

EAST RENFREWSHIRE COUNCIL9 March 2016Report by Head of Accountancy (Chief Financial Officer)REVENUE ESTIMATES 2016/17 AND 2017/18**PURPOSE OF REPORT**

1. To submit for approval revenue estimates of income and expenditure as the basis for the Council Tax declaration for 2016/17. To submit for approval indicative estimates of income and expenditure for the financial year 2017/18.

RECOMMENDATIONS

2. It is recommended that the Council: -
- (i) approves the revenue estimates for 2016/17;
 - (ii) approves the indicative revenue estimates for 2017/18;
 - (iii) approves the recommended level and utilisation of reserves;
 - (iv) determines the Council Tax Band D level for 2016/17 at £1,126; and
 - (v) notes that management of the Council's finances and service plans will continue to be undertaken on a longer term basis.

REVENUE BUDGET PROCESS

3. In approving the revenue estimates in recent years the Council recognised that the financial position for future years was likely to become increasingly difficult – in terms of spending pressures, demand for services and level of government grant. Accordingly, the Council adopted a Financial Policy recognising the continuing financial pressures and stating that *“the Council will make spending decisions based on an assessment of medium to long-term needs and consequences and will seek to avoid taking a short-term outlook in its policy making, service planning and budget setting decisions”*. In his Autumn 2014 Statement the Chancellor of the Exchequer reviewed his financial forecasts and indicated that public sector funding restraints would likely continue until 2020.

4. Recognising these ongoing financial pressures, as well as considering and approving the revenue budget for 2016/17 it is proposed that an indicative budget for 2017/18 is also approved. This will be finalised at the Council meeting in February 2017 once grant for that year has been confirmed. In keeping with a longer term financial strategy, modelling of the Council's financial position will continue internally beyond the budget period.

5. In preparing the Council's revenue budget for 2015/16 and on the basis of forecast assumptions on spending pressures and funding levels, savings proposals to address forecast funding shortfalls for the next three financial years were identified. These proposals were subject to extensive consultation and active engagement with the Council's

communities, service users, employees and partners with consultees being invited to provide their views on the budget savings proposals set out. Feedback from that engagement exercise informed the development of the savings measures approved by the Council covering the financial years 2015/16 to 2017/18.

6. As a part of the process for constructing the budget proposals for next financial year, departments were required to provide detailed budget information by August 2015 in respect of the cost of services to be provided in 2016/17. In practice this represents the cost of maintaining approved service levels and in addition providing for: -

- The impact of inflationary pressures
- Scottish Government initiatives
- Cost of Council decisions and legal commitments
- Revenue implications of the Capital Programme
- Increased demand for services from growing population

7. Due to the Westminster elections in May 2015, the Chancellor of the Exchequer's UK autumn statement was only published on 25 November 2015. The Scottish Government circular announcing the Council's provisional grant figures for 2016/17 was issued on 16 December 2015 with clarifications and amendments continuing to be issued until early February 2016. Grant figures need to be regarded as provisional until formal approval by the Scottish Parliament. This formal approval was given on 25 February 2016.

8. The headline figure of the Council's total grant for next year is as follows:

- 2016/17 - £176.521 million

9. It is important to recognise that this headline grant figure incorporates funding to support a Council Tax freeze.

10. The budget process has involved consultation with Trade Unions both at departmental and corporate levels and formally through the Joint Consultative Committee.

SCOTTISH GOVERNMENT GRANT FUNDING 2016/17

11. Aggregate External Finance (AEF) is the mainstream grant support for the Council. It is determined by the Scottish Government and comprises: -

- General Revenue Funding
- Specific Grants
- Income from Non Domestic Rates

12. For comparative purposes budgeted grant levels are as follows:-

	BUDGET 2015/16	BUDGET 2016/17
	£000	£000
General Revenue Funding	163,156	160,881
Specific Grants	20	17
Non Domestic Rates	17,114	15,623
	<u>180,290</u>	<u>176,521</u>

13. The Council's 2016/17 grant settlement does not make provision for any inflationary pressures faced by the Council or for changes in National Insurance contributions to be implemented from 1 April 2016. In other words, the pay and price increases and service demand pressures that will be faced are not funded through Scottish Government grant but need to be self-funded by the Council.

14. As a part of the grant settlement for 2016/17, the Scottish Government has outlined certain conditions that councils require to agree to apply over the current Spending Review period to ensure receipt of the headline grant level. These are:

- A Council Tax freeze; this equates to grant of £1.343 million per annum for East Renfrewshire Council to assist in delivering that Council Tax freeze;
- Maintaining teacher numbers in line with pupil numbers and securing places for all probationers who require one under the teacher induction scheme;
- Delivery of the living wage for all social care workers.

15. The Scottish Government has indicated that it will not be possible for councils to select elements of the funding on offer. If the Council's budget was not designed to meet the conditions, grant would therefore be reduced accordingly. The budget proposals submitted for Council consideration assume delivery against the identified grant commitments in 2016/17.

INTEGRATION JOINT BOARDS FUNDING

16. The Scottish Government's budget plans for 2016/17 include an allocation of £250 million nationally to be paid to Integration Joint Boards (IJBs), from the Health budget. These funds are to be applied to social care services for the purposes of addressing new demand, increasing charging thresholds to assist poorer clients, further integrating services, extending the living wage to social care workers in the independent and voluntary sectors and reducing existing budget pressures.

17. East Renfrewshire IJB was allocated £3.62 million of these new funds. On this basis, and on the assumption that the conditions in paragraph 14 above are met, the Council has been able to reduce its planned contribution to the IJB in 2016/17 by £1.56 million. This has been reflected in the council budget figures in this report.

"FLOORS" ARRANGEMENT

16. In determining grant distribution the Scottish Government has again put in place a "floors" arrangement to ensure year-on-year stability in grant at individual Council level. The cost of bringing local authorities up to the "floor" is borne by the remaining Councils. Under this arrangement East Renfrewshire will contribute £2.135 million by way of deduction from AEF grants in 2016/17. This contribution has been reflected in the above figures.

FINANCIAL OUTLOOK

17. The Council's agreed financial policy states that *"The Council will make spending decisions based on an assessment of medium to long-term needs and consequences and will seek to avoid taking a short-term outlook in its policy making, service planning and budget setting decisions."* Over the last number of years the Council has considered and set

multi-year budgets. This has assisted in managing extremely difficult financial circumstances and is a demonstration of the value of adopting a longer term approach to financial planning. It is proposed that the Council continues to adopt this longer term approach.

18. Whilst the Council's grant has only been confirmed for 2016/17 and uncertainties remain on future funding levels, in line with the Council's longer term approach to financial management a forecast of the Council's financial position for the following year has been made. This will be reviewed on an ongoing basis to reflect clarification that will be provided on grant funding and also to review assumptions on spending pressures that need to be addressed and assumed income from Council Tax.

19. Based on a number of assumptions and reflecting economic advisers' advice on the Chancellor of the Exchequer's Autumn 2015 Statement, further cash reductions in grant are forecast for 2017/18. Forecasting this and future spending pressures, indicates that over the 3 year period of 2015/16 to 2017/18 a total shortfall of £23.9 million will require to have been addressed by the Council.

20. It is important that the Council continues to manage this scenario in line with its longer term financial management strategy.

NON DOMESTIC RATES INCOME

21. Non-domestic rates income is paid into a central pool which is then distributed as part of AEF. The amount paid to Councils from the pool is fixed for each year with any surplus or shortfall in the overall pool being adjusted in the following year's rate poundage or AEF settlement. The forecast for NDRI draws on Councils' estimates of the amounts they will contribute to the pool. Included in the calculation are: gross income; expected losses from appeals; in-year cost of transitional relief; mandatory and other reliefs; write-offs and provisions for bad debts.

SAVINGS PROPOSALS

22. Savings requirements for 2016/17 and 2017/18 have been revised in light of the 2016/17 settlement announcement and updated expenditure forecasts, with additional savings of £1.022m in 2016/17 required and a further £5.997m in 2017/18 still to be identified. Total savings for 2016/17 and 2017/18 are now £10.008m and £10.284m respectively, with the total savings required over the period 2015-18 now £23.915m. The required additional savings for 2016/17 will be met from efficiencies in insurance procurement and capital financing costs, however these are not recurring and will therefore further increase the 2017/18 savings target. Attached as Annex A are details of the identified savings measures for financial years 2015/16, 2016/17 and 2017/18. This results in a shortfall of £7.019 million in 2017/18. Work will continue over the next year to identify measures to address this shortfall with a view to presenting a balanced budget for 2017/18 to the Council meeting in February 2017.

NET/...

NET EXPENDITURE

25. The draft revenue estimates for 2015/16, 2016/17 and 2017/18 provide for net expenditure of £225.360, £222.009 and £218.691 million respectively, made up as follows:-

	BUDGET 2015/16	BUDGET 2016/17	INDICATIVE BUDGET 2017/18
Education	117,049	120,201	123,231
Contribution to IJB	47,182	46,137	45,770
Environment	24,521	24,876	24,898
Community Resources	4,895	3,679	3,671
Joint Boards	2,303	2,293	2,293
Capital Financing Costs	13,198	11,353	12,365
Contingencies	900	703	703
Contribution to Reserves	1,010	-	-
Other	14,302	12,767	12,779
Further Savings Required	-	-	(7,019)
	225,360	222,009	218,691

26. The draft 2016/17 and indicative 2017/18 estimates reflect the savings measures for each financial year outlined in Annex A. To assist in interpretation of the year on year movement of estimate provision at an individual service level, the summary analysis on page 5 of the detailed budget papers shows the one-off investments progressed in 2015/16. Stripping those investments out of approved budget levels provides a comparable core service estimate that allows a more valid comparison between financial years.

