

EAST RENFREWSHIRE COUNCIL

CABINET

1 May 2014

Report by Director of Environment

FLEET ASSET MANAGEMENT PLAN

PURPOSE OF REPORT

1. The purpose of the report is to present to Cabinet the Fleet Asset Management Plan (Appendix 1) which has been prepared by the Transport Manager.

RECOMMENDATIONS

2. It is recommended that the Cabinet approve the contents of the Fleet Asset Management Plan and the associated Improvement Plan.

BACKGROUND

3. Guidance issued with regard to the "Local Government Scotland Act 2003" refers to the requirement for authorities to demonstrate that assets are being used efficiently and effectively. The Scottish Government is encouraging Councils to develop assessment plans and systems with possible links to future budgetary allocations. The first Fleet Asset Management Plan was produced in September 2011 and will be updated annually.

REPORT

4. East Renfrewshire Council has a large and varied fleet currently valued in excess of £3M but with a replacement value in excess of £6M, and is therefore a substantial asset owned by the Council.

5. The Fleet consists of approximately 50 Large Goods Vehicles and 100 light and specialist vehicles.

6. The Fleet Asset Management Plan provides information on the performance of the Transport Section and provides evidence of outstanding national benchmarking over a sustained period of years.

7. In addition the Fleet AM Asset Management Plan includes the Council's current policy on vehicle replacement and demonstrates how best value is being achieved while improving sustainability across the fleet.

8. The Fleet Asset Management Plan has been developed to incorporate the Council's corporate goals and objectives as outlined in the Council's Single Outcome Agreement and Outcome Delivery Plan.

9. This plan has made best use of available asset and financial data to provide an indication of the value of the fleet asset and the level of service and will be regularly updated by the Transport Manager as fleet replacement is undertaken. The plan has served to improve understanding of the fleet asset management issues facing the council and to identify actions to be put into place to address them. The financial and performance data in particular, provide a 'snapshot' in time and elements of the plan and will require updating on an on-going basis so that it remains a 'live' document.

FINANCE AND EFFICIENCY

10. Utilisation of the Fleet Asset Management Plan will improve all aspects of the management and pre-planning of maintenance operations.

11. The Fleet Asset Management Plan identifies and evaluates current and replacement values of fleet across all Council Departments.

CONSULTATION

12. The Finance Department were consulted with regard to the contents of the Fleet Asset Management Plan.

PARTNERSHIP WORKING

13. The Head of Environment (Environmental Services and Roads) chairs regular Vehicle User Group meetings which are attended by representatives of all Council Departments.

IMPLICATIONS OF THE PROPOSALS

14. There are currently no staffing, property, legal, IT or equality implications concerning this proposal.

CONCLUSIONS

15. The preparation of the Fleet Asset Management Plan follows guidance from the Scottish Government in relation to its content and its importance in facilitating an efficient and effective Transport Service. This principle follows closely the Council's corporate goals and fits well with the Council's Corporate Asset Management Plan.

RECOMMENDATIONS

16. It is recommended that the Cabinet approve the contents of the Fleet Asset Management Plan and the associated Improvement Plan.

Director of Environment

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KEY WORDS

Fleet, Asset Management Plan.

East Renfrewshire Council Environment Fleet Asset Management Plan



April 2014



FLEET ASSET MANAGEMENT PLAN

- **Section 1**

- Introduction

Vehicle Management services provide and maintain a forward looking, progressive and resilient Transport Service, which uses industry wide best practice to enhance current service provision and facilitates improvement to the operational functions of East Renfrewshire Council.

East Renfrewshire Council fleet has a current value of £3,116,980 and a replacement value of £6,216,236. A younger vehicle fleet has improved the authorities' carbon footprint, in addition to increasing the flexibility and availability.

Vehicle Management services provides a number of very important transport related services on behalf of the Council. These include fleet management and maintenance, driver services and a MOT Station, with the aim of keeping the Council's vehicles moving 24 hours a day. In addition the service provides inspection and MOT facilities for taxi licensing.

