

EAST RENFREWSHIRE COUNCIL9 February 2017Report by Head of Accountancy (Chief Financial Officer)REVENUE ESTIMATES 2017/18**PURPOSE OF REPORT**

1. To submit for approval revenue estimates of income and expenditure as the basis for the Council Tax declaration for 2017/18.

RECOMMENDATIONS

2. It is recommended that the Council: -

- (i) approves the revenue estimates for 2017/18;
- (ii) approves the recommended level and utilisation of reserves;
- (iii) determines the Council Tax Band D level for 2017/18 at £1,159.78; and
- (iv) notes that management of the Council's finances and service plans will continue to be undertaken on a longer term basis.

REVENUE BUDGET PROCESS

3. In approving the revenue estimates in recent years the Council recognised that the financial position for future years was likely to become increasingly difficult – in terms of spending pressures, demand for services and level of government grant. Accordingly, the Council adopted a Financial Policy recognising the continuing financial pressures and stating that *“the Council will make spending decisions based on an assessment of medium to long-term needs and consequences and will seek to avoid taking a short-term outlook in its policy making, service planning and budget setting decisions”*. In his Autumn 2016 Statement the Chancellor of the Exchequer reviewed his financial forecasts and confirmed that public sector funding restraints would likely continue until at least 2020.

4. Recognising these ongoing financial pressures, the Council has already reviewed its financial plan for 2017-22. Whilst the revenue budget to be considered and approved today relates only to 2017/18, in keeping with our longer term financial approach modelling of the Council's financial position will continue internally beyond the budget period.

5. In preparing the Council's revenue budget for 2015/16 and on the basis of forecast assumptions on spending pressures and funding levels, savings proposals to address forecast funding shortfalls for the next three financial years were identified. These proposals were subject to extensive consultation and active engagement with the Council's communities, service users, employees and partners with consultees being invited to provide their views on the budget savings proposals set out. Feedback from that engagement exercise informed the development of the savings measures approved by the Council covering the financial years 2015/16 to 2017/18.

6. As a part of the process for constructing the budget proposals for next financial year, departments were required to provide detailed budget information by autumn 2016 in respect of the cost of services to be provided in 2017/8. In practice this represents the cost of maintaining approved service levels and in addition providing for: -

- The impact of inflationary pressures
- Scottish and UK Government initiatives
- Cost of Council decisions and legal commitments
- Revenue implications of the Capital Programme
- Increased demand for services from growing population

7. Due to the European referendum in June 2016, the Chancellor of the Exchequer's UK autumn statement was only published on 23 November 2016. The Scottish Government circular announcing the Council's provisional grant figures for 2017/18 was issued on 15 December 2016 with clarifications and amendments continuing to be issued during January 2017.

8. Grant figures need to be regarded as provisional until formal approval by the Scottish Parliament in late February 2017.

9. The budget process has involved consultation with Trades Unions both at departmental and corporate levels and formally through the Joint Consultative Committee.

SCOTTISH GOVERNMENT GRANT FUNDING 2017/18

10. Aggregate External Finance (AEF) is the mainstream grant support for the Council. It is determined by the Scottish Government and comprises: -

- General Resource Grant
- Specific Grants
- Income from Non Domestic Rates

11. For comparative purposes budgeted grant levels are as follows:-

	BUDGET 2016/17	BUDGET 2017/18
	£000	£000
General Revenue Funding	160,881	157,507
Specific Grants	17	1,805
Non Domestic Rates	<u>15,623</u>	<u>14,102</u>
	<u>176,521</u>	<u>173,424</u>

12. It is important to recognise that the headline grant figure incorporates £1.326m new ring fenced funding to support educational attainment. This sum must be distributed to head teachers for them to determine utilisation and as such the expenditure cannot be directed by the Council.

13. A further £0.462m of specific grant has been included in the settlement for criminal justice. This was paid outwith the settlement in previous years and is therefore a change in accountancy treatment rather than new money.

14. The figures above have been adjusted to reflect £1.183m of additional revenue support for the new Barrhead High School scheduled to open in August 2017. It has been confirmed that this funding will be passed to the Council during the year.

15. In addition, the grant figures take account of the changes applied from 1 April 2017 by the Scottish Government to the Council Tax multipliers for houses in Bands E to H. These changes will increase Council Tax charges for such properties and are expected to generate around £4.15m within East Renfrewshire. The settlement assumes that this income will be retained locally and total grant has been adjusted by the Scottish Government accordingly.

16. After adjusting for all of the new items, the 2017/18 settlement represents a cash reduction of some £6.3m (3.5%) on a like for like basis against the current year. As the Council will be able to retain the £4.15m of the increased Band E to H Council Tax income, effectively this offsets part of the grant reduction above so that the Council has access to around £2.1m less of resources on a cash basis.

17. The Council's 2017/18 grant settlement does not make provision for any inflationary pressures faced by the Council or for legislative changes such as the apprenticeship levy to be implemented from 1 April 2017. In other words, the pay and price increases and service demand pressures that will be faced are not funded through Scottish Government grant but need to be self-funded by the Council. These represent a total pressure of almost £8.2m to be absorbed by the Council for 2017/18.

18. As a part of the grant settlement for 2017/18, the Scottish Government has outlined certain conditions that councils require to adhere to so as to ensure receipt of the headline grant level. These are:

- Maintaining teacher numbers in line with pupil numbers and securing places for all probationers who require one under the teacher induction scheme;
- Limiting reductions in Council contributions to IJBs to an amount equal to the additional Integration Fund resource for relevant services provided outwith the local government settlement.
- Limiting any Council Tax increases to a maximum of 3%.

19. The budget proposals submitted for Council consideration assume delivery against the identified grant commitments in 2017/18.

INTEGRATION JOINT BOARDS FUNDING

20. The Scottish Government's budget plans for 2017/18 include an allocation of £107million nationally to be paid to Integration Joint Boards (IJBs), from the Health budget. These funds are to be applied to support social care services.

21. On the basis of East Renfrewshire IJB's allocation of its share of these funds, and in line with the condition in paragraph 14, the Council has had to limit the reduction in its planned contribution to the IJB in 2017/18 to £1.15 million. This has been reflected in the Council budget figures in this report.

“FLOORS” ARRANGEMENT

22. In determining grant distribution the Scottish Government has again put in place a “floors” arrangement to ensure year-on-year stability in grant at individual Council level. The cost of bringing local authorities up to the “floor” is borne by the remaining Councils. Under this arrangement East Renfrewshire will contribute £2.589 million by way of deduction from AEF grants in 2017/18. This contribution has been reflected in the above figures.

NON DOMESTIC RATES INCOME

23. Non-domestic rates income is paid into a central pool which is then distributed as part of AEF. The amount paid to Councils from the pool is fixed for each year with any surplus or shortfall in the overall pool being adjusted in the following year's rate poundage or AEF settlement. The forecast for NDRI draws on Councils' estimates of the amounts they will contribute to the pool. Included in the calculation are: gross income; expected losses from appeals; in-year cost of transitional relief; mandatory and other reliefs; write-offs and provisions for bad debts.

FINANCIAL OUTLOOK

24. The Council's agreed financial policy states that *“The Council will make spending decisions based on an assessment of medium to long-term needs and consequences and will seek to avoid taking a short-term outlook in its policy making, service planning and budget setting decisions.”* Over the last number of years the Council has considered and set multi-year budgets. This has assisted in managing extremely difficult financial circumstances and is a demonstration of the value of adopting a longer term approach to financial planning. Given the ongoing challenging financial outlook it is proposed that the Council continues to adopt this longer term approach and this has been set out in the Council's Outline Financial Plan for 2017-22.

25. Since the Council's grant has only been confirmed for 2017/18 and this is the final year of the Council's current three year budget, only a one year budget is being proposed at this point. It is expected that the new administration will wish to review the longer term outlook and financial plan later this summer.

26. As explained in the Outline Financial Plan 2017-22, further cash reductions in grant are forecast for the years following 2017/18. It is important that the Council continues to manage this scenario in line with its longer term financial management strategy.

SAVINGS PROPOSALS

27. A budget shortfall for 2017/18 has been confirmed in light of the 2017/18 settlement announcement and updated expenditure information, with a gap of £9.762m in 2017/18 identified as requiring to be addressed. The total shortfall we have been required to close over the period 2015-18 is now £23.4m.

28. It is proposed that £4.025m of savings identified for 2017/18 following our three year budget consultation are applied to close this gap, together with a further £3.73m of savings proposals identified during the current year. Attached as Annex A are details of the identified savings measures for financial years 2015/16 and 2016/17 in addition to those proposed for 2017/18. Whilst the Council continues to face significant ongoing financial challenges, every effort is made to minimise impact on front line services and it should be noted that more than £4.4m (70%) of the Council's savings proposals for 2017/18 relate to efficiencies or to the Council's Modern Ambitious Programme (MAP) and the focus on the Council's 5 capabilities.

29. The application of these savings reduces the budget shortfall to £2.007m.

ADDITIONAL FUNDING PROPOSALS

30. Due to the lifting of the Council Tax freeze the Council may increase Council Tax by up to 3% in 2017/18. It is proposed that a 3% increase is agreed for 2017/18 to assist in addressing the financial challenges facing the Council both in the coming year and beyond. This will increase income by £1.507m per year.

31. It is proposed that the remaining budget shortfall of £0.500m be addressed on a one off basis by the utilisation of funds from the Council's unallocated general reserve, in the knowledge that this can be covered in future years by the full year impact of savings introduced part way through 2017/18. The Council's unallocated general reserve of £9m (4% of net expenditure) is currently at the top end of the accepted prudent range of 2 to 4%.