28. Significant reforms to council services will result from Welfare Reform legislative changes. As these changes are still at an early stage, much of the impact has yet to be fully evaluated. The budgets for 2016/17 and 2017/18 therefore include contingency provision to allow the Council to take forward the necessary investment to enable the changes and to progress measures to mitigate their impact on the public. Following clarification of the financial impact of the changes, the contingency provision will be allocated to appropriate service areas.

COUNCIL TAX COLLECTION

29. On the basis of past performance and reflecting on the current economic situation the Council Tax collection rate for 2016/17 and 2017/18 has been assumed at 98%.

RESERVES AND BALANCES***General Fund***

30. Setting aside earmarked reserves, the balance on the unallocated General Fund as at 31 March 2015 stood at £9.034 million. It is anticipated that in closing this year's financial accounts a draw of £0.166 million will be made to the Fund resulting in an estimated balance at 31 March 2016 of £8.868 million. It is not planned to budget for a further contribution to

the General Fund Reserve in 2016/17. It is therefore projected that the closing balance on the General Fund at 31 March 2017 will remain at £8.868 million. This represents 4% of the total estimated net revenue spend. This meets the Council's previously identified aim that a General Reserve of 4% of net revenue expenditure is appropriate in order to provide against unforeseen expenditure which may arise and to accommodate the short and medium term financial plans of the Council. It should be noted that it is not proposed to use the General Reserve to finance recurrent expenditure.

Modernisation Fund

31. This earmarked funding has been identified to enable the upfront investment required to drive forward the Council's transformation activities. It is proposed to incur Spend to Save expenditure of £400,000 and Transformation expenditure of £400,000 in 2016/17 this being supported by robust business cases in respect of that investment. Movements in the reserve are estimated to be as follows:

		£000
Estimated Balance	1/04/16	2,492
Interest Receivable	2016/17	12
Expenditure	2016/17	(800)
Closing Balance	31/3/17	<u>1,704</u>

Insurance Fund

32. The Fund has been established to provide for insurance voluntary excess costs. It is proposed to utilise £200,000 of this Fund during 2016/17. Movements in the fund are estimated to be as follows:

		£000
Estimated Balance	1/4/16	1,340
Interest Receivable	2016/17	8
Expenditure	2016/17	(200)
Closing Balance	31/3/17	<u>1,148</u>

Repairs and Renewals Fund

33. The Fund is established to enable a continuing programme of repairs and renewals to roads, properties and other infrastructure. Expenditure proposals for 2016/17 from the Fund include £600,000 for targeted property repairs to education premises; £100,000 for property repairs to other premises; £500,000 for road repairs and £300,000 as a contingency that will be drawn down if next year's winter is more adverse than "average". Utilisation of a further £611,000 is also planned to support other developments including Auchenback Family Centre. Movements in the fund are estimated to be as follows:

		£000
Estimated Balance	1/4/16	6,733
Interest Receivable	2016/17	30
Expenditure	2016/17	(2,011)
Closing Balance	31/3/17	<u>4,752</u>

Capital Reserve

34. It is anticipated that in closing this year's financial accounts a contribution of £1.86 million will be made to the reserve. In the budget for 2016/17 it is not proposed to contribute further to the reserve. This reserve will assist in maintaining capital investment during the current economic challenges.

EFFICIENT GOVERNMENT

35. During 2015 the Council replaced its successful Public Service Excellence Programme with a new change programme for a modern, ambitious Council. Key themes include designing services from the customer's perspective, developing digital services, focusing on solutions and reducing bureaucracy, improving access to information and reducing numbers of buildings and staff.

36. A central register has been established to record efficiencies generated within the Council. This register is maintained on an ongoing basis.

37. As a part of the estimates process for 2016/17 savings measures have been identified to ensure delivery of a balanced budget. Savings measures have been progressed in a managed way with early action being taken where possible to prepare for future financial difficulties. Budget proposals endeavour to maximise efficiencies and protect frontline service.

EQUALITY IMPACT ASSESSMENT

38. Section 149 of the Equality Act 2010 (the public sector general equality duty), requires the Council, in the exercise of its functions, to have due regard to the need to:

- eliminate unlawful discrimination, harassment and victimisation and other conduct that is prohibited by the Equality Act 2010;
- advance equality of opportunity between people who share a relevant protected characteristic and those who do not; and
- foster good relations between people who share a protected characteristic and those who do not.

39. The Equality Act 2010 (Specific Duties) (Scotland) Regulations 2012 requires the Council, when proposing a new policy or practice, or revising an existing one, to:

- assess the impact of applying its proposals or changes against the three needs of the general equality duty, listed above;
- consider relevant evidence relating to different equality groups (including any evidence received from individuals from those groups);
- take account of the results of any assessment in respect of that policy or practice;
- publish, within a reasonable period, the results of any assessment where the Council decides to apply the policy or practice in question; and
- make arrangements to review and where necessary revise any policy or practice that the Council applies in the exercise of its functions.

40. Recognising this statutory duty, the Council has undertaken an equality impact assessment on each of the budget savings measures. Where appropriate, consultation and engagement is undertaken with relevant groups prior to implementing any savings measures assessed as possibly having an impact in equality terms with a view to minimising this impact.

COUNCIL TAX 2016/17 and 2017/18

41. The appended revenue estimates are based on a Band D Council Tax level of £1,126 being set for 2016/17 and 2017/18. This proposed Council Tax level represents a cash standstill when compared to the current year's level.

RECOMMENDATIONS

42. It is recommended that the Council: -

- (i) approves the revenue estimates for 2016/17;
- (ii) approves the indicative revenue estimates for 2017/18;
- (iii) approves the recommended level and utilisation of reserves;
- (iv) determines the Council Tax Band D level for 2016/17 at £1,126; and
- (v) notes that management of the Council's finances and service plans will continue to be undertaken on a longer term basis.

Further information is available from M. McCrossan, Head of Accountancy, telephone 0141 577 3035.

KEY WORDS Revenue Estimates, Council Tax, Reserves and Balances, Financial Planning

SAVINGS PROPOSALS 2015/16, 2016/17 AND 2017/18

	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>TOTAL</u>
	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>
<u>SERVICE REDESIGN</u>				
Reviews of sports, arts, libraries and culture	77	277	189	543
Reviews of management, admin, clerical staffing	397	577	320	1,294
Review of Bonnyton			600	600
Review of Learning Disability Services	131	204	111	446
Review of CHCP operational staffing			417	417
Review of externally purchased CHCP services	198	220	71	489
Review of Children and Family Services	60	255	200	515
Review of Addiction Services	27	13		40
Review of Older People's Services	90	160	270	520
Review of Respite Services	40			40
Review of Community Wardens			125	125
Review of Youth Work	10	48		58
Review of School Support incl psychology, attendance, CPD behavioural, health and wellbeing, outreach, school libraries	409	267	86	762
Remove funding for Breakfast Clubs		90		90
Revise PSA/pupil ratio to 1:150		82	52	134
Realign vocational option choices in secondary	40	25		65
Review school cleaning and catering		210		210
Review instrumental music	30	40		70
Review Adult Learning	37			37
Reviews of Environment services incl. Parks, Planning PATS, vehicles, cleansing, Protective Services, Economic Development	224		200	424
Introduction of agile working within Environment			100	100
Review of Special Uplift service		35		35
	<u>1,770</u>	<u>2,503</u>	<u>2,741</u>	<u>7,014</u>

ASSETS

Reduction in energy costs	96			96
Savings on leases and NDR	25	8	10	43
LED street lighting	32	32	21	85
Vehicle efficiencies	30			30
	<u>183</u>	<u>40</u>	<u>31</u>	<u>254</u>

COLLABORATION

Library management systems	25			25
Health Improvement	75			75
Cease CCTV response car	20			20
Economic development marketing	20			20
	<u>140</u>			<u>140</u>

PROCUREMENT

Procurement efficiencies	<u>306</u>	<u>102</u>	<u>20</u>	<u>428</u>
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FINANCIAL

Increase in fees and charges	241	258	353	852
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Introduction of on/off street parking charges		200	200
Revised inflation assumptions	717		717
PFI/PPP insurance efficiencies	120		120
Loan charge savings through active management of the Council's loan debt		1,216	1,216
	241	2,311	3,105