The service holds and maintains the Council's operator's licence and ensures that all statutory vehicle fleet and transport requirements are met. Currently, the Council's fleet comprises 50 heavy goods vehicles, 110 light vehicles, tractors and other plant equipment. The service is also responsible for the administration of the vehicle fleet, environmental fuel policies, specifying and tendering of vehicles and accident damage arrangements.

Vehicle Management services is a member of the Association of Public Service Excellence's Performance Networks. Performance indicators such as costs, productivity and quality are benchmarked against other councils. For the past 9 years East Renfrewshire Council has had excellent results and in 2005, 2011 and 2013, was the Overall Best Performer and has been a finalist in this category every year since 2005.

- **Section 2**

Corporate objectives for Fleet

To ensure the most efficient use of resources, and provide and maintain an appropriate level of support

To maintain appropriate levels of operational availability

To strive to reduce Transport costs to the Council

To maintain an appropriate degree of flexibility to adjust to the Changing demands that Council will face now and in the future

To facilitate an appropriate long term plan to manage the vehicular assets of East Renfrewshire council

The corporate objectives for Fleet are defined within the Council's Outcome Delivery Plan, in particular the Intermediate Outcome:

Residents benefit from cost effective and efficient services that comply with financial and legislative requirements

- Maintaining the Council's fleet to ensure that they are cost efficient and can support service delivery.

The Environment Department Service Delivery Plan for 2014 2015 has documented the following key activities for Fleet for this year:

Reduction of Harmful Emissions from Council Fleet

The Vehicle Maintenance section is committed to reducing the emissions of harmful gases from the Council's fleet of vehicles. Different methods are used to reduce emissions and improve the Council Fleet.

- The service is committed to replacing older vehicles with new vehicles that are at the best available emission standard for that type of vehicle group.
- Current vehicles will use fuel additives to reduce emissions.
- All Large Good Vehicle drivers will be trained in fuel efficient driving.
- New technologies will be tried and tested in order to decide future fleet plans.

Maintain Council Fleet to Maximise Use

Vehicle Management has in place a Service and MOT schedule that will ensure the Council fleet is subject to a minimum amount of unscheduled down time, maximising the available usage of all fleet.

The Council's fleet of 160 vehicles are essential to its every day operations: from school buses to refuse collection vehicles, if a vehicle should break down, major disruption to services can result. To minimise the chances of this occurring, vehicle servicing is maintained at optimum level throughout the year.

The procurement of refuse collection vehicles (RCV's) has been given careful attention. Since 2003 the Council has had an agreement with Volvo, based just 15 minutes drive from the workshop to supply the chassis for all RCV's. Included in the procurement process is a 3 year repair and maintenance servicing agreement ensuring that for the first 3 years of the vehicles life all routine maintenance is undertaken by Volvo .In some cases the servicing package has been included free of charge with the purchase of the vehicle. Crucially for operational purposes vehicles can be delivered to Volvo after the days shift has finished and be collected the following morning in time for the next shift commencing. This gives significant advantages with the Council able to operate with minimum requirement to hire in replacement vehicles or keep spare vehicles as cover for those undergoing service. This has worked very effectively for the last 10 years allowing the minimum of disruption to the services the Council deliver.

In addition the Council's preferred refuse collection vehicle body supplier is Heil of Dunfermline. Heil offer a full 5 year warranty on their bodies. Again, this provides the Council the security of operating these vehicles over an extended period of time, without the worry of expensive repairs' impacting on their delivery of service. Security on lifting gear is provided by the three year warranty covering this important component of the vehicle.