ADDITIONAL INVESTMENT IN SERVICES

32. Recognising the challenges facing the Council in the coming years, particularly in relation to our ability to invest for the future, it is proposed to apply a further £2.303m of the Council's unallocated general reserve on a one off basis to support lasting improvements across our services as set out in Annex B.

33. This can be accommodated due to the Council's long term financial planning in building up our reserve funds and will still leave the unallocated general reserve at 2.76% of net expenditure.

NET EXPENDITURE

34. The revenue estimates for 2015/16, 2016/17 and 2017/18 provide for net expenditure of £225.360, £222.009 and £227.968 million respectively, made up as follows:-

	BUDGET 2015/16	BUDGET 2016/17	BUDGET 2017/18
Education	117,049	120,201	125,186
Contribution to IJB	47,182	46,137	45,057
Environment	24,521	24,876	25,184
Community Resources	4,895	3,679	5,275
Joint Boards	2,303	2,293	2,249
Capital Financing Costs	13,198	11,353	11,250
Contingencies	900	703	400
Contribution to Reserves	1,010	-	-
Other	14,302	12,767	13,367
	225,360	222,009	227,968

35. The 2017/18 estimates reflect the savings measures for the financial year outlined in Annex A. To assist in interpretation of the year on year movement of estimate provision at an individual service level, the summary analysis on page 5 of the detailed budget papers shows the one-off investments proposed in 2017/18, all of which are included in the figures above. Stripping those investments out of approved budget levels provides a comparable core service estimate that allows a more valid comparison between financial years.

36. Significant reforms to council services continue to flow from Welfare Reform legislative changes. As these changes are still being rolled out, some of the impact has yet to be fully evaluated. The budget for 2017/18 therefore includes contingency provision to allow the Council to take forward the necessary investment to enable the changes and to progress measures to mitigate their impact on the public. Following clarification of the financial impact of the changes, the contingency provision will be allocated to appropriate service areas.

COUNCIL TAX COLLECTION

37. On the basis of past performance and reflecting on the current economic situation the Council Tax collection rate for 2017/18 has been assumed at 98%.

RESERVES AND BALANCES***General Fund***

38. Setting aside earmarked reserves, the balance on the unallocated General Fund as at 31 March 2016 stood at £9.099 million. It is not planned to budget for a further contribution to the General Fund Reserve in 2017/18. It is therefore currently projected that the closing balance on the General Fund at 31 March 2017 will be £6.296 million. This represents 2.76% of the total estimated net revenue spend. In closing this year's financial accounts consideration will be given to allocating funds to this reserve if possible so as to move back towards the 4% level.

39. The Council's identified aim is to hold a General Reserve of 4% of net revenue expenditure. This is considered appropriate in order to provide against unforeseen expenditure which may arise and to accommodate the short and medium term financial plans of the Council. A 4% reserve is at the most prudent end of accepted reserve levels and, given recent Audit Scotland comments on the levels of reserves held by Councils, it is considered that the proposed drawdown in 2017/18 is reasonable. It should be noted that it is not proposed to use the General Reserve to finance recurrent expenditure.

Modernisation Fund

40. This earmarked funding has been identified to enable the upfront investment required to drive forward the Council's transformation activities. In closing this year's accounts it is anticipated that a contribution of £1m will be made to this reserve. It is proposed to incur a total of £800,000 Spend to Save and Transformation expenditure in 2017/18 this being supported by robust business cases in respect of that investment. Movements in the reserve are estimated to be as follows:

		£000
Estimated Balance	1/04/17	4,853
Interest Receivable	2017/18	20
Expenditure	2017/18	(800)
		<hr/>
Closing Balance	31/3/18	<u>4,073</u>

Insurance Fund

41. The Fund has been established to provide for insurance voluntary excess costs. It is proposed to utilise £200,000 of this Fund during 2017/18. Movements in the fund are estimated to be as follows:

		£000
Estimated Balance	1/4/17	1,872
Interest Receivable	2017/18	10
Expenditure	2017/18	(200)
		<hr/>
Closing Balance	31/3/18	<u>1,682</u>

Equalisation Fund

42. The Fund has been established to equalise future PFI/PPP payments. It is anticipated that in closing this year's accounts a contribution of £400,000 will be made to the reserve. It is not proposed to utilise this Fund during 2017/18. Movements in the fund are estimated to be as follows:

		£000
Estimated Balance	1/4/17	2,315
Interest Receivable	2017/18	11
Expenditure	2017/18	-
		<hr/>
Closing Balance	31/3/18	<u>2,326</u>

Repairs and Renewals Fund

43. The Fund is established to enable a continuing programme of repairs and renewals to roads, properties and other infrastructure. Expenditure proposals for 2017/18 from the Fund include £600,000 for targeted property repairs to education premises; £100,000 for property repairs to other premises; £500,000 for road repairs and £300,000 as a contingency that will be drawn down if next year's winter is more adverse than "average". Utilisation of a further £158,000 is also planned to support other developments including Auchenback Family Centre. Movements in the fund are estimated to be as follows:

		£000
Estimated Balance	1/4/17	6,927
Interest Receivable	2017/18	37
Expenditure	2017/18	(1,658)
		<hr/>
Closing Balance	31/3/18	<u>5,306</u>

Capital Reserve

44. It is anticipated that in closing this year's financial accounts a contribution of £1 million will be made to the reserve. In the budget for 2017/18 it is not proposed to contribute further to the reserve. This reserve will assist in maintaining capital investment during the current economic challenges and it will be utilised in accordance with the Council's Capital Plan. The closing balance at 31/3/18 is estimated to be £2.225m.

EFFICIENT GOVERNMENT

45. The Council places high reliance on its new Modern Ambitious Programme to drive change and savings across all services. Key themes include designing services from the customer's perspective, developing digital services, focusing on solutions and reducing bureaucracy, improving access to information and reducing numbers of buildings and staff.

46. A central register has been established to record efficiencies generated within the Council. This register is maintained on an ongoing basis.

47. As a part of the estimates process for 2017/18 savings measures have been identified to ensure delivery of a balanced budget. Savings measures have been progressed in a managed way with early action being taken where possible to prepare for future financial difficulties. Budget proposals endeavour to maximise efficiencies and protect frontline service. More than £4.4m (70%) of the Council's planned savings for 2017/18 arise from efficiencies or relate to activities associated with the MAP programme or the Council's 5 capabilities focus.

EQUALITY IMPACT ASSESSMENT

48. Section 149 of the Equality Act 2010 (the public sector general equality duty), requires the Council, in the exercise of its functions, to have due regard to the need to:

- eliminate unlawful discrimination, harassment and victimisation and other conduct that is prohibited by the Equality Act 2010;

- advance equality of opportunity between people who share a relevant protected characteristic and those who do not; and
- foster good relations between people who share a protected characteristic and those who do not.

49. The Equality Act 2010 (Specific Duties) (Scotland) Regulations 2012 requires the Council, when proposing a new policy or practice, or revising an existing one, to:

- assess the impact of applying its proposals or changes against the three needs of the general equality duty, listed above;
- consider relevant evidence relating to different equality groups (including any evidence received from individuals from those groups);
- take account of the results of any assessment in respect of that policy or practice;
- publish, within a reasonable period, the results of any assessment where the Council decides to apply the policy or practice in question; and
- make arrangements to review and where necessary revise any policy or practice that the Council applies in the exercise of its functions.

50. Recognising this statutory duty, the Council has undertaken an equality impact assessment on each of the budget savings measures. Where appropriate, consultation and engagement is undertaken with relevant groups prior to implementing any savings measures assessed as possibly having an impact in equality terms with a view to minimising this impact.

COUNCIL TAX 2017/18

51. The appended revenue estimates are based on a Band D Council Tax level of £1,159.78 being set for 2017/18. This proposed Council Tax level represents a 3% increase when compared to the current year's level.

52. The Scottish Government has also revised the multipliers relating to properties in Council Tax bands E to H and these changes have been taken into account in the budget plans for 2017/18.

RECOMMENDATIONS

53. It is recommended that the Council: -

- (i) approves the revenue estimates for 2017/18;
- (iii) approves the recommended level and utilisation of reserves;
- (iv) determines the Council Tax Band D level for 2017/18 at £1,159.78; and
- (v) notes that management of the Council's finances and service plans will continue to be undertaken on a longer term basis.