OTHER

Budget adjustments to reflect current demands and previously agreed decisions	1,707	826	451	2,984
Remove Youth Development budget in Sports and Arts	15		13	28
Withdraw some sports club subsidies			8	8
Reduction in libraries book fund		66		66
Reduction in non contractual overtime	17	18	9	44
VAT/NDR savings from Culture and Leisure Trust		412		412
Removal of essential user car allowance		83	20	103
Reduction in CHCP Change Funds		100	436	536
Phase out Area Forum budgets	17	17		34
Reduction in Community Grants	9	9		18
Cease ER magazine	20	10		30
Remove free fruit in nurseries and P1 - P3	85	38		123
Remove free breakfasts in P1 - P3	85			85
Reduction in school support incl. quality, devolved school budgets, residual NQT allocation, Determined to Succeed	715	375		1,090
Reduction in absence	257			257
Cease contributions to Carts Greenspace	20			20
Remove Family Learning service	77	48		125
Reduction in Campus Cops		115		115
Reduction in Modern Apprentices		82		82
Reduction in various admin and mtce budgets	142	29		171
Close public toilets - Barrhead Main Street and Cowan Park	20	19	5	44
Reduction in support to external organisations incl. Chamber and Voluntary Action		50		50
Reduction in Private Sector Housing Grant to 25%		80		80
Remove Garden Assistance Scheme/Mr Diggitt		165		165
Reduction in Roads revenue works programme	307			307
	3,493	2,542	942	6,977

6,133	7,498	4,287	17,918
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FINANCIAL ESTIMATES 2016/17

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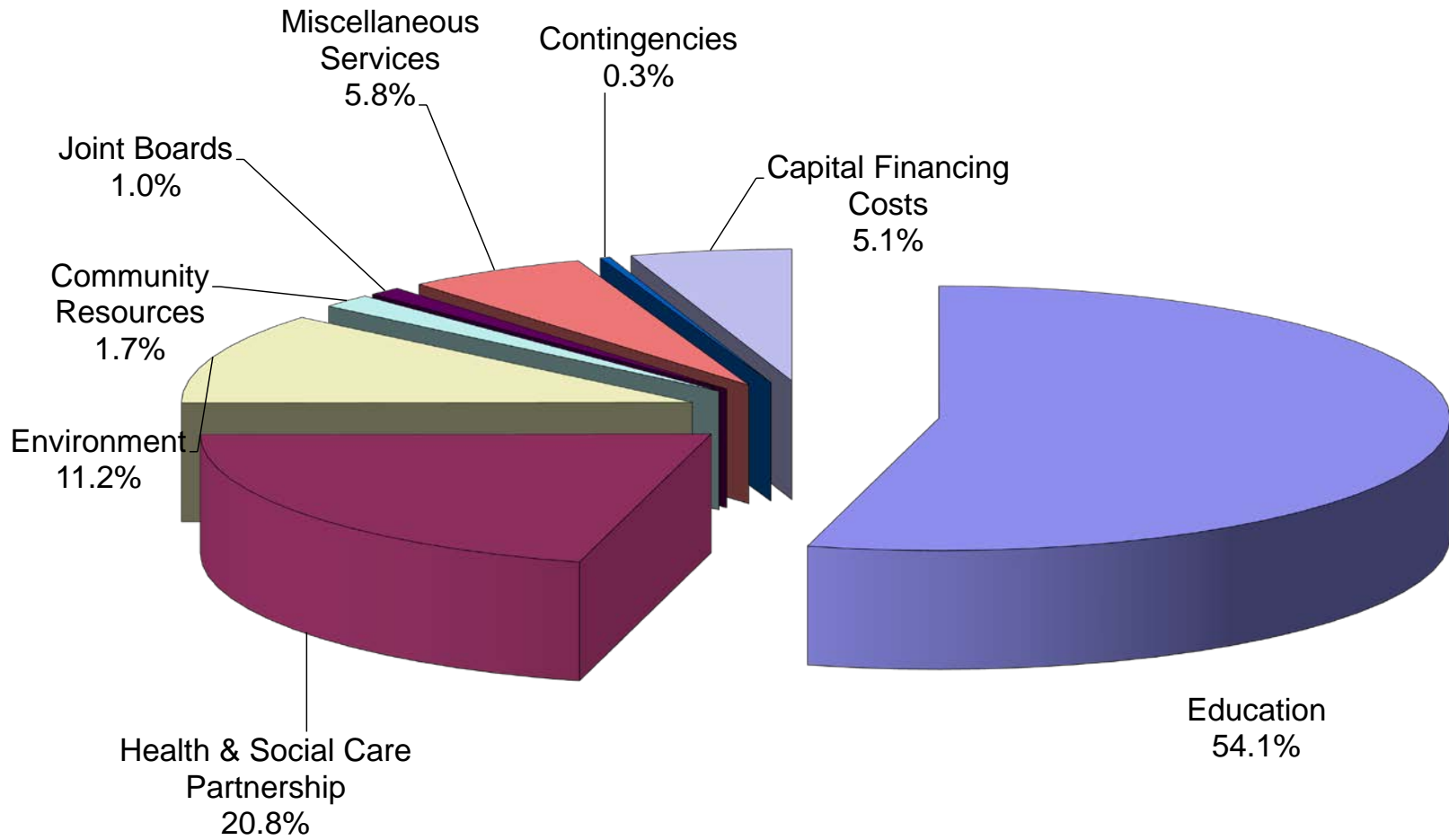
CALCULATION OF COUNCIL TAX BAND 'D'

2015/16		2016/17
£'000		£'000
224,350	Net Expenditure	222,009
1,010	Contribution to Balances / Special Funds	0
225,360		222,009
(180,290)	Aggregate External Finance	(176,521)
45,070	Amount to be met from Council Tax	45,488
40,844	Number of Band 'D' Equivalents	41,222
817	Less Provision for Non Payment	824
40,027	Effective Tax Base	40,398
£1,126	Council Tax Band D	£1,126

COUNCIL TAX CHARGES 2016/17

<u>Valuation</u> <u>Band</u>	<u>Fraction of</u> <u>Band D</u>	<u>Upper</u> <u>Value</u> <u>£</u>	<u>Council</u> <u>Tax</u> <u>£</u>
A	6/9	27,000	750.67
B	7/9	35,000	875.78
C	8/9	45,000	1,000.89
D	9/9	58,000	1,126.00
E	11/9	80,000	1,376.22
F	13/9	106,000	1,626.44
G	15/9	212,000	1,876.67
H	18/9	over 212,000	2,252.00

2016/17 GENERAL FUND REVENUE BUDGET BY SERVICE



REVENUE ESTIMATES SUMMARY 2016/17

NET EXPENDITURE	Comparable 2015/16			2016/17			2017/18
	Core Budget	One-off Investment	Approved Budget	Core Budget	One-off Investment	Approved Budget	Indicative Budget
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Education	116,771	278	117,049	120,201		120,201	123,231
Contribution to Integrated Joint Board	47,082	100	47,182	46,137		46,137	45,770
Environment	24,251	270	24,521	24,876		24,876	24,898
Community Resources	4,895		4,895	3,679		3,679	3,671
Joint Boards	2,303		2,303	2,293		2,293	2,293
Other Housing	1,781	400	2,181	2,082		2,082	2,131
Benefits	3,841		3,841	3,962		3,962	3,962
Miscellaneous Services	7,780	500	8,280	6,723		6,723	6,686
Contingency - Welfare	900		900	703		703	703
Capital Financing Costs	13,198		13,198	11,353		11,353	12,365
Additional Savings to be Identified							(7,019)
	222,802	1,548	224,350	222,009	-	222,009	218,691
Contribution to Assist in Maintaining Reserves.			1,010				
	222,802	1,548	225,360	222,009	-	222,009	218,691
FINANCED BY:-							
Revenue Support Grant and Non Domestic Rates			180,270			176,504	172,974
Specific Grants			20			17	17
Council Tax			45,070			45,488	45,700
			225,360			222,009	218,691

E D U C A T I O N

DEPARTMENTAL SUMMARY

	Budget 2015/16 £'000	Budget 2016/17 £'000
Pre Five Education	7,444	8,117
Schools:- Primary	36,401	37,621
Secondary	50,359	50,521
Other	3,065	3,142
Special Education	6,058	6,248
Psychological Services	840	861
Transport (Excl Special)	1,032	1,012
Clothing	126	181
Admin & Supp	6,695	6,610
Cleaning Services	-	-
Catering Services	-	-
School Crossing Patrollers	-	-
Culture and Leisure Services	5,029	5,888
	<u>117,049</u>	<u>120,201</u>

**CONTRIBUTION TO INTEGRATED JOINT BOARD
DEPARTMENTAL SUMMARY**

	Budget 2015/16 £'000	Budget 2016/17 £'000
Contribution to Integrated Joint Board	<u>0</u>	<u>46,137</u>

E N V I R O N M E N T
D E P A R T M E N T A L S U M M A R Y

	Budget 2015/16 £'000	Budget 2016/17 £'000
Directorate	906	1,071
Energy Management	0	78
Development Management	488	504
Development Planning	964	875
Economic Development	1,532	1,391
Building Control	105	129
Roads	9,919	9,946
Roads Contracting Unit	-	-
Parks Services	2,139	1,842
Protective Services	1,188	1,226
Waste Management	3,616	4,085
Cleansing	3,664	3,729
Vehicles Services	-	-
	<u>24,521</u>	<u>24,876</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

