

**MINUTE**  
**of**  
**CABINET**

**Minute of Meeting held at 10.00am in the Council Chamber, Council Headquarters, Giffnock on 2 May 2019.**

**Present:**

Councillor Tony Buchanan (Leader)  
Councillor Caroline Bamforth  
Councillor Alan Lafferty

Councillor Colm Merrick  
Councillor Paul O’Kane

Councillor Buchanan, Leader, in the Chair

**Attending:**

Lorraine McMillan, Chief Executive; Andy Cahill, Director of Environment; Margaret McCrossan, Head of Accountancy (Chief Financial Officer); Louise Pringle, Head of Communities, Revenues and Change; Phil Daws, Head of Environment (Strategic Services); Kim Gear, Corporate Policy Officer; and Paul O’Neil, Committee Services Officer.

**Apology:**

Councillor Danny Devlin.

**DECLARATIONS OF INTEREST**

**877.** There were no declarations of interest intimated.

**DRAFT OUTCOME DELIVERY PLAN 2019/22**

**878.** The Cabinet considered a report by the Chief Executive, providing details of the Council’s draft Outcome Delivery Plan (ODP) 2019/22 which set out the Council’s contribution to the delivery of its strategic outcomes for East Renfrewshire. A copy of the plan was appended to the report.

The report highlighted that the purpose of the ODP was to communicate the Council’s priorities on how it was going to deliver on its strategic outcomes in the Community Plan and the Council’s vision ‘to be a modern ambitious Council creating a fairer future with all’. Furthermore, it was a rolling 3-year plan that was updated annually and set out the key critical activities Council services were planning to carry out to achieve better outcomes for the Council’s customers and residents, with the ultimate aim of making people’s lives better.

However, as the new Community Plan had only been approved in June 2018, a light touch approach had been taken to reviewing the ODP this year and as a result the outcomes and intermediate outcomes had remained the same. Council departments, East Renfrewshire

Culture and Leisure Trust, and the Health and Social Care Partnership (HSCP) had worked on reviewing and updating the ODP mapping diagrams and setting targets to 2022 where possible.

The report indicated that work to link some contributions and critical activities to the HSCP Strategic Implementation Plan was ongoing to ensure alignment across the plans. Details of the four main sections of the plan were outlined in the report these being noted as Strategic Outcomes 1-5; Customer, Efficiency and People outcomes; Finance Information – Spending Plans; and Annexes.

It was noted that as the ODP was a strategic, Council-wide plan, it could not cover the extensive range of planned activity to be undertaken across the Council over the lifetime of the plan. However, the plan acknowledged the service strategies and operational plans that underpinned strategic outcome delivery.

The report also provided information in relation to target setting and performance monitoring, and the use of the ODP to test the new Fairer Scotland duty that required public bodies to actively consider how they could reduce inequalities of outcome caused by socioeconomic disadvantage in any major strategic decisions.

The Cabinet:-

- (a) approved the content of the draft Outcome Delivery Plan 2019/22;
- (b) agreed to **recommend to the Council** that the draft Outcome Delivery Plan 2019/22 be approved; and
- (c) noted the outcome of the Fairer assessment pilot.

## GLASGOW CITY REGION CITY DEAL UPDATE

**879.** The Cabinet considered a report by the Director of Environment, providing details of the progress made to date in relation to the Council's participation in the Glasgow City Region City Deal programme.

Whilst noting that the £1.13 billion City Deal infrastructure fund across the Glasgow City region was aimed at enabling a programme of works that would greatly add to the value of the local regional economy over the next 20 years, the report highlighted that East Renfrewshire would benefit from a £44 million investment package comprising £38 million investment from the Scottish and UK Governments and co-funded by the Council through a £6 million capital funding contribution.

The report highlighted that a number of ambitious projects had been developed which would stimulate economic growth in East Renfrewshire, improve transport links, increase leisure opportunities, support business development and unlock residential land. Updates on each of the Council's projects were outlined in the report, these being noted as the Lavern Works Regeneration; Greenlaw Business Centre; Balgraystone Road Improvement; Aurs Road Improvement; Country Park Visitor Facilities; New Rail Station at Barrhead South; and Newton Mearns to Barrhead new road connection.

The report also explained that to comply with new HM Treasury Green Book governance arrangements as required by the UK and Scottish Governments updated business cases had been submitted to the City Deal Programme Management Office.

The Cabinet noted:-

- (a) the contents of the report and the progress made on the development and implementation of East Renfrewshire's £44 million City Deal programme; and
- (b) that updated outline business cases for the East Renfrewshire City Deal programme had been submitted to the City Deal Programme Management Office to comply with new HM Treasury Green Book governance arrangements as required by the UK and Scottish Governments.

### **RAPID REHOUSING TRANSITION PLAN 2019/24**

**880.** The Cabinet considered a report by the Director of Environment, seeking approval for the proposed Rapid Rehousing Transition Plan (RRTP) 2019/24. A copy of the draft RRTP which had been submitted to the Scottish Government in December 2018 was appended to the report.

The report indicated that the Scottish Government had set up the Homelessness and Rough Sleepers Action Group (HARSAG) in October 2017 to produce short and long-term solutions to end homelessness and rough sleeping. A key recommendation made by the group was that all local authorities transition to a rapid rehousing approach. It was noted that "rapid rehousing" was about taking a housing-led approach for rehousing people that had experienced homelessness, making sure they reached a settled housing option as quickly as possible rather than staying in temporary accommodation for too long.

The report explained that RRTP established how the Council, in conjunction with partners, would transition towards taking a rapid rehousing approach to its homelessness services. Furthermore, it set out an action plan for the next 5-years with four key priorities. These were noted as increasing emphasis on prevention work; reviewing current temporary accommodation to ensure processes and stock remained appropriate; reviewing housing support; and exploring options for making use of the Housing First model of supported accommodation within East Renfrewshire.

The Cabinet approved the:-

- (a) Rapid Rehousing Transition Plan (RRTP) 2019/24; and
- (b) submission of the plan to the Scottish Government.

CHAIR