Further information is available from M. McCrossan, Head of Accountancy,
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KEY WORDS Revenue Estimates, Council Tax, Reserves and Balances, Financial Planning

SAVINGS PROPOSALS 2015/16, 2016/17 AND 2017/18

	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>SUBTOTAL</u>	<u>ADD'L</u> <u>2017/18</u>	<u>TOTAL</u>
	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>
<u>SERVICE REDESIGN</u>						
Reviews of sports, arts, libraries and culture	77	277	189	543		543
Reviews of management, admin, clerical staffing	397	577	320	1,294	87	1,381
Review of Bonnyton			600	600		600
Review of Learning Disability Services	131	204	111	446		446
Review of CHCP operational staffing			417	417		417
Review of externally purchased CHCP services	198	220	71	489		489
Review of Children and Family Services	60	255	200	515		515
Review of Addiction Services	27	13		40		40
Review of Older People's Services	90	160	270	520		520
Review of Respite Services	40			40		40
Review of Community Wardens			63	63		63
Review of Youth Work	10	48		58		58
Review of School Support incl psychology, attendance, CPD behavioural, health and wellbeing, outreach, school libraries	409	267	86	762	82	844
Remove funding for Breakfast Clubs		90		90		90
Revise PSA/pupil ratio to 1:150		82	52	134		134
Realign vocational option choices in secondary	40	25		65		65
Review school cleaning and catering		210		210		210
Review instrumental music	30	40		70		70
Review Adult Learning	37			37	47	84
Reviews of Environment services incl. Parks, Planning PATS, vehicles, cleansing, Protective Services, Economic Development	224		200	424	147	571
Introduction of agile working within Environment			100	100		100
Review of Special Uplift service		35		35		35
Review of Customer First					57	57
Review of Comms/Corporate Strategy/Events Support					20	20
Review of Community Safety					47	47
Further roll out of modernisation/agile					29	29
Reduce FTE for Pre Five Partnership Teachers					22	22
Remove Sure Start Social Worker posts					58	58
Remove PSA provision in early learning & childcare					39	39
Review of early learning and childcare staffing					107	107
Kerbside collection improvements					300	300
	<u>1,770</u>	<u>2,503</u>	<u>2,679</u>	<u>6,952</u>	<u>1,042</u>	<u>7,994</u>
<u>ASSETS</u>						
Reduction in energy costs	96			96		96
Savings on leases and NDR	25	8	10	43		43
LED street lighting	32	32	21	85		85
Vehicle efficiencies	30			30		30
	<u>183</u>	<u>40</u>	<u>31</u>	<u>254</u>	<u>-</u>	<u>254</u>
<u>COLLABORATION</u>						
Library management systems	25			25		25
Health Improvement	75			75		75
Cease CCTV response car	20			20		20
Economic development marketing	20			20		20
	<u>140</u>			<u>140</u>	<u>-</u>	<u>140</u>
<u>PROCUREMENT</u>						
Procurement efficiencies	<u>306</u>	<u>102</u>	<u>20</u>	<u>428</u>	<u>373</u>	<u>801</u>
<u>FINANCIAL</u>						
Increase in fees and charges	241	258	353	852	32	884
Introduction of on/off street parking charges			-	-		

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Revised inflation assumptions	717			717		717
PFI/PPP insurance efficiencies	120			120		120
Loan charge savings through active management of the Council's loan debt	1,216			1,216		1,216
Revised income target - recharges to other Councils for PSAs					120	120
Revised income target - school meals					90	90
Revised income target - Crossmill business unit rents					36	36
	241	2,311	353	2,905	278	3,183

OTHER

Budget adjustments to reflect current demands and previously agreed decisions	1,707	826	451	2,984	220	3,204
Remove Youth Development budget in Sports and Arts	15		13	28		28
Withdraw some sports club subsidies			8	8		8
Reduction in libraries book fund		66		66		66
Reduction in non contractual overtime	17	18	9	44		44
VAT/NDR savings from Culture and Leisure Trust		412		412		412
Removal of essential user car allowance		83	20	103		103
Reduction in CHCP Change Funds		100	436	536		536
Phase out Area Forum budgets	17	17		34		34
Reduction in Community Grants	9	9		18		18
Cease ER magazine	20	10		30		30
Remove free fruit in nurseries and P1 - P3	85	38		123		123
Remove free breakfasts in P1 - P3	85			85		85
Reduction in school support incl. quality, devolved school budgets, residual NQT allocation, Determined to Succeed	715	375		1,090	238	1,328
Reduction in absence	257			257		257
Cease contributions to Carts Greenspace	20			20		20
Remove Family Learning service	77	48		125		125
Reduction in Campus Cops funding		115		115		115
Reduction in Modern Apprentices		82		82		82
Reduction in various admin and mtce budgets	142	29		171	20	191
Close public toilets - Barrhead Main Street and Cowan Park	20	19	5	44		44
Reduction in support to external organisations incl. Chamber and Voluntary Action		50		50		50
Reduction in Private Sector Housing Grant to 25%		80		80		80
Remove Garden Assistance Scheme/Mr Diggitt		165		165		165
Reduction in Roads revenue works programme	307			307		307
Further savings target for IJB					1,388	1,388
Further savings target for ERCLT					97	97
Reduction in members' support					29	29
Reduction in members' allowances					45	45
	3,493	2,542	942	6,977	2,037	9,014

6,133	7,498	4,025	17,656	3,730	21,386
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ADDITIONAL INVESTMENT IN SERVICES

	<u>£'000</u>	<u>£'000</u>
<u>ROADS</u>		
Improvements to local roads in residential areas		1,000
<u>ENVIRONMENTAL IMPROVEMENTS</u>		
Improvements to steps and paved areas	20	
Environmental improvements in mixed tenure housing areas including renovations to shared closes and improvements to bin/kerbside recycling areas for flatted properties	150	
Improvements to local recycling points	15	
To help fund treeworks to improve health and safety in parks and public spaces	<u>150</u>	
		335
<u>SUPPORT FOR RESIDENTS</u>		
Additional funding for aids and adaptations	100	
Improved access to employment for looked after children	<u>73</u>	
		173
<u>EDUCATION</u>		
50% reduction in wraparound childcare charges	150	
Tablet devices for children in less affluent areas	350	
Virtual reality headsets for schools	225	
Network improvements to support wifi in schools	<u>70</u>	
		<u>795</u>
		<u>2,303</u>

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FINANCIAL ESTIMATES 2017/18

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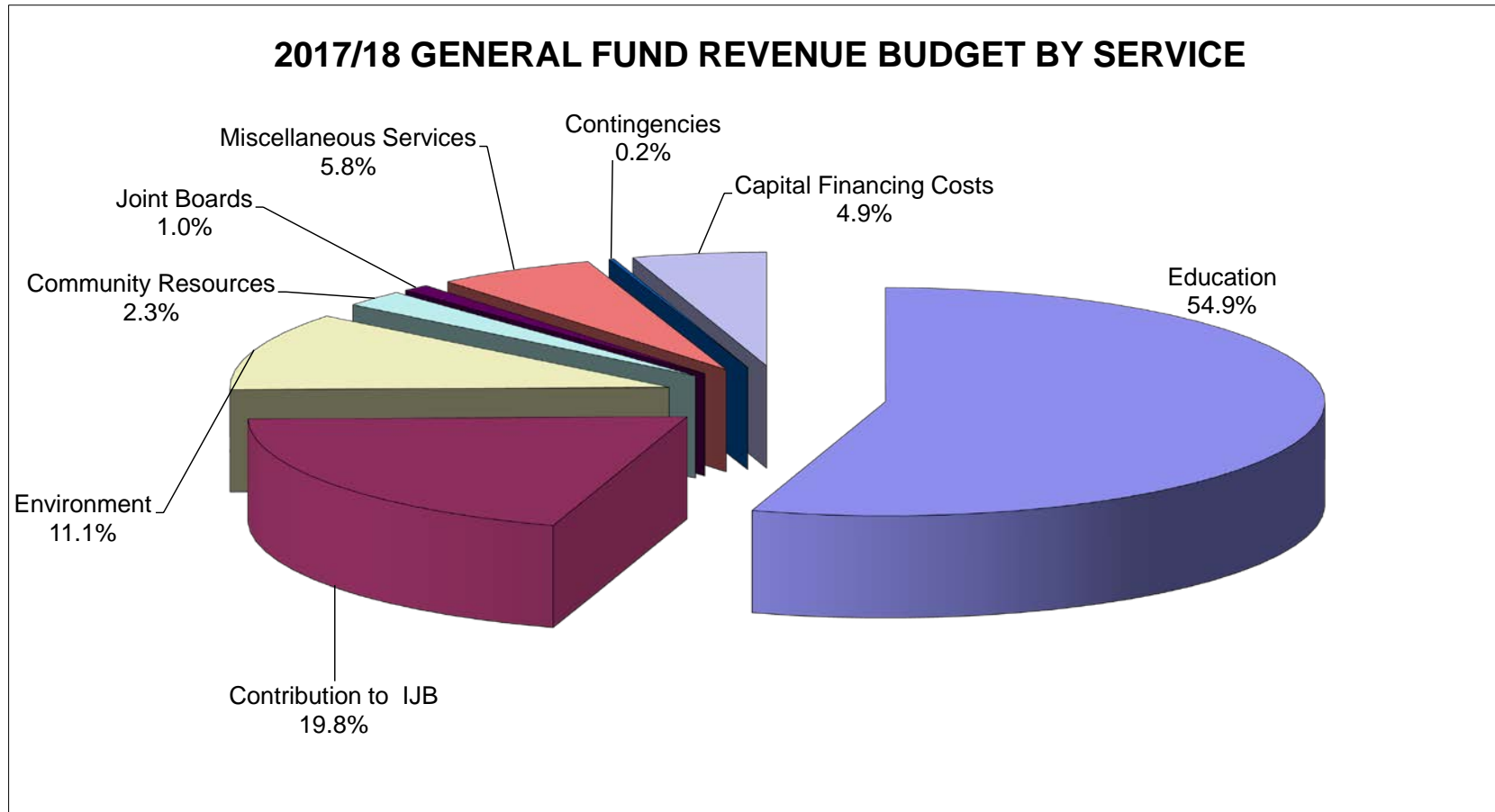
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CALCULATION OF COUNCIL TAX BAND 'D'

2016/17 £'000		2017/18 £'000
222,009	Net Expenditure	227,968
0	Contribution to Balances / Special Funds	0
222,009		227,968
(176,521)	Aggregate External Finance	(173,424)
	Contribution from Reserves	(2,803)
45,488	Amount to be met from Council Tax	51,741
41,222	Number of Band 'D' Equivalents	45,523
824	Less Provision for Non Payment	910
40,398	Effective Tax Base	44,613
£1,126	Council Tax Band D	£1,159.78