DEPARTMENTAL SUMMARY

	Budget 2015/16 £'000	Budget 2016/17 £'000
Community Facilities	1,466	157
Community Safety	1,537	1,593
Equal Opportunities, Registrars & Grants	283	276
Community Planning	410	444
Auchenback Resource Centre	31	31
Community Learning and Development	1,062	1,071
Community Resources Management	106	107
	<u>4,895</u>	<u>3,679</u>

JOINT BOARDS

	Budget 2015/16 £'000	Budget 2016/17 £'000
Police	-	-
Fire	-	-
Passenger Transport	1,825	1,825
Valuation	478	468
	<u>2,303</u>	<u>2,293</u>

OTHER HOUSING

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Housing Benefit Administration</u>		
Housing Benefit Admin.	435	426
Housing Benefit Admin. Grant	(102)	(92)
	<u>333</u>	<u>334</u>
<u>Improvement Grants</u>		
Administration	239	273
<u>Home Loans</u>		
Administration	1	0
Net Recovery	(1)	0
	<u>-</u>	<u>-</u>
<u>Other</u>		
Homelessness	781	932
Less : Ring-Fenced Grant	-	-
Community Regeneration Project	400	200
Care & Repair and Private Sector Housing Grant	428	343
	<u>1,609</u>	<u>1,475</u>
Sub-total	2,181	2,082
<u>Adjustments</u>		
Ring-Fenced Grant	-	-
Net Expenditure	<u>2,181</u>	<u>2,082</u>

<u>Budgeted personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	23	8	27.8
Manual	-	-	-
Total	<u>23</u>	<u>8</u>	<u>27.8</u>

HOUSING AND COUNCIL TAX BENEFIT

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Housing Benefits</u>		
Benefit Paid	14,892	14,892
Government Grant	(14,806)	(14,806)
	<hr/> 86	<hr/> 86
<u>Council Tax Benefit</u>		
Benefit Paid	-	-
Government Grant	-	-
	<hr/> -	<hr/> -
<u>Council Tax Reduction Scheme</u>		
Council Tax Reduction Paid	3,970	3,876
Funding from Scottish Government	(215)	
	<hr/> 3,755	<hr/> 3,876
Total Net Expenditure	<hr/> <hr/> 3,841	<hr/> <hr/> 3,962

MISCELLANEOUS SERVICES

	Budget 2015/16 £'000	Budget 2016/17 £'000
COSLA Levy	62	62
General Property Repairs	100	100
Elections	39	39
Street Nameplates	20	20
Audit Fee	235	235
Eastwood Park Offroad Maintenance / Lighting	35	35
Restructuring etc. costs	1,880	795
Licensing	135	126
Shop Rents	(17)	(17)
Miscellaneous	101	110
Corporate and Democratic	1,954	1,692
Council Tax and Rates Benefits Admin. & Collection	798	846
Civil Defence	65	67
Members Expenses and Allowances	489	498
Interest on Revenue Deposits	(180)	(200)
Superannuation Additional Allowances	1,664	1,427
Non Operational / Surplus Property Costs	171	169
Registrars	192	229
Welfare Reform	294	294
Operational Contingency	243	196
	<u>8,280</u>	<u>6,723</u>

BUDGETED PERSONNEL 2016/17

ALL SERVICES

	Full Time	Part Time	Full Time Equivalent
Education	1,498	1,367	2,237
Community Health & Care Partnership	422	232	584
Environment	317	76	358
Corporate & Community - Community Resources	62	22	74
Other Housing	23	8	28
Miscellaneous Services	1	1	2
Chief Executive's - Support Services	66	10	71
Corporate & Community - Support Services	200	72	241
Environment - Support	23	9	29
Non HRA Services	<u>2,612</u>	<u>1,797</u>	<u>3,624</u>

EDUCATION

DEPARTMENTAL SUMMARY

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	86,619	84,511
Property Costs	11,065	10,046
Transport Costs	1,848	1,768
Supplies & Services	24,128	22,735
Third Party Payments	3,088	7,019
Transfer Payments	735	810
Support Services	4,077	4,554
Total Expenditure	131,560	131,443
<u>Income</u>		
Specific Government Grant	20	17
Other Government Grant	447	348
Recharge Income (Internal)	8,330	8,221
Fees Charges etc	5,130	2,491
Other Income	604	182
Total Income	14,531	11,259
NET EXPENDITURE FOR COUNCIL TAX	117,029	120,184
<u>Adjustments</u>		
Specific Government Grant	20	17
NET EXPENDITURE	117,049	120,201

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	4	-	4.0
Teachers	1,113	312	1,269.4
APT & C	364	519	683.7
Manual	17	536	279.8
TOTAL	1,498	1,367	2,236.9

EDUCATION

PRE FIVE EDUCATION

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	6,474	7,094
Property Costs	286	379
Transport Costs	-	-
Supplies & Services	380	321
Third Party Payments	673	692
Transfer Payments	-	-
Support Services	9	9
Total Expenditure	7,822	8,495
<u>Income</u>		
Specific Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	47	47
Fees Charges etc	325	325
Other Income	6	6
Total Income	378	378
Net Expenditure for Council Tax	7,444	8,117
<u>Adjustments</u>		
Specific Government Grant	-	-
NET EXPENDITURE	7,444	8,117

Budgeted Personnel 2016/17

	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	23	7	26.0
APT & C	158	59	193.3
Manual	-	-	-
Total	181	66	219.3

E D U C A T I O N

PRIMARY EDUCATION

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	27,279	28,721
Property Costs	3,744	3,611
Transport Costs	-	-
Supplies & Services	6,351	6,254
Third Party Payments	10	10
Transfer Payments	-	-
Support Services	61	61
Total Expenditure	37,445	38,657
<u>Income</u>		
Specific Government Grant	-	-
Other Government Grant	204	188
Recharge Income (Internal)	294	294
Fees Charges etc	545	553
Other Income	1	1
Total Income	1,044	1,036
Net Expenditure for Council Tax	36,401	37,621
<u>Adjustments</u>		
Specific Government Grant	-	-
NET EXPENDITURE	36,401	37,621

Budgeted Personnel 2016/17

	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	437	164	519.5
APT & C	70	243	208.2
Manual	-	9	2.3
Total	507	416	730.0

E D U C A T I O N
S E C O N D A R Y E D U C A T I O N

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	34,903	35,690
Property Costs	4,752	4,520
Transport Costs	17	17
Supplies & Services	11,046	10,780
Third Party Payments	934	819
Transfer Payments	-	-
Support Services	57	56
Total Expenditure	51,709	51,882
<u>Income</u>		
Specific Government Grant	-	-
Other Government Grant	125	86
Recharge Income (Internal)	226	226
Fees Charges etc	996	1,045
Other Income	3	4
Total Income	1,350	1,361
Net Expenditure for Council Tax	50,359	50,521
<u>Adjustments</u>		
Specific Government Grant	-	-
NET EXPENDITURE	50,359	50,521

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	576	106	630.5
APT & C	74	152	172.8
Manual	-	1	0.2
Total	650	259	803.5

EDUCATION

SCHOOLS - OTHER

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	960	1,251
Property Costs	168	163
Transport Costs	-	-
Supplies & Services	1,921	1,815
Third Party Payments	3	3
Transfer Payments	583	606
Support Services	4	2
Total Expenditure	3,639	3,840
<u>Income</u>		
Specific Government Grant	-	-
Other Government Grant	76	74
Recharge Income (Internal)	-	-
Fees Charges etc	321	483
Other Income	177	141
Total Income	574	698
Net Expenditure for Council Tax	3,065	3,142
<u>Adjustments</u>		
Specific Government Grant	-	-
NET EXPENDITURE	3,065	3,142

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	13	20	21.2
APT & C	5	2	5.4
Manual	14	-	14.0
Total	32	22	40.6

EDUCATION

SPECIAL EDUCATION

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	3,428	3,652
Property Costs	211	205
Transport Costs	709	709
Supplies & Services	377	349
Third Party Payments	1,410	1,410
Transfer Payments	-	-
Support Services	2	2
Total Expenditure	6,137	6,327
<u>Income</u>		
Specific Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	27	27
Fees Charges etc	52	52
Other Income	-	-
Total Income	79	79
Net Expenditure for Council Tax	6,058	6,248
<u>Adjustments</u>		
Specific Government Grant	-	-
NET EXPENDITURE	6,058	6,248

Budgeted Personnel 2016/17

	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	44	9	49.0
APT & C	13	53	53.4
Manual	-	9	3.9
Total	57	71	106.3

E D U C A T I O N
P S Y C H O L O G I C A L S E R V I C E S

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	855	886
Property Costs	4	-
Transport Costs	-	-
Supplies & Services	14	8
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	873	894
<u>Income</u>		
Specific Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	33	33
Other Income	-	-
Total Income	33	33
Net Expenditure for Council Tax	840	861
<u>Adjustments</u>		
Specific Government Grant	-	-
NET EXPENDITURE	840	861

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	10	6	13.2
APT & C	1	3	2.9
Manual	-	-	-
Total	11	9	16.1

EDUCATION

TRANSPORT (EXCLUDING SPECIAL EDUCATION)

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	-	-
Transport Costs	1,032	1,012
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	1,032	1,012
<u>Income</u>		
Specific Government Grant	20	17
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
Total Income	20	17
Net Expenditure for Council Tax	1,012	995
<u>Adjustments</u>		
Specific Government Grant	20	17
NET EXPENDITURE	1,032	1,012