- **Section 3**

Current fleet performance

- First in class standing in APSE benchmarking .Overall Best Performer 3 Times (2005, 2011 and 2013)
- Finalist 9 Times (2005 to 2013)
- Consistently high credit rating for Council Operators License
- Consistent green rating with Operator Compliant Risk Score (OCRS)
- 100% of fleet drivers trained in SAFED (Safe and Fuel Efficient Driving).
- 60% of vehicles over 12t have a Reduced Pollution Certificate
- Fleet emissions have reduced by 14.8% from the 2006/07 baseline

Performance indicators

PI 66- No of weighted vehicles (Units) maintained per fitter per

Annum

2012/13 197.75 Ranked 1st out of 6 authorities in group

2011/12 194.30 Ranked 1st out of 20 authorities in group

2010/11 192.20 Ranked 1st out of 14 authorities in group

2009/10 206.95 Ranked 1st of 11 authorities in group

2008/09 191.45 ranking in group: 2

2007/08 173.73 ranking in group: 3

PI 111- number of PG9 notices issued by VOSA

2012/13 NIL - Ranked 1st out of 12 authorities in group

2011/12 NIL - Ranked 1st out of 11 authorities in group

2010/11 NIL - Ranked 1st out of 18 authorities in group

2009/10 NIL - Ranked 1st out of 10 authorities in group

2008/09 NIL - Ranked 1st out of 36 authorities in group

2007/08 NIL - Ranked 1st out of 23 authorities in group

PI 74- Percentage of vehicles serviced within 7 days of schedule

2012/13 100% Ranked 1st of 16 authorities in group

2011/12 100% Ranked 1st of 27 authorities in group

2010/11 100% Ranked 1st of 14 authorities in group

2009/10 100% Ranked 1st of 11 authorities in group

2008/09 100% ranking in group: 1

2007/08 100% ranking in group: 1

PII 77- Average maintenance cost per weighted vehicle

2012/13 £328 Ranked 1st of 7 authorities in group

2011/12 £291 Ranked 2nd of 23 authorities in group

2010/11 £288 Ranked 2nd of 23 authorities in group

2009/10 £202 Ranked 1st of 9 authorities in group

2008/09 £350 Ranking in group: 1

2007/08 £303 Ranking in group: 2

PI 60- Annual maintenance cost per weighted vehicle welfare coaches

2012/13 £2303 Ranked 1st of 3 authorities in group

2011/12 £1674 Ranked 1st of 6 authorities in group

2010/11 £1300 Ranked 1st of 6 authorities in group

2009/10 £1257 Ranked 1st of 9 authorities in group

2008/09 £601 Ranking in group: 1

2007/08 £871 Ranking in group: 1

PI 37- Annual maintenance cost per weighted vehicle 3 axle

Refuse collection vehicle

2012/13 £554 Ranked 3rd of 6 authorities in group

2011/12 £537 Ranked 3rd of 6 authorities in group

2010/11 £587 Ranked 2nd of 6 authorities in group

2009/10 £352 Ranked 1st of 9 authorities in group

2008/09 £632 Ranking in group: 2

2007/08 £471 Ranking in group: 2

PI 42- Annual maintenance cost per weighted vehicle Trucks and

Tippers up to 3.5T

2012/13 £1207 Ranked 5th of 8 authorities in group

2011/12 £799 Ranked 2nd of 8 authorities in group

2010/11 £815 Ranked 1st of 10 authorities in group

2009/10 £327 Ranked 1st of 8 authorities in group

2008/09 £446 Ranking in group: 2

2007/08 £359 Ranking in group: 1

- **Section 4**

[Future vehicle needs.](#)

The Council operates a 5 year replacement policy for most categories of vehicles to ensure the most cost effective operation of our assets. In August each year the upcoming requirements for fleet replacement are discussed with user Departments at the Council's Vehicle Users Group. In 2014/15 there is a planned investment of £1,467.200 which represents 25 new vehicles across the Council. It is the responsibility of each Department to identify sufficient budget to accommodate their replacement programme. All departments must complete a vehicle replacement form.

- **Section 5**

[Opportunities](#)

To promote innovation and challenge existing practices to improve Fleet Asset Management across the Council.

Within such a high profile, highly technical and heavily regulated area it is forecast that several alterations to current practice will become evident over the next five years. These areas may be driven by operational practices, central government initiatives, good practice, legislation or environmental concerns.