COUNCIL TAX CHARGES 2017/18

<u>Valuation Band</u>	<u>Fraction of Band D</u>	<u>Upper Value £</u>	<u>Council Tax £</u>
A	240/360	27,000	773.19
B	280/360	35,000	902.05
C	320/360	45,000	1,030.92
D	1.00	58,000	1,159.78
E	473/360	80,000	1,523.82
F	585/360	106,000	1,884.64
G	705/360	212,000	2,271.24
H	882/360	over 212,000	2,841.46



REVENUE ESTIMATES SUMMARY 2017/18

NET EXPENDITURE	2016/17	2017/18		
	Approved Budget £'000	Core Budget £'000	One-off Investment £'000	Approved Budget £'000
Education	120,201	124,391	795	125,186
Contribution to Integrated Joint Board	46,137	45,057		45,057
Environment	24,876	23,999	1,185	25,184
Community Resources	3,679	5,275		5,275
Joint Boards	2,293	2,249		2,249
Other Housing	2,082	2,069	250	2,319
Benefits	3,962	3,962		3,962
Miscellaneous Services	6,723	7,086		7,086
Contingency - Welfare	703	400		400
Capital Financing Costs	11,353	11,250		11,250
	222,009	225,738	2,230	227,968
Contribution to Assist in Maintaining Reserves.				
	222,009	225,738	2,230	227,968
FINANCED BY:-				
Revenue Support Grant and Non Domestic Rates	176,504			171,619
Ring Fenced Grants	17			1,805
Contribution from Reserves				2,803
Council Tax	45,488			51,741
	222,009			227,968

E D U C A T I O N

DEPARTMENTAL SUMMARY

	Budget 2016/17 £'000	Budget 2017/18 £'000
Pre Five Education	8,117	8,421
Schools:- Primary	37,621	38,918
Secondary	50,521	52,759
Other	3,142	4,641
Special Education	6,248	6,091
Psychological Services	861	831
Transport (Excl Special)	1,012	979
Clothing	181	181
Admin & Supp	6,610	6,543
Cleaning Services	-	-
Catering Services	-	-
School Crossing Patrollers	-	-
Culture and Leisure Services	5,888	5,822
	<u>120,201</u>	<u>125,186</u>

**CONTRIBUTION TO INTEGRATED JOINT BOARD
DEPARTMENTAL SUMMARY**

	Budget 2016/17 £'000	Budget 2017/18 £'000
Contribution to Integrated Joint Board	<u>46,137</u>	<u>45,057</u>

E N V I R O N M E N T
D E P A R T M E N T A L S U M M A R Y

	Budget 2016/17 £'000	Budget 2017/18 £'000
Directorate	1,071	1,169
Energy Management	78	99
Development Management	504	349
Development Planning	875	737
Economic Development	1,391	1,188
Building Control	129	60
Roads	9,946	10,899
Roads Contracting Unit	-	-
Parks Services	1,842	1,990
Protective Services	1,226	1,127
Waste Management	4,085	3,872
Cleansing	3,729	3,694
Vehicles Services	-	-
	<u>24,876</u>	<u>25,184</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

DEPARTMENTAL SUMMARY

	Budget 2016/17 £'000	Budget 2017/18 £'000	*
Directorate	-	189	
Council Officers	157	158	
Community Safety	1,593	1,382	
Equal Opportunities, Registrars & Grants	276	317	
Community Planning	444	347	
Auchenback Resource Centre	31	31	
Community Learning and Development	1,071	953	
Community Resources Management	107	152	
Money Advice, Income Maximisation, Welfare Rights	-	845	
Scottish Welfare Fund	-	434	
Businesss Support Team	-	314	
Customer and Business Change	-	153	
	<u>3,679</u>	<u>5,275</u>	

* Certain budgets previously included within support costs will be transferred in 2017/2018 to Community Resources. This explains the movement between years.

JOINT BOARDS

	Budget 2016/17 £'000	Budget 2017/18 £'000
Police	-	-
Fire	-	-
Passenger Transport	1,825	1,793
Valuation	468	456
	<u>2,293</u>	<u>2,249</u>

OTHER HOUSING

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Housing Benefit Administration</u>		
Housing Benefit Admin.	426	367
Housing Benefit Admin. Grant	(92)	(82)
	334	285
<u>Improvement Grants</u>		
Administration	273	195
<u>Home Loans</u>		
Administration	-	-
Net Recovery	-	-
	-	-
<u>Other</u>		
Homelessness	932	964
Less : Ring-Fenced Grant	-	-
Community Regeneration Project	200	350
Care & Repair and Private Sector Housing Grant	343	525
	1,475	1,839
Sub-total	2,082	2,319
<u>Adjustments</u>		
Ring-Fenced Grant	-	-
Net Expenditure	2,082	2,319

<u>Budgeted personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	22	12	29.2
Manual	-	-	-
Total	22	12	29.2

HOUSING AND COUNCIL TAX BENEFIT

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Housing Benefits</u>		
Benefit Paid	14,892	15,673
Government Grant	(14,806)	(15,587)
	<hr/> 86	<hr/> 86
<u>Council Tax Benefit</u>		
Benefit Paid	-	-
Government Grant	-	-
	<hr/> -	<hr/> -
<u>Council Tax Reduction Scheme</u>		
Council Tax Reduction Paid	3,876	3,876
	<hr/> 3,876	<hr/> 3,876
Total Net Expenditure	<hr/> <u>3,962</u>	<hr/> <u>3,962</u>

MISCELLANEOUS SERVICES

	Budget 2016/17 £'000	Budget 2017/18 £'000
COSLA Levy	62	62
General Property Repairs	100	100
Elections	39	233
Street Nameplates	20	20
Audit Fee	235	235
Eastwood Park Offroad Maintenance / Lighting	35	35
Restructuring etc. costs	795	817
Licensing	126	84
Shop Rents	(17)	(17)
Miscellaneous	110	78
Corporate and Democratic	1,692	1,122
Council Tax and Rates Benefits Admin. & Collection	846	1054
Civil Defence	67	75
Members Expenses and Allowances	498	452
Interest on Revenue Deposits	(200)	(200)
Superannuation Additional Allowances	1,427	1,427
Non Operational / Surplus Property Costs	169	204
Registrars	229	226
Welfare Reform	294	0
Other Operat'l Costs (incl apprenticeship levy/ NDR revaln)	196	1,079
	<u>6,723</u>	<u>7,086</u>

BUDGETED PERSONNEL 2017/18

ALL SERVICES

	Full Time	Part Time	Full Time Equivalent
Education	1,496	1,433	2,253
Health & Social Care Partnership	401	274	578
Environment	307	77	347
Corporate & Community - Community Resources	89	35	109
Other Housing	22	12	29
Miscellaneous Services	1	1	2
Chief Executive's - Support Services	49	10	55
Corporate & Community - Support Services	180	63	213
Environment - Support	29	7	33
Non HRA Services	<u>2,574</u>	<u>1,912</u>	<u>3,619</u>

EDUCATION

DEPARTMENTAL SUMMARY

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	84,511	86,249
Property Costs	10,046	10,552
Transport Costs	1,768	1,768
Supplies & Services	22,735	26,061
Third Party Payments	7,019	6,688
Transfer Payments	810	810
Support Services	4,554	4,524
Total Expenditure	131,443	136,652
<u>Income</u>		
Ring Fenced Government Grant	17	1,343
Other Government Grant	348	348
Recharge Income (Internal)	8,221	8,306
Fees Charges etc	2,491	2,671
Other Income	182	141
Total Income	11,259	12,809
NET EXPENDITURE FOR COUNCIL TAX	120,184	123,843
<u>Adjustments</u>		
Ring Fenced Government Grant	17	1,343
NET EXPENDITURE	120,201	125,186

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	4	-	4.0
Teachers	1,128	313	1,284.3
APT & C	345	524	674.8
Manual	19	596	290.3
TOTAL	1,496	1,433	2,253.4

EDUCATION

PRE FIVE EDUCATION

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	7,094	7,326
Property Costs	379	340
Transport Costs	-	-
Supplies & Services	321	330
Third Party Payments	692	666
Transfer Payments	-	-
Support Services	9	8
Total Expenditure	8,495	8,670
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	47	47
Fees Charges etc	325	202
Other Income	6	-
Total Income	378	249
Net Expenditure for Council Tax	8,117	8,421
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
NET EXPENDITURE	8,117	8,421

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	24	6	26.5
APT & C	148	69	186.3
Manual	-	-	-
Total	172	75	212.8

E D U C A T I O N

PRIMARY EDUCATION

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	28,721	29,464
Property Costs	3,611	3,920
Transport Costs	-	-
Supplies & Services	6,254	6,671
Third Party Payments	10	-
Transfer Payments	-	-
Support Services	61	58
Total Expenditure	38,657	40,113
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	188	188
Recharge Income (Internal)	294	294
Fees Charges etc	553	713
Other Income	1	-
Total Income	1,036	1,195
Net Expenditure for Council Tax	37,621	38,918
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
NET EXPENDITURE	37,621	38,918

Budgeted Personnel 2017/18

	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	452	166	534.9
APT & C	70	209	207.2
Manual	-	8	1.9
Total	522	383	744.0

EDUCATION

SECONDARY EDUCATION

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	35,690	36,194
Property Costs	4,520	4,741
Transport Costs	17	17
Supplies & Services	10,780	12,391
Third Party Payments	819	850
Transfer Payments	-	-
Support Services	56	53
Total Expenditure	51,882	54,246
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	86	86
Recharge Income (Internal)	226	226
Fees Charges etc	1,045	1,175
Other Income	4	-
Total Income	1,361	1,487
Net Expenditure for Council Tax	50,521	52,759
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
NET EXPENDITURE	50,521	52,759