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	-	-	-

E D U C A T I O N
P R O V I S I O N F O R C L O T H I N G

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	126	181
Support Services	-	-
Total Expenditure	126	181
<u>Income</u>		
Specific Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure for Council Tax	126	181
<u>Adjustments</u>		
Specific Government Grant	-	-
NET EXPENDITURE	126	181

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	-	-	-

EDUCATION

ADMINISTRATION & SUPPORT SERVICES

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	2,995	2,599
Property Costs	115	78
Transport Costs	1	1
Supplies & Services	1,065	1,083
Third Party Payments	38	38
Transfer Payments	8	8
Support Services	3,087	3,419
Total Expenditure	7,309	7,226
<u>Income</u>		
Specific Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	584	586
Fees Charges etc	-	-
Other Income	30	30
Total Income	614	616
Net Expenditure for Council Tax	6,695	6,610
<u>Adjustments</u>		
Specific Government Grant	-	-
NET EXPENDITURE	6,695	6,610

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	4	-	4.0
Teachers	10	-	10.0
APT & C	37	3	39.3
Manual	-	-	-
Total	51	3	53.3

E D U C A T I O N

CLEANING SERVICES

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	1,920	1,891
Property Costs	113	114
Transport Costs	9	9
Supplies & Services	150	137
Third Party Payments	-	-
Transfer Payments	4	4
Support Services	89	110
Total Expenditure	2,285	2,265
<u>Income</u>		
Specific Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	2,285	2,265
Fees Charges etc	-	-
Other Income	-	-
Total Income	2,285	2,265
Net Expenditure for Council Tax	-	-
<u>Adjustments</u>		
Ring-Fenced Grant	-	-
Net Expenditure	-	-

Budgeted Personnel 2016/17

	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	228	114.9
Total	-	228	114.9

E D U C A T I O N

CATERING SERVICES

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	2,410	2,468
Property Costs	26	26
Transport Costs	50	17
Supplies & Services	1,939	1,841
Third Party Payments	-	-
Transfer Payments	11	11
Support Services	107	119
Total Expenditure	4,543	4,482
<u>Income</u>		
Specific Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	4,543	4,482
Fees Charges etc	-	-
Other Income	-	-
Total Income	4,543	4,482
Net Expenditure for Council Tax	-	-
<u>Adjustments</u>		
Ring-Fenced Grant	-	-
Net Expenditure	-	-

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	6	4	8.4
Manual	3	240	126.3
Total	9	244	134.7

EDUCATION

SCHOOL CROSSING PATROLLERS

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	243	259
Property Costs	-	-
Transport Costs	3	3
Supplies & Services	24	24
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	7	8
Total Expenditure	277	294
<u>Income</u>		
Specific Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	277	294
Fees Charges etc	-	-
Other Income	-	-
Total Income	277	294
Net Expenditure for Council Tax	-	-
<u>Adjustments</u>		
Specific Government Grant	-	-
NET EXPENDITURE	-	-

Budgeted Personnel 2016/17

	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	49	18.2
Total	-	49	18.2

E D U C A T I O N
C U L T U R E A N D L E I S U R E S E R V I C E S

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	5,152	-
Property Costs	1,646	950
Transport Costs	27	-
Supplies & Services	861	123
Third Party Payments	20	4,047
Transfer Payments	3	-
Support Services	654	768
Total Expenditure	8,363	5,888
<u>Income</u>		
Specific Government Grant	-	-
Other Government Grant	42	-
Recharge Income (Internal)	47	-
Fees Charges etc.	2,858	-
Other Income	387	-
Total Income	3,334	-
Net Expenditure	5,029	5,888

Budgeted Personnel 2016/17

	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	-	-	-

HEALTH & SOCIAL CARE PARTNERSHIP

DEPARTMENTAL SUMMARY

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	19,444	19,458
Property Costs	906	1,040
Transport Costs	168	168
Supplies & Services	2,674	2,671
Third Party Payments	33,493	34,436
Transfer Payments	35	35
Support Services	2,569	2,641
Total Expenditure	59,289	60,449
<u>Income</u>		
Additional IJB Grant	-	1,903
Other Government Grant	686	686
Recharge Income (Internal)	-	-
Fees, Charges etc.	2,161	2,222
Other Income	9,260	9,501
Total Income	12,107	14,312
Net Expenditure for Council Tax	47,182	46,137
<u>Adjustments</u>		
Specific Government Grant	-	-
Funding from Integrated Joint Board (Note 1)	-	46,137
Net Expenditure	47,182	-

<u>Budgeted Personnel 2016/17</u>			
	<u>Full-time</u>	<u>Part-time</u>	<u>Full-time Equivalent</u>
Chief Officers *	3	-	3.0
Teachers	-	-	-
APT&C	360	43	381.5
Manual	59	189	199.2
TOTAL	422	232	583.7

* This excludes NHS post

Note 1: The HSCP's budget is indicative only and will be directed and amended by the Integrated Joint Board on an ongoing basis

HEALTH & SOCIAL CARE PARTNERSHIP

SERVICE STRATEGY

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	1,130	1,162
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	74	74
Third Party Payments	91	91
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	1,295	1,327
<u>Income</u>		
Specific Government Grant	-	-
Other Government Grant	87	87
Recharge Income (Internal)	-	-
Fees, Charges etc.	-	-
Other Income	419	419
Total Income	506	506
Net Expenditure for Council Tax	789	821
<u>Adjustments</u>		
Specific Government Grant	-	-
Net Expenditure	789	821

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers *	3		3.0
Teachers	-	-	-
APT&C	19	3	21.3
Manual	-	-	-
TOTAL	22	3	24.3

* This excludes NHS post

HEALTH & SOCIAL CARE PARTNERSHIP

CHILDREN & FAMILIES

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	3,205	3,304
Property Costs	8	8
Transport Costs	31	31
Supplies & Services	391	391
Third Party Payments	4,773	4,778
Transfer Payments	33	33
Support Services	4	4
Total Expenditure	8,445	8,549
<u>Income</u>		
Specific Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	16	16
Other Income	310	310
Total Income	326	326
Net Expenditure for Council Tax	8,119	8,223
<u>Adjustments</u>		
Specific Government Grant	-	-
Net Expenditure	8,119	8,223

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT&C	64	15	71.2
Manual	-	-	-
TOTAL	64	15	71.2

HEALTH & SOCIAL CARE PARTNERSHIP

OLDER PEOPLE

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	8,891	9,056
Property Costs	148	153
Transport Costs	115	115
Supplies & Services	697	697
Third Party Payments	15,853	17,012
Transfer Payments	1	1
Support Services	-	
Total Expenditure	<u>25,705</u>	<u>27,034</u>
<u>Income</u>		
Specific Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	1,283	1,323
Other Income	2,844	3,086
Total Income	<u>4,127</u>	<u>4,409</u>
Net Expenditure for Council Tax	<u>21,578</u>	<u>22,625</u>
<u>Adjustments</u>		
Specific Government Grant	-	-
Net Expenditure	<u><u>21,578</u></u>	<u><u>22,625</u></u>

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT&C	120	3	121.9
Manual	54	181	190.0
TOTAL	<u>174</u>	<u>184</u>	<u>311.9</u>

HEALTH & SOCIAL CARE PARTNERSHIP

PHYSICAL/SENSORY DISABILITY

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	1,399	1,438
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	557	556
Third Party Payments	1,590	1,590
Transfer Payments	-	-
Support Services	10	10
Total Expenditure	3,556	3,594
<u>Income</u>		
Specific Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	34	44
Other Income	259	259
Total Income	293	303
Net Expenditure for Council Tax	3,263	3,291
<u>Adjustments</u>		
Specific Government Grant	-	-
Net Expenditure	3,263	3,291

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT&C	33	8	35.3
Manual	-	-	-
TOTAL	33	8	35.3

HEALTH & SOCIAL CARE PARTNERSHIP

LEARNING DISABILITY

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	1,416	1,373
Property Costs	165	170
Transport Costs	14	14
Supplies & Services	113	112
Third Party Payments	9,191	8,576
Transfer Payments	1	1
Support Services	-	-
Total Expenditure	10,900	10,246
<u>Income</u>		
Specific Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	799	809
Other Income	3,623	3,622
Total Income	4,422	4,431
Net Expenditure for Council Tax	6,478	5,815
<u>Adjustments</u>		
Specific Government Grant	-	-
Net Expenditure	6,478	5,815

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT&C	34	1	34.4
Manual	5	8	9.2
TOTAL	39	9	43.6

HEALTH & SOCIAL CARE PARTNERSHIP

MENTAL HEALTH

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	600	570
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	22	22
Third Party Payments	1,743	1,794
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	2,365	2,386
<u>Income</u>		
Specific Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	-	-
Other Income	711	711
Total Income	711	711
Net Expenditure for Council Tax	1,654	1,675
<u>Adjustments</u>		
Specific Government Grant	-	-
Net Expenditure	1,654	1,675

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT&C	9	4	11.0
Manual	-	-	-
TOTAL	9	4	11.0