- **Section 6**

[Investment and funding](#)

Since April 2004, a financial option appraisal is undertaken to identify the most cost effective funding method for East Renfrewshire Council vehicle acquisitions. Most recently vehicles have been funded utilising the Authority's own capital resources rather than leasing. This means that a capital or revenue receipt at disposal is achieved and the arrangement allows for more flexibility during the life of the vehicle. Any enhancements to vehicle condition or capability are to the benefit of East Renfrewshire Council rather than the lease company.

- **Section 7**

The way forward

Future Targets & Goals

Having achieved excellence in fleet management the Team will focus on further improving environmental performance. The Transport Section has committed itself through the Council's Outcome Delivery Plan (ODP) to continue to improve vehicle emissions throughout the fleet. The following commitments have been adopted.

		2011	2012	2013	2014
OD3 ENV 9- 0103	Percentage of Council small goods vehicles that meet Euro IV standards or above.	65%	68%	75%	80%
OD3 ENV 9- 0104	Percentage of Council large goods vehicles that meet Euro V standards or above.	25%	35%	50%	75%

Recommendations to improve Fleet Asset Management

The current Fleet Management System utilised by the Transport Section is Tranman series 9. This system is used to record, monitor and control the details of the fleet. The system provides fleet management control, and contains key modules to manage fleet information, maintenance activity and stores issues. The Fleet information module enables the system to define a vehicle inventory appropriate to East Renfrewshire vehicles.

The Fleet Management System will continue to be updated with vehicular asset information. The system comprises of a number of modules relevant to the management of a fleet of vehicles. The following modules on the system have been updated and provide a shared database amongst Transport Section staff.

A new wash bay has now been installed through the 2013/14 Capital programme, which should benefit the appearance of Council vehicles.

New technicalities will be tried and tested to decide future vehicle replacements indentifying the use of electric and hybrid vehicles.

Name of Plan Reduce harmful emissions from Council Fleet (SDP-VS1)

Description

The Vehicle Maintenance section is committed to reducing the emissions of harmful gases from the Councils fleet of vehicles.

As the fleet varies in size from small vans, to large Refuse Collection Vehicles, there will be several different projects used in order to reduce emissions and improve the Council Fleet.

Contextual Information

The Council has a fleet of approximately 160 vehicles of which approximately 50 are Large Goods Vehicles and 110 are smaller vehicles.

The section will aim to replace vehicles with new vehicles that are at the best available emission standard for that type of vehicle.

Current vehicles will use fuel additives to reduce emissions.

All Large Good Vehicle drivers will be trained in fuel efficient driving.

New technologies will be tried and tested in order to decide future fleet plans

Relevant SOA Outcome

Efficiency Intermediate Outcome: *Residents benefit from cost effective and efficient services that comply with financial and legislative requirements.*

Milestones

- Six monthly update reports will be issued detailing emission standards on current vehicle stock. 31st October 2014
- Detail fuel and additive policies in terms of emission control. 30th April 2014
- Report on new technologies being tried and tested over the financial year. 31st March 2014

Final Year End Outcomes

- **2011/2012**
All milestones achieved

- **2012/2013**
All milestones achieved

- **2013/2014**
All milestones achieved

Officer Responsible

Gordon Moffatt – Operations Manager Vehicle Maintenance.

Name of Plan	Maintain Council Fleet to maximise use (SDP-VS2)
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Description

The transport section will put in place a service and MOT schedule that will see our fleet see a minimum amount of unscheduled down time, maximising the available usage of all fleet.

Contextual Information

The Council has a fleet of approximately 160 vehicles of which approximately 50 are Large Goods Vehicles and 110 are smaller vehicles.

Vehicle Maintenance will be required to service Large Goods Vehicles every 6

weeks, buses every 8 weeks and all small fleet every 12 weeks.

This section is committed to getting a large proportion of its fleet through an MOT at its first attempt.

Relevant SOA Outcome

Efficiency Intermediate Outcome: *Residents benefit from cost effective and efficient services that comply with financial and legislative requirements.*

Milestones

- Have a service schedule in place for all Council fleet. 30th April 2014
- Attempt to get 100% of MOTs passed on first occasion 31st March 2014

Final Year End Outcomes

- **2011/2012**
All above reports

- **2012/2013**
Update and improve

- **2013/2014**
Update and improve

Officer Responsible

Gordon Moffatt – Operations Manager Vehicle Maintenance.