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	576	106	630.5
APT & C	68	161	167.8
Manual	7	1	7.2
Total	651	268	805.5

EDUCATION

SCHOOLS - OTHER

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	1,251	1,295
Property Costs	163	163
Transport Costs	-	-
Supplies & Services	1,815	3,294
Third Party Payments	3	3
Transfer Payments	606	606
Support Services	2	1
Total Expenditure	3,840	5,362
<u>Income</u>		
Ring Fenced Government Grant	-	1,326
Other Government Grant	74	74
Recharge Income (Internal)	-	-
Fees Charges etc	483	506
Other Income	141	141
Total Income	698	2,047
Net Expenditure for Council Tax	3,142	3,315
<u>Adjustments</u>		
Ring Fenced Government Grant	-	1,326
NET EXPENDITURE	3,142	4,641

Budgeted Personnel 2017/18

	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	13	20	21.2
APT & C	7	-	7.0
Manual	12	-	12.0
Total	32	20	40.2

EDUCATION

SPECIAL EDUCATION

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	3,652	3,706
Property Costs	205	221
Transport Costs	709	709
Supplies & Services	349	333
Third Party Payments	1,410	1,190
Transfer Payments	-	-
Support Services	2	1
Total Expenditure	6,327	6,160
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	27	27
Fees Charges etc	52	42
Other Income	-	-
Total Income	79	69
Net Expenditure for Council Tax	6,248	6,091
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
NET EXPENDITURE	6,248	6,091

Budgeted Personnel 2017/18

	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	44	9	49.0
APT & C	14	55	54.5
Manual	-	9	3.9
Total	58	73	107.4

E D U C A T I O N
P S Y C H O L O G I C A L S E R V I C E S

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	886	823
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	8	8
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	894	831
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	33	-
Other Income	-	-
Total Income	33	-
Net Expenditure for Council Tax	861	831
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
NET EXPENDITURE	861	831

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	9	6	12.2
APT & C	1	-	1.0
Manual	-	-	-
Total	10	6	13.2

EDUCATION

TRANSPORT (EXCLUDING SPECIAL EDUCATION)

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	-	-
Transport Costs	1,012	1,012
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	1,012	1,012
<u>Income</u>		
Ring Fenced Government Grant	17	17
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	33
Other Income	-	-
Total Income	17	50
Net Expenditure for Council Tax	995	962
<u>Adjustments</u>		
Ring Fenced Government Grant	17	17
NET EXPENDITURE	1,012	979

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	-	-	-

E D U C A T I O N
P R O V I S I O N F O R C L O T H I N G

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	181	181
Support Services	-	-
Total Expenditure	181	181
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure for Council Tax	181	181
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
NET EXPENDITURE	181	181

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	-	-	-

EDUCATION

ADMINISTRATION & SUPPORT SERVICES

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	2,599	2,695
Property Costs	78	78
Transport Costs	1	1
Supplies & Services	1,083	885
Third Party Payments	38	38
Transfer Payments	8	8
Support Services	3,419	3,443
Total Expenditure	7,226	7,148
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	586	605
Fees Charges etc	-	-
Other Income	30	-
Total Income	616	605
Net Expenditure for Council Tax	6,610	6,543
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
NET EXPENDITURE	6,610	6,543

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	4	-	4.0
Teachers	10	-	10.0
APT & C	31	19	41.0
Manual	-	-	-
Total	45	19	55.0

E D U C A T I O N

CLEANING SERVICES

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	1,891	1,924
Property Costs	114	114
Transport Costs	9	9
Supplies & Services	137	135
Third Party Payments	-	-
Transfer Payments	4	4
Support Services	110	48
Total Expenditure	<u>2,265</u>	<u>2,234</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	2,265	2,234
Fees Charges etc	-	-
Other Income	-	-
Total Income	<u>2,265</u>	<u>2,234</u>
Net Expenditure for Council Tax	<u>-</u>	<u>-</u>
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	<u><u>-</u></u>	<u><u>-</u></u>

Budgeted Personnel 2017/18

	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	261	113.5
Total	<u>-</u>	<u>261</u>	<u>113.5</u>

E D U C A T I O N

CATERING SERVICES

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	2,468	2,555
Property Costs	26	26
Transport Costs	17	17
Supplies & Services	1,841	1,881
Third Party Payments	-	-
Transfer Payments	11	11
Support Services	119	86
Total Expenditure	4,482	4,576
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	4,482	4,576
Fees Charges etc	-	-
Other Income	-	-
Total Income	4,482	4,576
Net Expenditure for Council Tax	-	-
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	-	-

Budgeted Personnel 2017/18

	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	6	11	10.0
Manual	-	260	133.6
Total	6	271	143.6

EDUCATION

SCHOOL CROSSING PATROLLERS

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	259	267
Property Costs	-	-
Transport Costs	3	3
Supplies & Services	24	25
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	8	2
Total Expenditure	294	297
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	294	297
Fees Charges etc	-	-
Other Income	-	-
Total Income	294	297
Net Expenditure for Council Tax	-	-
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
NET EXPENDITURE	-	-

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	57	18.2
Total	-	57	18.2

E D U C A T I O N
C U L T U R E A N D L E I S U R E S E R V I C E S

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	950	949
Transport Costs	-	-
Supplies & Services	123	108
Third Party Payments	4,047	3,941
Transfer Payments	-	-
Support Services	768	824
Total Expenditure	5,888	5,822
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure	5,888	5,822

Budgeted Personnel 2017/18

	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	-	-	-

HEALTH & SOCIAL CARE PARTNERSHIP

DEPARTMENTAL SUMMARY

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	19,458	18,712
Property Costs	1,040	1,113
Transport Costs	168	142
Supplies & Services	2,671	2,396
Third Party Payments	34,436	36,095
Transfer Payments	35	39
Support Services	2,641	1,925
Total Expenditure	60,449	60,422
<u>Income</u>		
Additional IJB Grant	1,903	4,781
Ring Fenced Government Grant	-	462
Other Government Grant	686	473
Recharge Income (Internal)	-	-
Fees,Charges etc.	2,222	578
Other Income	9,501	9,533
Total Income	14,312	15,827
Net Expenditure for Council Tax	46,137	44,595
<u>Adjustments</u>		
Ring Fenced Government Grant	-	462
Funding from Integrated Joint Board (Note 1)	46,137	45,057
Net Expenditure	-	-

<u>Budgeted Personnel 2017/18</u>			
	<u>Full-time</u>	<u>Part-time</u>	<u>Full-time Equivalent</u>
Chief Officers *	3	-	3.0
Teachers	-	-	-
APT&C	352	86	403.7
Manual	46	188	171.8
TOTAL	401	274	578.5

* This excludes NHS post

Note 1: The HSCP's budget is indicative only and will be directed and amended by the Integrated Joint Board on an ongoing basis

HEALTH & SOCIAL CARE PARTNERSHIP

SERVICE STRATEGY

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	1,162	1,142
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	74	45
Third Party Payments	91	61
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	1,327	1,248
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	87	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	-	-
Other Income	419	419
Total Income	506	419
Net Expenditure for Council Tax	821	829
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	821	829

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers *	3	-	3.0
Teachers	-	-	-
APT&C	20	3	22.3
Manual	-	-	-
TOTAL	23	3	25.3

* This excludes NHS post

HEALTH & SOCIAL CARE PARTNERSHIP

CHILDREN & FAMILIES

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	3,304	3,356
Property Costs	8	6
Transport Costs	31	30
Supplies & Services	391	390
Third Party Payments	4,778	4,582
Transfer Payments	33	37
Support Services	4	-
Total Expenditure	8,549	8,401
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	16	16
Other Income	310	310
Total Income	326	326
Net Expenditure for Council Tax	8,223	8,075
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	8,223	8,075

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT&C	66	11	72.6
Manual	-	-	-
TOTAL	66	11	72.6

HEALTH & SOCIAL CARE PARTNERSHIP

OLDER PEOPLE

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	9,056	7,601
Property Costs	153	20
Transport Costs	115	89
Supplies & Services	697	555
Third Party Payments	17,012	15,437
Transfer Payments	1	1
Support Services	-	-
Total Expenditure	27,034	23,703
<u>Income</u>		
IJB Grant	-	3,192
Other Government Grant	-	473
Recharge Income (Internal)	-	-
Fees, Charges etc.	1,323	437
Other Income	3,086	2,754
Total Income	4,409	6,856
Net Expenditure for Council Tax	22,625	16,847
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	22,625	16,847

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT&C	102	47	130.2
Manual	43	185	166.8
TOTAL	145	232	297.0

HEALTH & SOCIAL CARE PARTNERSHIP

PHYSICAL/SENSORY DISABILITY

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	1,438	1,433
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	556	556
Third Party Payments	1,590	2,551
Transfer Payments	-	-
Support Services	10	-
Total Expenditure	3,594	4,540
<u>Income</u>		
IJB Grant	-	220
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	44	34
Other Income	259	259
Total Income	303	513
Net Expenditure for Council Tax	3,291	4,027
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	3,291	4,027

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT&C	31	7	35.3
Manual	-	-	-
TOTAL	31	7	35.3