HEALTH & SOCIAL CARE PARTNERSHIP

ADDICTIONS/SUBSTANCE ABUSE

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	687	692
Property Costs	15	15
Transport Costs	-	-
Supplies & Services	9	9
Third Party Payments	156	156
Transfer Payments	-	-
Support Services	1	1
Total Expenditure	868	873
<u>Income</u>		
Specific Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	-	-
Other Income	609	609
Total Income	609	609
Net Expenditure for Council Tax	259	264
<u>Adjustments</u>		
Specific Government Grant	-	-
Net Expenditure	259	264

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT&C	17	3	19.6
Manual	-	-	-
TOTAL	17	3	19.6

HEALTH & SOCIAL CARE PARTNERSHIP

CRIMINAL JUSTICE

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	496	509
Property Costs	17	17
Transport Costs	8	8
Supplies & Services	37	37
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	558	571
<u>Income</u>		
Specific Government Grant	-	-
Other Government Grant	477	477
Recharge Income (Internal)	-	-
Fees, Charges etc.	-	1
Other Income	63	63
Total Income	540	541
Net Expenditure for Council Tax	18	30
<u>Adjustments</u>		
Specific Government Grant	-	-
Net Expenditure	18	30

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT&C	12	1	12.5
Manual	-	-	-
TOTAL	12	1	12.5

HEALTH & SOCIAL CARE PARTNERSHIP

SERVICE SUPPORT & MANAGEMENT

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	1,620	1,354
Property Costs	553	677
Transport Costs	-	-
Supplies & Services	774	773
Third Party Payments	96	439
Transfer Payments	-	-
Support Services	2,554	2,626
Total Expenditure	<u>5,597</u>	<u>5,869</u>
<u>Income</u>		
IJB Grant	-	1,903
Other Government Grant	122	122
Recharge Income (Internal)	-	-
Fees, Charges etc.	29	29
Other Income	422	422
Total Income	<u>573</u>	<u>2,476</u>
Net Expenditure for Council Tax	<u>5,024</u>	<u>3,393</u>
<u>Adjustments</u>		
Specific Government Grant	-	-
Net Expenditure	<u><u>5,024</u></u>	<u><u>3,393</u></u>

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT&C	52	5	54.3
Manual	-	-	-
TOTAL	<u>52</u>	<u>5</u>	<u>54.3</u>

ENVIRONMENT

DEPARTMENTAL SUMMARY

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	11,922	12,563
Property Costs	1,846	1,849
Transport Costs	3,167	2,993
Supplies & Services	16,862	16,963
Third Party Payments	314	300
Transfer Payments	334	284
Support Services	2,295	2,336
Total Expenditure	36,740	37,288
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	183	331
Recharge Income (Internal)	9,141	9,001
Fees Charges etc.	2,576	2,569
Other Income	319	511
Total Income	12,219	12,412
Net Expenditure	24,521	24,876

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	3.0	-	3.0
Teachers	-	-	-
APT & C	134.0	31.0	151.2
Manual	180.0	45.0	204.2
Total	317	76	358.4

ENVIRONMENT

DIRECTORATE

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	694	769
Property Costs	46	50
Transport Costs	-	-
Supplies & Services	74	145
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	322	345
Total Expenditure	1,136	1,309
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	226	238
Fees Charges etc.	4	-
Other Income	-	-
Total Income	230	238
Net Expenditure	906	1,071

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	1.0	-	1.0
Teachers	-	-	-
APT & C	14.0	4.0	16.1
Manual	-	-	-
Total	15	4	17.1

ENVIRONMENT

ENVIRONMENT ACCOMMODATION

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	717	723
Transport Costs	-	-
Supplies & Services	16	13
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	733	736
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	733	736
Fees Charges etc.	-	-
Other Income	-	-
Total Income	733	736
Net Expenditure	-	-

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	0	0	0.0

ENVIRONMENT

ENERGY MANAGEMENT

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	-	48
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	-	30
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	<hr/> -	<hr/> 78
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	<hr/> -	<hr/> -
Net Expenditure	<hr/> <hr/> -	<hr/> <hr/> 78

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	1.0	-	1.0
Manual	-	-	-
Total	<hr/> 1	<hr/> 0	<hr/> 1.0

ENVIRONMENT

DEVELOPMENT MANAGEMENT

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	552	572
Property Costs	63	58
Transport Costs	3	3
Supplies & Services	128	122
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	54	61
Total Expenditure	800	816
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	312	312
Other Income	-	-
Total Income	312	312
Net Expenditure	488	504

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	12.0	3.0	13.7
Manual	-	-	-
Total	12	3	13.7

ENVIRONMENT

DEVELOPMENT PLANNING
(INCORPORATING OUTDOOR ACCESS,
COUNTRY PARK & WHITELEE ACCESS PROJECT)

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	682	695
Property Costs	57	57
Transport Costs	4	4
Supplies & Services	186	80
Third Party Payments	94	94
Transfer Payments	102	102
Support Services	139	146
Total Expenditure	1,264	1,178
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	227	224
Fees Charges etc.	3	3
Other Income	70	76
Total Income	300	303
Net Expenditure	964	875

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	16.0	-	16.0
Manual	-	-	-
Total	16	-	16.0

ENVIRONMENT

ECONOMIC DEVELOPMENT
(INCORPORATING RENFREWSHIRE EMPLOYABILITY PARTNERSHIP)

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	787	1,088
Property Costs	93	98
Transport Costs	-	-
Supplies & Services	552	512
Third Party Payments	70	8
Transfer Payments	230	180
Support Services	190	237
Total Expenditure	1,922	2,123
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	148
Recharge Income (Internal)	45	45
Fees Charges etc.	147	155
Other Income	198	384
Total Income	390	732
Net Expenditure	1,532	1,391

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	1.0	-	1.0
Teachers	-	-	-
APT & C	16.0	3.0	18.2
Manual	-	-	-
Total	17	3	19.2

ENVIRONMENT

BUILDING CONTROL

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	380	391
Property Costs	30	31
Transport Costs	-	-
Supplies & Services	37	36
Third Party Payments	-	-
Transfer Payments		
Support Services	56	73
Total Expenditure	503	531
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	398	402
Other Income	-	-
Total Income	398	402
Net Expenditure	105	129

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	7.0	3.0	8.6
Manual	-	-	-
Total	7	3	8.6

ENVIRONMENT

ROADS

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	1,640	1,663
Property Costs	196	197
Transport Costs	92	92
Supplies & Services	9,438	9,438
Third Party Payments	30	57
Transfer Payments	-	-
Support Services	327	360
Total Expenditure	11,723	11,807
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	129	129
Recharge Income (Internal)	1,411	1,407
Fees Charges etc.	214	275
Other Income	50	50
Total Income	1,804	1,861
Net Expenditure	9,919	9,946

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	34.0	5.0	36.8
Manual	-	-	-
Total	34	5	36.8

ENVIRONMENT

ROADS

This service comprises:-

	Budget 2015/16 £'000	Budget 2016/17 £'000
Routine Maintenance Roads	1,120	1,151
Routine Maintenance Street Lighting	430	430
Winter Maintenance	850	850
Footway Resurfacing & Patching	500	500
Carriageway Resurfacing & Patching	866	850
School Crossing Patrols	280	292
Street Lighting Electricity	730	696
Flood Prevention	70	70
Administration & Support (Including PFI Costs)	5,073	5,107
	<u>9,919</u>	<u>9,946</u>

ENVIRONMENT

ROADS CONTRACTING UNIT

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	1,079	1,108
Property Costs	47	47
Transport Costs	510	511
Supplies & Services	1,813	1,795
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	62	46
Total Expenditure	3,511	3,507
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	3,511	3,507
Fees Charges etc.	-	-
Other Income	-	-
Total Income	3,511	3,507
Net Expenditure	-	-

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	2.0	-	2.0
Manual	33.0	-	33.0
Total	35	0	35.0

ENVIRONMENT

PARKS SERVICES

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	1,758	1,757
Property Costs	345	336
Transport Costs	200	165
Supplies & Services	508	386
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	271	191
Total Expenditure	3,082	2,835
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	54	54
Recharge Income (Internal)	321	321
Fees Charges etc.	568	618
Other Income	-	-
Total Income	943	993
Net Expenditure	2,139	1,842

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	5.0	2.0	6.1
Manual	41.0	41.0	62.5
Total	46	43	68.5

ENVIRONMENT

PARKS SERVICES

This service comprises:-

	Budget 2015/16 £'000	Budget 2016/17 £'000
Administration	81	44
Parks Operations	1,476	1,391
Arboriculture	109	96
Cemeteries	(16)	(43)
Garden Assistance Scheme	117	45
Park Rangers	105	95
Parks Upkeep	189	146
Rouken Glen Boats	7	6
Waterfoot Sports Facility	50	39
Woodfarm Sport Facility	21	23
	<u>2,139</u>	<u>1,842</u>

ENVIRONMENT

PROTECTIVE SERVICES

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	694	705
Property Costs	19	20
Transport Costs	-	-
Supplies & Services	160	176
Third Party Payments	118	118
Transfer Payments	2	2
Support Services	287	297
Total Expenditure	1,280	1,318
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	7	7
Fees Charges etc.	84	84
Other Income	1	1
Total Income	92	92
Net Expenditure	1,188	1,226