REG	FLEET NO	CLIENT	MAKE	MODEL	STATUS	D.O.R.	MARKET VALUE	COST NEW VALUE
X611 OCS	0020042	TRANSPORT	LAND ROVER	90TD	OWNED	22/12/2000	£ 1,500	£ 17,500
SF04 FFK	00320010	DRY RE CYCLE	VOLVO	KERB SIDE REC	OWNED	01/04/2004	£ 4,500	£ 105,000
SF04 WLJ	0590005	LAND SERVICES	MASSEY	FERGUSON	OWNED	01/06/2004	£ 7,500	£ 24,000
SA06 CJY	0020048	TRANSPORT	FORD	FIESTA VAN	OWNED	21/03/2006	£ 1,500	£ 8,000
SF06 OLK	0590006	LAND SERVICES	MASSEY	FERGUSON	OWNED	01/06/2006	£ 10,000	£ 22,500
SF56 GHG	0540003	CA SITE	JCB	LOADING SHOVEL	OWNED	08/10/2006	£ 7,000	£ 51,000
SD07 HXG	0030009	TRANSPORT	FORD	CONNECT	OWNED	30/03/2007	£ 1,850	£ 8,500
SD07PWV	0030010	ROADS & TRANS.	FORD	CONNECT	OWNED	30/03/2007	£ 1,850	£ 8,500
SF07 AUX	0130018	HIGHWAYS	VOLVO	FL220 TIPPER	OWNED	01/06/2007	£ 7,000	£ 66,695
SF07 UFW	0590009	LAND	MASSEY	FERGUSON	OWNED	01/07/2007	£ 12,000	£ 27,000
SB57 GSO	0350025	PARKS	FORD	C/CAB	OWNED	10/12/2007	£ 4,500	£ 16,500
SB57 BJX	0350024	PARKS	FORD	C/CAB	OWNED	10/12/2007	£ 4,500	£ 16,500
YK08 EFP	010003	PARKS	YAMAHA	QUAD BIKE	OWNED	10/03/2008	£ 1,200	£ 6,200
YK08 EFO	010004	PARKS	YAMAHA	QUAD BIKE	OWNED	10/03/2008	£ 1,200	£ 6,200
SF08 CTZ	0250009	ISOBEL MAIR	MERCEDES	26 SEAT BUS	OWNED	30/04/2008	£ 10,000	£ 73,000
530002	0530002	PARKS	THWAITES	DUMPER	OWNED	19/05/2008	£ 3,000	£ 12,000
SE08 XEB	0350026	PARKS	FORD	C/CAB	OWNED	31/07/2008	£ 6,000	£ 16,500
SE08 XDO	0350027	PARKS	FORD	C/CAB	OWNED	07/08/2008	£ 6,000	£ 16,500
SF58 ETJ	0060003	GRAFFETI REM.	FORD	TRANSIT	OWNED	03/09/2008	£ 7,500	£ 17,662
SH58LRY	0110016	REFUSE	LEYLAND	LF 45	OWNED	12/01/2009	£ 6,500	£ 35,894
SN58 CBY	0230018	SOCIAL WORK	VW	CRAFTER BUS	OWNED	04/02/2009	£ 7,800	£ 39,562
SN58 CCA	0230019	SOCIAL WORK	VW	CRAFTER BUS	OWNED	04/02/2009	£ 7,800	£ 39,562
SN58 CCE	0230020	SOCIAL WORK	VW	CRAFTER BUS	OWNED	04/02/2009	£ 7,800	£ 39,562
SN58 JTV	0230021	SOCIAL WORK	VW	CRAFTER BUS	OWNED	04/02/2009	£ 7,800	£ 39,562
SN58 CBX	0230022	SOCIAL WORK	VW	CRAFTER BUS	OWNED	04/02/2009	£ 7,800	£ 39,562
SN58 BZB	0230023	SOCIAL WORK	VW	CRAFTER BUS	OWNED	04/02/2009	£ 7,800	£ 39,562
SF58 GOE	0320022	REFUSE	VOLVO	FM9 RCV	OWNED	09/02/2009	£ 20,000	£ 124,500
SG09 UCX	0230025	SOCIAL WORK	FORD	WELFARE BUS	OWNED	03/03/2009	£ 8,600	£ 52,420
SN09 EOL	0230024	EDUCATION	VW	CRAFTER BUS	OWNED	04/03/2009	£ 7,800	£ 39,562
SF09 JNK	0320024	REFUSE	VOLVO	FM9 RCV	OWNED	01/04/2009	£ 22,000	£ 125,435
SN09 EOM	0230026	SOCIAL WORK	VW	CRAFTER BUS	OWNED	17/04/2009	£ 8,000	£ 39,562

