
  
23. There are no legal, risk, policy or infrastructure implications.

#### **CONCLUSIONS**

24. The updated Strategic Plan for 2025/28 will be the fourth iteration of our strategy since the establishment of the HSCP. The partnership is facing significant resource constraints and we will take a streamlined and proportionate approach to the development of the plan, building on recent planning/engagement activity.
25. The Strategic Plan will reflect the high-level aims and ambitions for the HSCP and will outline the approaches we will take as a wider partnership to meet the health and care needs of people in East Renfrewshire.

#### **RECOMMENDATION**

26. Integration Joint Board members are asked to note and comment on the contents of the report.

#### **REPORT AUTHOR AND PERSON TO CONTACT**

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September 2024

Chief Officer, IJB: Julie Murray

#### **BACKGROUND PAPERS**

East Renfrewshire HSCP Strategic Plan 2022-25, IJB Paper, 16 March 2022  
[eastrenfrewshire.gov.uk/media/7440/IJB-item-06-16-March-2022/pdf/IJB\\_item\\_06\\_-\\_16\\_March\\_2022.pdf?m=1646923405760](https://eastrenfrewshire.gov.uk/media/7440/IJB-item-06-16-March-2022/pdf/IJB_item_06_-_16_March_2022.pdf?m=1646923405760)

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