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	13.0	3.0	14.8
Manual	-	-	-
Total	13	3	14.8

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ENVIRONMENT

PROTECTIVE SERVICES

This service comprises:-

	Budget 2015/16 £'000	Budget 2016/17 £'000
Environmental Health	701	706
Trading Standards	487	520
	<u>1,188</u>	<u>1,226</u>

ENVIRONMENT

WASTE MANAGEMENT

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	281	256
Property Costs	65	66
Transport Costs	5	5
Supplies & Services	3,298	3,607
Third Party Payments	1	22
Transfer Payments	-	-
Support Services	294	331
Total Expenditure	3,944	4,287
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	328	202
Other Income	-	-
Total Income	328	202
Net Expenditure	3,616	4,085

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	6.0	3.0	7.4
Manual	-	-	-
Total	6	3	7.4

ENVIRONMENT

WASTE MANAGEMENT

This service comprises:-

	Budget 2015/16 £'000	Budget 2016/17 £'000
Refuse Disposal	3,211	3,546
Strategic Waste Fund	405	539
	<u>3,616</u>	<u>4,085</u>

ENVIRONMENT

CLEANSING

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	2,628	2,748
Property Costs	131	130
Transport Costs	787	775
Supplies & Services	491	495
Third Party Payments	1	1
Transfer Payments	-	-
Support Services	236	190
Total Expenditure	4,274	4,339
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	92	92
Fees Charges etc.	518	518
Other Income	-	-
Total Income	610	610
Net Expenditure	3,664	3,729

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	1.0	-	1.0
Teachers	-	-	-
APT & C	7.0	-	7.0
Manual	88.0	1.0	88.8
Total	96	1	96.8

ENVIRONMENT
CLEANSING

This service comprises:-

	Budget 2015/16 £'000	Budget 2016/17 £'000
Refuse Collection	1033	1111
Street Cleaning	542	547
Special Uplifts	96	60
Cleansing Management	414	436
Lanes & Waterways	14	14
Graffiti Squad	87	65
Green Waste	532	566
Recyclables	688	669
Civic Amenity Sites	121	124
Bring Sites	94	94
Thornliebank Depot	43	43
	<u>3,664</u>	<u>3,729</u>

ENVIRONMENT

VEHICLES SERVICES

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	747	763
Property Costs	37	36
Transport Costs	1,566	1,438
Supplies & Services	161	128
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	57	59
Total Expenditure	2,568	2,424
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	2,568	2,424
Fees Charges etc.	-	-
Other Income	-	-
Total Income	2,568	2,424
Net Expenditure	-	-

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	1.0	5.0	3.5
Manual	18.0	3.0	20.0
Total	19.0	8.0	23.5

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

DEPARTMENTAL SUMMARY

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	3,620	2,924
Property Costs	685	79
Transport Costs	51	42
Supplies & Services	561	257
Third Party Payments	66	66
Transfer Payments	213	187
Support Services	903	650
Total Expenditure	6,099	4,205
<u>Income</u>		
Specific Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	465	330
Fees Charges etc.	734	191
Other Income	5	5
Total Income	1,204	526
Net Expenditure	4,895	3,679
Adjustments		
Specific Government Grant	-	-
Net Expenditure	4,895	3,679

Budgeted Personnel 2016/17

	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	0.0
Teachers	-	-	-
APT & C	62	22	74.0
Manual	-	-	0.0
Total	62	22	74.0

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

COMMUNITY FACILITIES & COUNCIL OFFICERS

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	965	164
Property Costs	579	-
Transport Costs	9	-
Supplies & Services	282	1
Third Party Payments		
Transfer Payments		
Support Services	363	-
Total Expenditure	2,198	165
<u>Income</u>		
Specific Government Grant		
Other Government Grant		
Recharge Income (Internal)	181	8
Fees Charges etc.	551	
Other Income	-	
Total Income	732	8
Net Expenditure	1,466	157

Budgeted Personnel 2016/17

	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	4	2	5.1
Manual	-	-	-
Total	4	2	5.1

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

COMMUNITY FACILITIES

This service comprises:-

	Budget 2015/16 £'000	Budget 2016/17 £'000
Halls	937	-
Schools	6	-
Administration	344	-
Council officers	179	157
	<u>1,466</u>	<u>157</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

COMMUNITY SAFETY

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	1,270	1,325
Property Costs	40	40
Transport Costs	30	30
Supplies & Services	143	129
Third Party Payments		
Transfer Payments		
Support Services	164	185
Total Expenditure	1,647	1,709
<u>Income</u>		
Specific Government Grant		
Other Government Grant		
Recharge Income (Internal)	35	35
Fees Charges etc.	75	81
Other Income		
Total Income	110	116
Net Expenditure	1,537	1,593

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	34	8	38.4
Manual	-	-	-
Total	34	8	38.4

CORPORATE & COMMUNITY - C O M M U N I T Y R E S O U R C E S

COMMUNITY SAFETY

This service comprises:-

	Budget 2015/16 £'000	Budget 2016/17 £'000
Management	203	239
Strategy	-	-
CCTV	676	707
ASBO Projects	38	7
Community Wardens	620	640
	<u>1,537</u>	<u>1,593</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

EQUAL OPPORTUNITIES / REGISTRARS & GRANTS

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	306	319
Property Costs	4	4
Transport Costs		
Supplies & Services	25	25
Third Party Payments		
Transfer Payments	161	152
Support Services	92	121
Total Expenditure	588	621
<u>Income</u>		
Specific Government Grant		
Other Government Grant		
Recharge Income (Internal)	192	230
Fees Charges etc.	108	110
Other Income	5	5
Total Income	305	345
Net Expenditure	283	276

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	7	1	7.8
Manual	-	-	-
Total	7	1	7.8

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

COMMUNITY PLANNING

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	255	285
Property Costs		
Transport Costs		
Supplies & Services	15	13
Third Party Payments		
Transfer Payments		
Support Services	140	146
Total Expenditure	<u>410</u>	<u>444</u>
<u>Income</u>		
Specific Government Grant		
Other Government Grant		
Recharge Income (Internal)		
Fees Charges etc.		
Other Income		
Total Income	<u>-</u>	<u>-</u>
Net Expenditure	<u><u>410</u></u>	<u><u>444</u></u>

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	5	4	6.7
Manual	-	-	-
Total	<u>5</u>	<u>4</u>	<u>6.7</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

AUCHENBACK RESOURCE CENTRE

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	-	
Property Costs		
Transport Costs		
Supplies & Services		
Third Party Payments		
Transfer Payments	31	31
Support Services		
Total Expenditure	<u>31</u>	<u>31</u>
<u>Income</u>		
Specific Government Grant		
Other Government Grant		
Recharge Income (Internal)		
Fees Charges etc.		
Other Income		
Total Income	<u>-</u>	<u>-</u>
Net Expenditure	<u><u>31</u></u>	<u><u>31</u></u>

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	<u>-</u>	<u>-</u>	<u>-</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

COMMUNITY LEARNING & DEVELOPMENT

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	724	728
Property Costs	62	35
Transport Costs	12	12
Supplies & Services	90	85
Third Party Payments	9	9
Transfer Payments	21	4
Support Services	144	198
Total Expenditure	<u>1,062</u>	<u>1,071</u>
<u>Income</u>		
Specific Government Grant		
Other Government Grant		
Recharge Income (Internal)		
Fees Charges etc.		
Other Income		
Total Income	<u>-</u>	<u>-</u>
Net Expenditure	<u><u>1,062</u></u>	<u><u>1,071</u></u>

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	11	7	15.0
Manual	-	-	-
Total	<u>11</u>	<u>7</u>	<u>15.0</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

COMMUNITY LEARNING & DEVELOPMENT

This service comprises:-	Budget 2015/16 £'000	Budget 2016/17 £'000
Young People	625	629
Mearns Youth Facility	7	12
Barrhead Youth Facility	67	23
Administration & Support	346	407
Grants	-	-
Area Forums	17	-
	<u>1,062</u>	<u>1,071</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

COMMUNITY RESOURCES MANAGEMENT

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	100	103
Property Costs		
Transport Costs		
Supplies & Services	6	4
Third Party Payments	57	57
Transfer Payments		
Support Services		
Total Expenditure	<u>163</u>	<u>164</u>
<u>Income</u>		
Specific Government Grant		
Other Government Grant		
Recharge Income (Internal)	57	57
Fees Charges etc.		
Other Income		
Total Income	<u>57</u>	<u>57</u>
Net Expenditure	<u><u>106</u></u>	<u><u>107</u></u>

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	1	-	1.0
Manual	-	-	-
Total	<u>1</u>	<u>-</u>	<u>1.0</u>

CENTRAL SUPPORT

SUMMARY

	Budget 2015/16 £'000	Budget 2016/17 £'000
Chief Executive's Office	182	242
Accountancy (inc Creditors)	2,116	2,071
Legal	627	587
Procurement	407	421
Internal Audit	239	247
Corporate & Community - Support	2,425	2,708
Administration & Printing (Incl Members Expenses)	1,176	994
Customer First	1,164	1,467
Revenues, Rebates & Rents	895	682
Information & Communications Technology	2,504	2,868
Council Tax & Non Domestic Rates	138	128
Property & Technical	911	826
Accommodation	905	891
	<u>13,689</u>	<u>14,132</u>