HEALTH & SOCIAL CARE PARTNERSHIP

LEARNING DISABILITY

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	1,373	1,512
Property Costs	170	172
Transport Costs	14	14
Supplies & Services	112	113
Third Party Payments	8,576	11,429
Transfer Payments	1	1
Support Services	-	-
Total Expenditure	10,246	13,241
<u>Income</u>		
IJB Grant	-	1,208
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	809	81
Other Income	3,622	4,058
Total Income	4,431	5,347
Net Expenditure for Council Tax	5,815	7,894
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	5,815	7,894

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT&C	32	4	34.0
Manual	3	3	5.0
TOTAL	35	7	39.0

HEALTH & SOCIAL CARE PARTNERSHIP

MENTAL HEALTH

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	570	519
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	22	22
Third Party Payments	1,794	1,768
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	2,386	2,309
<u>Income</u>		
IJB Grant	-	145
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	-	-
Other Income	711	711
Total Income	711	856
Net Expenditure for Council Tax	1,675	1,453
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	1,675	1,453

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT&C	9	2	10.0
Manual	-	-	-
TOTAL	9	2	10.0

HEALTH & SOCIAL CARE PARTNERSHIP

ADDICTIONS/SUBSTANCE ABUSE

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	692	702
Property Costs	15	15
Transport Costs	-	-
Supplies & Services	9	9
Third Party Payments	156	173
Transfer Payments	-	-
Support Services	1	-
Total Expenditure	873	899
<u>Income</u>		
IJB Grant	-	17
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	-	-
Other Income	609	609
Total Income	609	626
Net Expenditure for Council Tax	264	273
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	264	273

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT&C	17	3	19.6
Manual	-	-	-
TOTAL	17	3	19.6

HEALTH & SOCIAL CARE PARTNERSHIP

CRIMINAL JUSTICE

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	509	511
Property Costs	17	17
Transport Costs	8	8
Supplies & Services	37	37
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	571	573
<u>Income</u>		
Ring Fenced Government Grant	-	462
Other Government Grant	477	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	1	-
Other Income	63	63
Total Income	541	525
Net Expenditure for Council Tax	30	48
<u>Adjustments</u>		
Ring Fenced Government Grant	-	462
Net Expenditure	30	510

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT&C	12	1	12.5
Manual	-	-	-
TOTAL	12	1	12.5

HEALTH & SOCIAL CARE PARTNERSHIP

SERVICE SUPPORT & MANAGEMENT

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	1,354	1,936
Property Costs	677	883
Transport Costs	-	-
Supplies & Services	773	669
Third Party Payments	439	96
Transfer Payments	-	-
Support Services	2,626	1,925
Total Expenditure	<u>5,869</u>	<u>5,509</u>
<u>Income</u>		
IJB Grant	1,903	-
Other Government Grant	122	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	29	10
Other Income	422	350
Total Income	<u>2,476</u>	<u>360</u>
Net Expenditure for Council Tax	<u>3,393</u>	<u>5,149</u>
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	<u><u>3,393</u></u>	<u><u>5,149</u></u>

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT&C	63	8	67.2
Manual	-	-	-
TOTAL	<u>63</u>	<u>8</u>	<u>67.2</u>

ENVIRONMENT

DEPARTMENTAL SUMMARY

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	12,563	12,315
Property Costs	1,849	1,820
Transport Costs	2,993	2,983
Supplies & Services	16,963	17,895
Third Party Payments	300	300
Transfer Payments	284	305
Support Services	2,336	1,820
Total Expenditure	37,288	37,438
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	331	312
Recharge Income (Internal)	9,001	8,593
Fees Charges etc.	2,569	2,698
Other Income	511	651
Total Income	12,412	12,254
Net Expenditure	24,876	25,184

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	3	-	3.0
Teachers	-	-	-
APT & C	126	38	145.6
Manual	178	39	198.6
Total	307	77	347.2

ENVIRONMENT

DIRECTORATE

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	769	742
Property Costs	50	62
Transport Costs	-	-
Supplies & Services	145	145
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	345	448
Total Expenditure	1,309	1,397
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	238	228
Fees Charges etc.	-	-
Other Income	-	-
Total Income	238	228
Net Expenditure	1,071	1,169

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	1	-	1.0
Teachers	-	-	-
APT & C	14	5	16.4
Manual	-	-	-
Total	15	5	17.4

ENVIRONMENT

ENVIRONMENT ACCOMMODATION

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	723	719
Transport Costs	-	-
Supplies & Services	13	12
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	736	731
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	736	731
Fees Charges etc.	-	-
Other Income	-	-
Total Income	736	731
Net Expenditure	-	-

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	0	0	0.0

ENVIRONMENT

ENERGY MANAGEMENT

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	48	50
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	30	30
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	19
Total Expenditure	78	99
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure	78	99

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	1	-	1.0
Manual	-	-	-
Total	1	0	1.0

ENVIRONMENT

DEVELOPMENT MANAGEMENT

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	572	513
Property Costs	58	46
Transport Costs	3	3
Supplies & Services	122	107
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	61	22
Total Expenditure	816	691
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	312	342
Other Income	-	-
Total Income	312	342
Net Expenditure	504	349

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	10	5	11.9
Manual	-	-	-
Total	10	5	11.9

ENVIRONMENT

**DEVELOPMENT PLANNING
(INCORPORATING OUTDOOR ACCESS,
COUNTRY PARK & WHITELEE ACCESS PROJECT)**

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	695	653
Property Costs	57	40
Transport Costs	4	4
Supplies & Services	80	69
Third Party Payments	94	94
Transfer Payments	102	102
Support Services	146	91
Total Expenditure	1,178	1,053
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	224	184
Fees Charges etc.	3	3
Other Income	76	129
Total Income	303	316
Net Expenditure	875	737

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	15	1	15.2
Manual	-	-	-
Total	15	1	15.2

ENVIRONMENT

ECONOMIC DEVELOPMENT
(INCORPORATING CITY DEAL)

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	1,088	932
Property Costs	98	115
Transport Costs	-	-
Supplies & Services	512	604
Third Party Payments	8	8
Transfer Payments	180	183
Support Services	237	200
Total Expenditure	2,123	2,042
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	148	148
Recharge Income (Internal)	45	-
Fees Charges etc.	155	249
Other Income	384	457
Total Income	732	854
Net Expenditure	1,391	1,188

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	1.0	-	1.0
Teachers	-	-	-
APT & C	13	5	16.5
Manual	-	-	-
Total	14	5	17.5

ENVIRONMENT

BUILDING CONTROL

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	391	346
Property Costs	31	29
Transport Costs	-	-
Supplies & Services	36	33
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	73	54
Total Expenditure	531	462
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	402	402
Other Income	-	-
Total Income	402	402
Net Expenditure	129	60

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	6	3	7.5
Manual	-	-	-
Total	6	3	7.5

ENVIRONMENT

ROADS

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	1,663	1,684
Property Costs	197	198
Transport Costs	92	92
Supplies & Services	9,438	10,346
Third Party Payments	57	57
Transfer Payments	-	-
Support Services	360	280
Total Expenditure	11,807	12,657
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	129	129
Recharge Income (Internal)	1,407	1,268
Fees Charges etc.	275	297
Other Income	50	64
Total Income	1,861	1,758
Net Expenditure	9,946	10,899

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	34	5	36.8
Manual	-	-	-
Total	34	5	36.8

ENVIRONMENT

ROADS

This service comprises:-

	Budget 2016/17 £'000	Budget 2017/18 £'000
Routine Maintenance Roads	1,151	1,151
Routine Maintenance Street Lighting	430	490
Winter Maintenance	850	900
Footway Resurfacing & Patching	500	950
Carriageway Resurfacing & Patching	850	1,344
School Crossing Patrols	292	292
Street Lighting Electricity	696	675
Flood Prevention	70	70
Administration & Support (Including PFI Costs)	5,107	5,027
	<u>9,946</u>	<u>10,899</u>

ENVIRONMENT

ROADS CONTRACTING UNIT

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	1,108	1,121
Property Costs	47	49
Transport Costs	511	511
Supplies & Services	1,795	1,660
Third Party Payments	-	-
Transfer Payments	-	18
Support Services	46	21
Total Expenditure	3,507	3,380
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	3,507	3,380
Fees Charges etc.	-	-
Other Income	-	-
Total Income	3,507	3,380
Net Expenditure	-	-

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	2	-	2.0
Manual	33	-	33.0
Total	35	0	35.0

ENVIRONMENT

PARKS SERVICES

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	1,757	1,725
Property Costs	336	305
Transport Costs	165	165
Supplies & Services	386	647
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	191	121
Total Expenditure	<u>2,835</u>	<u>2,963</u>
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	54	35
Recharge Income (Internal)	321	289
Fees Charges etc.	618	649
Other Income	-	-
Total Income	<u>993</u>	<u>973</u>
Net Expenditure	<u><u>1,842</u></u>	<u><u>1,990</u></u>

Budgeted Personnel 2017/18

	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	4	2	5.1
Manual	39	35	56.8
Total	<u>43</u>	<u>37</u>	<u>61.9</u>

ENVIRONMENT

PARKS SERVICES

This service comprises:-

	Budget 2016/17 £'000	Budget 2017/18 £'000
Administration	44	308
Parks Operations	1,391	1,082
Arboriculture	96	359
Cemeteries	(43)	(106)
Park Rangers	202	199
Parks Upkeep	152	148
	<u>1,842</u>	<u>1,990</u>

ENVIRONMENT

PROTECTIVE SERVICES

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	705	731
Property Costs	20	19
Transport Costs	-	-
Supplies & Services	176	216
Third Party Payments	118	118
Transfer Payments	2	2
Support Services	297	135
Total Expenditure	1,318	1,221
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	7	7
Fees Charges etc.	84	86
Other Income	1	1
Total Income	92	94
Net Expenditure	1,226	1,127