SF09 JNL	0320025	REFUSE	VOLVO	FM9 RCV	OWNED	24/04/2009	£ 22,000	£ 125,435
SN09 JNN	0320026	REFUSE	VOLVO	FM9 RCV	OWNED	01/06/2009	£ 24,000	£ 129,723
SF09 OCC	1100002	PARKS	JOHN DEERE	TRACTOR/HOE	OWNED	12/06/2009	£ 10,500	£ 24,307
SC09 MLK	0350029	PARKS	FORD	C/CAB	OWNED	29/06/2009	£ 7,500	£ 17,860
SC09 LVT	0040093	CENTRAL/LIB	FORD	TRANSIT HI. TOP	OWNED	29/06/2009	£ 5,500	£ 14,753
SC09 LWL	0040094	HOUSING MAINT	FORD	280 MWB	OWNED	06/07/2009	£ 5,800	£ 12,537
SC09 MMX	0350030	PARKS	FORD	C/CAB	OWNED	06/07/2009	£ 7,500	£ 17,860
SF09 JMX	0320027	REFUSE	VOLVO	FM9 RCV	OWNED	09/07/2009	£ 25,500	£ 129,100
SF09 JOH	0320028	REFUSE	VOLVO	FM9 RCV	OWNED	09/07/2009	£ 25,500	£ 129,100
SC09 XDT	0040095	HOUSING MAINT	FORD	280 MWB	OWNED	22/07/2009	£ 5,800	£ 12,537
SC09 XDW	0040096	HOUSING MAINT	FORD	280 MWB	OWNED	22/07/2009	£ 5,800	£ 12,537
SC09 XDU	0040097	HOUSING MAINT	FORD	280 MWB	OWNED	22/07/2009	£ 5,800	£ 12,537
SC09 UOD	0040098	HOUSING MAINT	FORD	280 MWB	OWNED	22/07/2009	£ 5,800	£ 12,537
SC09 XCG	0040099	HOUSING MAINT	FORD	280MWB	OWNED	31/07/2009	£ 5,800	£ 12,537
SC09 XCJ	0040100	HOUSING MAINT	FORD	280MWB	OWNED	31/07/2009	£ 5,800	£ 12,537
SC09 AXY	0040102	HOUSING MAINT	FORD	280MWB	OWNED	31/07/2009	£ 5,800	£ 12,537
SC09 OSK	0020050	ROADS & TRANS.	FORD	RANGER 4X4	OWNED	31/07/2009	£ 6,500	£ 13,261
SJ59 LCC	0020051	REFUSE	FORD	FIESTA VAN	OWNED	01/09/2009	£ 2,200	£ 8,017
SJ59 LCM	0020052	SPECIAL UPLIFT	FORD	FIESTA VAN	OWNED	01/09/2009	£ 2,200	£ 8,017
SJ59 LDV	0020053	LAND	FORD	FIESTA VAN	OWNED	01/09/2009	£ 2,200	£ 8,017
SF59 ABZ	0130019	HIGHWAYS	VOLVO	FL220 TIPPER	OWNED	01/09/2009	£ 17,200	£ 66,695
SF59 ACZ	0130020	HIGHWAYS	VOLVO	FL220 TIPPER	OWNED	01/09/2009	£ 17,200	£ 66,695
SF59 ACU	0320029	REFUSE	VOLVO	KERB SIDE REC.	OWNED	01/09/2009	£ 16,000	£ 105,955
SF59 ACO	0320030	REFUSE	VOLVO	KERB SIDE REC.	OWNED	01/09/2009	£ 16,000	£ 105,955
SG59 GCF	0110015	HIGHWAYS	LEYLAND	LF 45	OWNED	01/09/2009	£ 8,000	£ 41,506
SJ59 ZNG	0040103	EDUCATION FAC.	FORD	TRANSIT	OWNED	01/09/2009	£ 4,200	£ 11,080
SJ59 LFM	0040104	EDUCATION FAC.	FORD	TRANSIT	OWNED	01/09/2009	£ 4,200	£ 11,080
SG59 MLX	00230027	SOCIAL WORK	FORD	WELFARE BUS	OWNED	01/09/2009	£ 9,000	£ 54,481
SG59 MPZ	00230028	SOCIAL WORK	FORD	WELFARE BUS	OWNED	08/09/2009	£ 9,000	£ 54,481
SD59 JWE	0020054	ROADS & TRANS.	FORD	FOCUS CAR	OWNED	06/10/2009	£ 5,500	£ 12,635
SF59 HFK	0060004	GRAFFETI REM.	FORD	TRANSIT	OWNED	06/10/2009	£ 9,000	£ 19,629
SG10 WGD	0350031	ST CLEANING	FORD	TR/CAGE/ BIN LIFT	OWNED	24/03/2010	£ 11,250	£ 24,134
SA10 DPZ	0040105	HOUSING MAINT	FORD	280 MWB	OWNED	07/04/2010	£ 7,200	£ 13,570