ALLOCATION:-

Education	4,077	4,554
Health & Social Care Partnership	2,326	2,627
Community Resources	903	650
Environment	2,296	2,336
Other Housing	349	374
Corporate & Democratic	1,971	1,708
Council Tax and Rates	734	846
Licensing Board	136	124
Civil defence	8	9
Miscellaneous	101	110
Housing Revenue Account	788	794
	<u>13,689</u>	<u>14,132</u>

CHIEF EXECUTIVE'S - SUPPORT SERVICES

DEPARTMENTAL SUMMARY

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	3,372	3,390
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	384	343
Third Party Payments	65	71
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	3,821	3,804
<u>Income</u>		
Specific Govt Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	235	206
Fees Charges etc	8	13
Other Income	7	17
Total Income	250	236
Net Expenditure	3,571	3,568

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	2	-	2.0
Teachers	-	-	-
APT & C	64	10	69.1
Manual	-	-	-
Total	66	10	71.1

CHIEF EXECUTIVE'S - SUPPORT SERVICES

CHIEF EXECUTIVE'S OFFICE

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	180	241
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	2	11
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	182	252
<u>Income</u>		
Specific Govt Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	10
Total Income	-	10
Net Expenditure	182	242

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	1	-	1.0
Teachers	-	-	-
APT & C	2	-	2.0
Manual	-	-	-
Total	3	0	3.0

CHIEF EXECUTIVE'S - SUPPORT SERVICES

ACCOUNTANCY (incorporating Creditors)

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	2,062	2,045
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	259	205
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	2,321	2,250
<u>Income</u>		
Specific Govt Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	205	179
Fees Charges etc	-	-
Other Income	-	-
Total Income	205	179
Net Expenditure	2,116	2,071

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	1	-	1.0
Teachers	-	-	-
APT & C	41	8	44.6
Manual	-	-	-
Total	42	8	45.6

CHIEF EXECUTIVE'S - SUPPORT SERVICES

LEGAL SERVICES

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	588	545
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	77	82
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	665	627
<u>Income</u>		
Specific Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	30	27
Fees Charges etc.	8	13
Other Income	-	-
Total Income	38	40
Net Expenditure	627	587

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	10	1	10.8
Manual	-	-	-
Total	10	1	10.8

CHIEF EXECUTIVE'S - SUPPORT SERVICES

PROCUREMENT

	Budget 2015/16 £'000	Budget 2016/17 £'000
Expenditure		
Staff Costs	308	319
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	41	38
Third Party Payments	65	71
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	<u>414</u>	<u>428</u>
Income		
Specific Govt Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	7	7
Total Income	<u>7</u>	<u>7</u>
Net Expenditure	<u><u>407</u></u>	<u><u>421</u></u>

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	7	-	7.0
Manual	-	-	-
TOTAL	<u>7</u>	<u>0</u>	<u>7.0</u>

CHIEF EXECUTIVE'S - SUPPORT SERVICES

INTERNAL AUDIT

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	234	240
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	5	7
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	239	247
<u>Income</u>		
Specific Govt Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure	239	247

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	4	1	4.7
Manual	-	-	-
Total	4	1	4.7

CORPORATE & COMMUNITY - SUPPORT SERVICES

DEPARTMENTAL SUMMARY

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	8,528	8,773
Property Costs	4	3
Transport Costs	62	62
Supplies & Services	3,064	3,231
Third Party Payments	64	64
Transfer Payments	258	258
Support Services	-	-
Total Expenditure	11,980	12,391
<u>Income</u>		
Specific Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	3,060	2,924
Fees Charges etc.	484	475
Other Income	134	145
Total Income	3,678	3,544
Net Expenditure	8,302	8,847

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	200	72	241.0
Manual	-	-	0.0
Total	200	72	241.0

CORPORATE & COMMUNITY - SUPPORT SERVICES

SUPPORT

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	2,477	2,706
Property Costs		
Transport Costs	2	2
Supplies & Services	448	498
Third Party Payments	2	3
Transfer Payments		
Support Services		
Total Expenditure	2,929	3,209
<u>Income</u>		
Specific Government Grant		
Other Government Grant		
Recharge Income (Internal)	495	488
Fees Charges etc.	7	7
Other Income	2	6
Total Income	504	501
Net Expenditure	2,425	2,708

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	49	28	65.8
Manual	-	-	-
Total	49	28	65.8

CORPORATE & COMMUNITY - SUPPORT SERVICES

ADMINISTRATION & PRINTING (incl MEMBERS EXPENSES)

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	967	788
Property Costs	4	3
Transport Costs	60	60
Supplies & Services	824	833
Third Party Payments		-
Transfer Payments		-
Support Services		-
Total Expenditure	1,855	1,684
<u>Income</u>		
Specific Government Grant		
Other Government Grant		
Recharge Income (Internal)	674	685
Fees Charges etc.		
Other Income	5	5
Total Income	679	690
Net Expenditure	1,176	994

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	19	7	22.6
Manual	-	-	-
Total	19	7	22.6

CORPORATE & COMMUNITY - SUPPORT SERVICES

CUSTOMER FIRST & MART

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	1,321	1,663
Property Costs		
Transport Costs		
Supplies & Services	108	109
Third Party Payments	2	1
Transfer Payments		
Support Services		
Total Expenditure	1,431	1,773
<u>Income</u>		
Specific Government Grant		
Other Government Grant		
Recharge Income (Internal)	267	283
Fees Charges etc.		
Other Income		23
Total Income	267	306
Net Expenditure	1,164	1,467

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	48	12	55.0
Manual	-	-	-
Total	48	12	55.0

CORPORATE & COMMUNITY - SUPPORT SERVICES

REVENUES, REBATES & RENTS

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	1,143	998
Property Costs		
Transport Costs		
Supplies & Services	283	226
Third Party Payments		
Transfer Payments	258	258
Support Services		
Total Expenditure	<u>1,684</u>	<u>1,482</u>
<u>Income</u>		
Specific Govt Grant		
Other Govt Grant		
Recharge Income (Internal)	662	689
Fees Charges etc		
Other Income	127	111
Total Income	<u>789</u>	<u>800</u>
Net Expenditure	<u><u>895</u></u>	<u><u>682</u></u>

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	0	-	0.0
Teachers	-	-	-
APT & C	27	9	31.6
Manual	-	-	-
Total	<u>27</u>	<u>9</u>	<u>31.6</u>

CORPORATE & COMMUNITY - SUPPORT SERVICES
INFORMATION & COMMUNICATIONS TECHNOLOGY

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	2,268	2,255
Property Costs		
Transport Costs		
Supplies & Services	1,186	1,380
Third Party Payments		
Transfer Payments		
Support Services		
Total Expenditure	3,454	3,635
<u>Income</u>		
Specific Govt Grant		
Other Govt Grant		
Recharge Income (Internal)	950	767
Fees Charges etc		
Other Income		
Total Income	950	767
Net Expenditure	2,504	2,868

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	47	10	52.3
Manual	-	-	-
Total	47	10	52.3

CORPORATE & COMMUNITY - SUPPORT SERVICES

COUNCIL TAX & NON DOMESTIC RATES

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	352	363
Property Costs		
Transport Costs		
Supplies & Services	215	185
Third Party Payments	60	60
Transfer Payments	-	
Support Services		
Total Expenditure	<u>627</u>	<u>608</u>
<u>Income</u>		
Specific Govt Grant		
Other Govt Grant		
Recharge Income (Internal)	12	12
Fees Charges etc	477	468
Other Income		
Total Income	<u>489</u>	<u>480</u>
Net Expenditure	<u><u>138</u></u>	<u><u>128</u></u>

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	10	6	13.7
Manual	-	-	-
Total	<u>10</u>	<u>6</u>	<u>13.7</u>

ENVIRONMENT - SUPPORT

DEPARTMENTAL SUMMARY

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	1,434	1,372
Property Costs	875	862
Transport Costs	-	-
Supplies & Services	183	142
Third Party Payments	96	113
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	2,588	2,489
<u>Income</u>		
Specific Govt Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	766	766
Fees Charges etc	-	-
Other Income	6	6
Total Income	772	772
Net Expenditure	1,816	1,717

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	23	9	29.0
Manual	-	-	-
Total	23	9	29.0

ENVIRONMENT - SUPPORT

PROPERTY & TECHNICAL

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	1,434	1,372
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	153	113
Third Party Payments	96	113
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	1,683	1,598
<u>Income</u>		
Specific Govt Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	766	766
Fees Charges etc	-	-
Other Income	6	6
Total Income	772	772
Net Expenditure	911	826

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	23	9	29
Manual	-	-	-
TOTAL	23	9	29

ENVIRONMENT - SUPPORT

ACCOMMODATION

	Budget 2015/16 £'000	Budget 2016/17 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	875	862
Transport Costs	-	-
Supplies & Services	30	29
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	<u>905</u>	<u>891</u>
<u>Income</u>		
Specific Govt Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
Total Income	<u>-</u>	<u>-</u>
Net Expenditure	<u><u>905</u></u>	<u><u>891</u></u>

<u>Budgeted Personnel 2016/17</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	<u>-</u>	<u>-</u>	<u>-</u>