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	13	3	14.8
Manual	-	-	-
Total	13	3	14.8

**ENVIRONMENT
PROTECTIVE SERVICES**

This service comprises:-

	Budget 2016/17 £'000	Budget 2017/18 £'000
Environmental Health	706	677
Trading Standards	520	450
	<u>1,226</u>	<u>1,127</u>

ENVIRONMENT

WASTE MANAGEMENT

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	256	283
Property Costs	66	67
Transport Costs	5	5
Supplies & Services	3,607	3,399
Third Party Payments	22	22
Transfer Payments	-	-
Support Services	331	241
Total Expenditure	4,287	4,017
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	202	145
Other Income	-	-
Total Income	202	145
Net Expenditure	4,085	3,872

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	6	5	8.5
Manual	-	-	-
Total	6	5	8.5

E N V I R O N M E N T

WASTE MANAGEMENT

This service comprises:-

	Budget 2016/17 £'000	Budget 2017/18 £'000
Refuse Disposal	3,546	3,234
Strategic Waste Fund	539	638
	<u>4,085</u>	<u>3,872</u>

ENVIRONMENT

CLEANSING

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	2,748	2,774
Property Costs	130	134
Transport Costs	775	765
Supplies & Services	495	503
Third Party Payments	1	1
Transfer Payments	-	-
Support Services	190	134
Total Expenditure	4,339	4,311
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	92	92
Fees Charges etc.	518	525
Other Income	-	-
Total Income	610	617
Net Expenditure	3,729	3,694

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	1	-	1.0
Teachers	-	-	-
APT & C	6	1	6.4
Manual	88	1	88.8
Total	95	2	96.2

E N V I R O N M E N T
C L E A N S I N G

This service comprises:-

	Budget 2016/17 £'000	Budget 2017/18 £'000
Refuse Collection	1,111	1,107
Street Cleaning	547	561
Special Uplifts	60	85
Cleansing Management	436	381
Lanes & Waterways	14	14
Graffiti Squad	65	66
Green Waste	566	546
Recyclables	669	669
Civic Amenity Sites	124	125
Bring Sites	94	94
Thornliebank Depot	43	46
	<u>3,729</u>	<u>3,694</u>

ENVIRONMENT

VEHICLES SERVICES

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	763	761
Property Costs	36	37
Transport Costs	1,438	1,438
Supplies & Services	128	124
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	59	54
Total Expenditure	<u>2,424</u>	<u>2,414</u>
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	2,424	2,414
Fees Charges etc.	-	-
Other Income	-	-
Total Income	<u>2,424</u>	<u>2,414</u>
Net Expenditure	<u><u>-</u></u>	<u><u>-</u></u>

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	2	3	3.5
Manual	18	3	20.0
Total	<u>20</u>	<u>6</u>	<u>23.5</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

DEPARTMENTAL SUMMARY

	Budget 2016/17 £'000	Budget 2017/18 £'000	*
<u>Expenditure</u>			
Staff Costs	2,924	4,131	
Property Costs	79	79	
Transport Costs	42	61	
Supplies & Services	257	315	
Third Party Payments	66	66	
Transfer Payments	187	428	
Support Services	650	823	
Total Expenditure	4,205	5,903	
<u>Income</u>			
Ring Fenced Government Grant	-	-	
Other Government Grant	-	-	
Recharge Income (Internal)	330	412	
Fees Charges etc.	191	199	
Other Income	5	17	
Total Income	526	628	
Net Expenditure	3,679	5,275	
<u>Adjustments</u>			
Ring Fenced Government Grant	-	-	
Net Expenditure	3,679	5,275	

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	3	-	3.0
Teachers	-	-	-
APT & C	86	35	106.2
Manual	-	-	-
Total	89	35	109.2

* Certain budgets previously included within support costs will be transferred in 2017/2018 to Community Resources. This explains the movement between years.

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

DIRECTORATE

	Budget 2016/17 * £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	-	161
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	-	2
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	26
Total Expenditure	-	189
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure	-	189

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	1	-	1.0
Teachers	-	-	-
APT & C	-	1	0.8
Manual	-	-	-
Total	1	1	1.8

* This budget formed part of the Corporate and Community Support costs in 2016/2017.

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

COUNCIL OFFICERS

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	164	165
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	1	1
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	165	166
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	8	8
Fees Charges etc.	-	-
Other Income	-	-
Total Income	8	8
Net Expenditure	157	158

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	5	2	6.1
Manual	-	-	-
Total	5	2	6.1

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

COMMUNITY SAFETY

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	1,325	1,224
Property Costs	40	40
Transport Costs	30	30
Supplies & Services	129	128
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	185	94
Total Expenditure	1,709	1,516
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	35	35
Fees Charges etc.	81	87
Other Income	-	12
Total Income	116	134
Net Expenditure	1,593	1,382

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	31	9	36.4
Manual	-	-	-
Total	31	9	36.4

CORPORATE & COMMUNITY - C O M M U N I T Y R E S O U R C E S
COMMUNITY SAFETY

This service comprises:-

	Budget 2016/17 £'000	Budget 2017/18 £'000
Management	239	190
Strategy	-	-
CCTV	707	622
ASBO Projects	7	-
Community Wardens	640	570
	<u>1,593</u>	<u>1,382</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

EQUAL OPPORTUNITIES / REGISTRARS & GRANTS

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	319	323
Property Costs	4	4
Transport Costs	-	-
Supplies & Services	25	25
Third Party Payments	-	-
Transfer Payments	152	152
Support Services	121	155
Total Expenditure	<u>621</u>	<u>659</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	230	225
Fees Charges etc.	110	112
Other Income	5	5
Total Income	<u>345</u>	<u>342</u>
Net Expenditure	<u><u>276</u></u>	<u><u>317</u></u>

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	7	1	7.8
Manual	-	-	-
Total	<u>7</u>	<u>1</u>	<u>7.8</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

COMMUNITY PLANNING

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	285	265
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	13	13
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	146	69
Total Expenditure	444	347
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure	444	347

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	4	5	6.2
Manual	-	-	-
Total	4	5	6.2

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

AUCHENBACK RESOURCE CENTRE

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	31	31
Support Services		
Total Expenditure	<u>31</u>	<u>31</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	<u>-</u>	<u>-</u>
Net Expenditure	<u><u>31</u></u>	<u><u>31</u></u>

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	<u>-</u>	<u>-</u>	<u>-</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

COMMUNITY LEARNING & DEVELOPMENT

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	728	738
Property Costs	35	35
Transport Costs	12	12
Supplies & Services	85	84
Third Party Payments	9	9
Transfer Payments	4	4
Support Services	198	71
Total Expenditure	<u>1,071</u>	<u>953</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	<u>-</u>	<u>-</u>
Net Expenditure	<u><u>1,071</u></u>	<u><u>953</u></u>

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	11	7	15.0
Manual	-	-	-
Total	<u>11</u>	<u>7</u>	<u>15.0</u>

CORPORATE & COMMUNITY - C O M M U N I T Y R E S O U R C E S
COMMUNITY LEARNING & DEVELOPMENT

This service comprises:-	Budget 2016/17 £'000	Budget 2017/18 £'000
Young People	629	637
Mearns Youth Facility	12	12
Barrhead Youth Facility	23	23
Administration & Support	407	281
Grants	-	-
Area Forums	-	-
	<u>1,071</u>	<u>953</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

COMMUNITY RESOURCES MANAGEMENT

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	103	105
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	4	4
Third Party Payments	57	57
Transfer Payments	-	-
Support Services	-	43
Total Expenditure	164	209
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	57	57
Fees Charges etc.	-	-
Other Income	-	-
Total Income	57	57
Net Expenditure	107	152

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	1	-	1.0
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	1	-	1.0

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

MONEY ADVICE, INCOME MAXIMISATION, WELFARE RIGHTS

	Budget 2016/17 * £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	-	658
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	-	24
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	163
Total Expenditure	<hr/> -	<hr/> 845
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	<hr/> -	<hr/> -
Net Expenditure	<hr/> <hr/> -	<hr/> <hr/> 845

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	16	5	18.8
Manual	-	-	-
Total	<hr/> 16	<hr/> 5	<hr/> 18.8

* This budget formed part of the Corporate and Community Support costs in 2016/2017.

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

SCOTTISH WELFARE FUND

	Budget 2016/17 * £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	-	121
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	-	11
Third Party Payments	-	-
Transfer Payments	-	241
Support Services	-	61
Total Expenditure	<hr/> -	<hr/> 434
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	<hr/> -	<hr/> -
Net Expenditure	<hr/> <hr/> -	<hr/> <hr/> 434

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	4	-	4.0
Manual	-	-	-
Total	<hr/> 4	<hr/> -	<hr/> 4.0

* This budget formed part of the Corporate and Community Support costs in 2016/2017.

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

BUSINESS SUPPORT TEAM

	Budget 2016/17 * £'000	Budget 2017/18 £'000
Expenditure		
Staff Costs	-	267
Property Costs	-	-
Transport Costs	-	19
Supplies & Services	-	23
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	92
Total Expenditure	-	401
Income		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	87
Fees Charges etc.	-	-
Other Income	-	-
Total Income	-	87
Net Expenditure	-	314

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	8	5	11.1
Manual	-	-	-
Total	<u>8</u>	<u>5</u>	<u>11.1</u>

* This budget formed part of the Corporate and Community Support costs in 2016/2017.

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

CUSTOMER AND BUSINESS CHANGE MANAGEMENT

	Budget 2016/17 * £'000	Budget 2017/18 £'000
Expenditure		
Staff Costs	-	104
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	49
Total Expenditure	-	153
Income		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure	-	153

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	1	-	1.0
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	<u>1</u>	<u>-</u>	<u>1.0</u>

* This budget formed part of the Corporate and Community Support costs in 2016/2017.

CENTRAL SUPPORT

SUMMARY

	Budget 2016/17 £'000	Budget 2017/18 £'000	*
Chief Executive's Office	242	244	
Accountancy	2,071	1,583	
Legal	587	574	
Procurement	421	376	
Internal Audit	247	250	
Corporate & Community - Support	2,708	2,640	
Administration & Printing (Incl Members Expenses)	994	580	
Customer First	1,467	966	
Revenues, Rebates & Creditors	682	529	
Information & Communications Technology	2,868	2,980	
Council Tax & Non Domestic Rates	128	-	
Property & Technical	826	799	
Accommodation	891	944	
	<u>14,132</u>	<u>12,465</u>	

ALLOCATION:-

Education (including ERCLT)	4,554	4,524
Health & Social Care Partnership	2,627	1,925
Community Resources	650	822
Environment	2,336	1,820
Other Housing	374	353
Corporate & Democratic	1,708	1,172
Council Tax and Rates	846	750
Licensing Board	124	84
Civil defence	9	18
Miscellaneous	110	161
Housing Revenue Account	794	836
	<u>14,132</u>	<u>12,465</u>

* Certain budgets previously included within Corporate & Community support costs will be transferred in 2017/18 to Community Resources. This explains the movement between years.

CHIEF EXECUTIVE'S - SUPPORT SERVICES

DEPARTMENTAL SUMMARY

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	3,390	2,863
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	343	276
Third Party Payments	71	71
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	3,804	3,210
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	206	130
Fees Charges etc	13	33
Other Income	17	20
Total Income	236	183
Net Expenditure	3,568	3,027

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	2	-	2.0
Teachers	-	-	-
APT & C	47	10	52.6
Manual	-	-	-
Total	49	10	54.6

CHIEF EXECUTIVE'S - SUPPORT SERVICES

CHIEF EXECUTIVE'S OFFICE

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	241	243
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	11	13
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	252	256
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	10	12
Total Income	10	12
Net Expenditure	242	244

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	1	-	1.0
Teachers	-	-	-
APT & C	2	-	2.0
Manual	-	-	-
Total	3	0	3.0

CHIEF EXECUTIVE'S - SUPPORT SERVICES
ACCOUNTANCY

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	2,045	1,497
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	205	189
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	2,250	1,686
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	179	103
Fees Charges etc	-	-
Other Income	-	-
Total Income	179	103
Net Expenditure	2,071	1,583

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	1	-	1.0
Teachers	-	-	-
APT & C	25	6	28.1
Manual	-	-	-
Total	26	6	29.1

CHIEF EXECUTIVE'S - SUPPORT SERVICES

LEGAL SERVICES

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	545	551
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	82	83
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	627	634
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	27	27
Fees Charges etc.	13	33
Other Income	-	-
Total Income	40	60
Net Expenditure	587	574

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	10	1	10.8
Manual	-	-	-
Total	10	1	10.8

CHIEF EXECUTIVE'S - SUPPORT SERVICES

PROCUREMENT

	Budget 2016/17 £'000	Budget 2017/18 £'000
Expenditure		
Staff Costs	319	329
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	38	- 16
Third Party Payments	71	71
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	428	384
Income		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	7	8
Total Income	7	8
Net Expenditure	421	376

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	6	2	7.0
Manual	-	-	-
TOTAL	6	2	7.0

CHIEF EXECUTIVE'S - SUPPORT SERVICES

INTERNAL AUDIT

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	240	243
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	7	7
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	<u>247</u>	<u>250</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
Total Income	<u>-</u>	<u>-</u>
Net Expenditure	<u><u>247</u></u>	<u><u>250</u></u>

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	4	1	4.7
Manual	-	-	-
Total	<u>4</u>	<u>1</u>	<u>4.7</u>

CORPORATE & COMMUNITY - SUPPORT SERVICES

DEPARTMENTAL SUMMARY

	Budget 2016/17 £'000	Budget 2017/18 £'000	*
<u>Expenditure</u>			
Staff Costs	8,773	7,593	
Property Costs	3	3	
Transport Costs	62	43	
Supplies & Services	3,231	3,145	
Third Party Payments	64	71	
Transfer Payments	258	-	
Support Services	-	-	
Total Expenditure	12,391	10,855	
<u>Income</u>			
Ring Fenced Government Grant	-	-	
Other Government Grant	-	-	
Recharge Income (Internal)	2,924	2,240	
Direct Charge to Miscellaneous	-	303	
Fees Charges etc.	475	216	
Other Income	145	401	
Total Income	3,544	3,160	
Net Expenditure	8,847	7,695	

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	2	-	2.0
Teachers	-	-	-
APT & C	178	63	210.5
Manual	-	-	-
Total	180	63	212.5

* Certain budgets previously included within support costs will be transferred in 2017/2018 to Community Resources. This explains the movement between years.

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CORPORATE & COMMUNITY - SUPPORT SERVICES

SUPPORT

	Budget 2016/17 * £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	2,706	2,748
Property Costs	-	-
Transport Costs	2	2
Supplies & Services	498	470
Third Party Payments	3	10
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	3,209	3,230
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	488	577
Fees Charges etc.	7	7
Other Income	6	6
Total Income	501	590
Net Expenditure	2,708	2,640

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	1	-	1.0
Teachers	-	-	-
APT & C	54	26	66.6
Manual	-	-	-
Total	55	26	67.6

* Some of these costs will be transferred in 2017/18 to the Corporate and Community - Community Resources Budget.

CORPORATE & COMMUNITY - SUPPORT SERVICES

ADMINISTRATION & PRINTING (incl MEMBERS EXPENSES)

	Budget 2016/17 * £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	788	390
Property Costs	3	3
Transport Costs	60	41
Supplies & Services	833	703
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	1,684	1,137
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	685	552
Fees Charges etc.	-	-
Other Income	5	5
Total Income	690	557
Net Expenditure	994	580

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	8	3	9.5
Manual	-	-	-
Total	8	3	9.5

* Some of these costs will be transferred in 2017/2018 to the Corporate and Community - Community Resources Budget.

CORPORATE & COMMUNITY - SUPPORT SERVICES

CUSTOMER FIRST

	Budget 2016/17 * £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	1,663	1,034
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	109	81
Third Party Payments	1	1
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	1,773	1,116
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	283	127
Fees Charges etc.	-	-
Other Income	23	23
Total Income	306	150
Net Expenditure	1,467	966

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	29	11	35.4
Manual	-	-	-
Total	29	11	35.4

* Some of these costs will be transferred in 2017/2018 to the Corporate and Community
- Community Resources Budget.

CORPORATE & COMMUNITY - SUPPORT SERVICES

REVENUES, REBATES & CREDITORS

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	998	813
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	226	242
Third Party Payments	-	-
Transfer Payments	258	-
Support Services		
Total Expenditure	<u>1,482</u>	<u>1,055</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	689	227
Direct charge to Miscellaneous	-	191
Fees Charges etc	-	-
Other Income	111	108
Total Income	<u>800</u>	<u>526</u>
Net Expenditure	<u><u>682</u></u>	<u><u>529</u></u>

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	30	9	34.7
Manual	-	-	-
Total	<u>30</u>	<u>9</u>	<u>34.7</u>

CORPORATE & COMMUNITY - SUPPORT SERVICES
INFORMATION & COMMUNICATIONS TECHNOLOGY

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	2,255	2,229
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	1,380	1,496
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	3,635	3,725
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	767	745
Fees Charges etc	-	-
Other Income	-	-
Total Income	767	745
Net Expenditure	2,868	2,980

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	1	-	1.0
Teachers	-	-	-
APT & C	45	10	50.3
Manual	-	-	-
Total	46	10	51.3

CORPORATE & COMMUNITY - SUPPORT SERVICES

COUNCIL TAX & NON DOMESTIC RATES

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	363	379
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	185	153
Third Party Payments	60	60
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	608	592
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	12	12
Direct Recharge to Miscellaneous	-	112
Fees Charges etc	468	209
Other Income	-	259
Total Income	480	592
Net Expenditure	128	-

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	12	4	14.0
Manual	-	-	-
Total	12	4	14.0

ENVIRONMENT - SUPPORT

DEPARTMENTAL SUMMARY

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	1,372	1,521
Property Costs	862	909
Transport Costs	-	-
Supplies & Services	142	250
Third Party Payments	113	63
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	2,489	2,743
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	766	994
Fees Charges etc	-	-
Other Income	6	6
Total Income	772	1,000
Net Expenditure	1,717	1,743

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	29	7	33.2
Manual	-	-	-
Total	29	7	33.2

ENVIRONMENT - SUPPORT

PROPERTY & TECHNICAL

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	1,372	1,521
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	113	215
Third Party Payments	113	63
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	1,598	1,799
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	766	994
Fees Charges etc	-	-
Other Income	6	6
Total Income	772	1,000
Net Expenditure	826	799

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	29	7	33.2
Manual	-	-	-
TOTAL	29	7	33.2

ENVIRONMENT - SUPPORT

ACCOMMODATION

	Budget 2016/17 £'000	Budget 2017/18 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	862	909
Transport Costs	-	-
Supplies & Services	29	35
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	891	944
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure	891	944

<u>Budgeted Personnel 2017/18</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	-	-	-