SA10 DUY	0040106	HOUSING MAINT	FORD	280 MWB	OWNED	07/04/2010	£ 7,200	£ 13,570
SG10 UPJ	0040107	HOUSING MAINT	FORD	280 MWB	OWNED	07/04/2010	£ 7,200	£ 13,570
SA10 DVC	0040108	HOUSING MAINT	FORD	280 MWB	OWNED	07/04/2010	£ 7,200	£ 13,570
SA10 DTV	0040109	HOUSING MAINT	FORD	280 MWB	OWNED	12/04/2010	£ 7,200	£ 13,570
SA10 DVG	0040110	HOUSING MAINT	FORD	280 MWB	OWNED	12/04/2010	£ 7,200	£ 13,570
SG10 UMB	0040111	HOUSING MAINT	FORD	280 MWB	OWNED	12/04/2010	£ 7,200	£ 13,570
SA10 DWC	0040112	HOUSING MAINT	FORD	280 MWB	OWNED	12/04/2010	£ 7,200	£ 13,570
SA10 DVM	0040113	HOUSING MAINT	FORD	280 MWB	OWNED	14/04/2010	£ 7,200	£ 13,570
SD10 DSV	00350033	PARKS	FORD	C/CAB	OWNED	14/04/2010	£ 9,300	£ 19,820
SG10 WUC	00350034	PARKS	FORD	C/CAB	OWNED	14/04/2010	£ 9,300	£ 19,820
SD10 GDV	00350032	HOUSING MAINT	FORD	TIPPER	OWNED	14/04/2010	£ 7,300	£ 17,967
SH10 LKP	0040114	HOUSING MAINT	FORD	280 MWB	OWNED	19/05/2010	£ 7,200	£ 13,570
SH10 LLP	0040115	HOUSING MAINT	FORD	280 MWB	OWNED	19/05/2010	£ 7,200	£ 13,570
SG10 UUR	0040116	HOUSING MAINT	FORD	280 MWB	OWNED	19/05/2010	£ 7,200	£ 13,570
SH10 LJL	0040117	HOUSING MAINT	FORD	280 MWB	OWNED	19/05/2010	£ 7,200	£ 13,570
SH10 LME	0040118	HOUSING MAINT	FORD	280 MWB	OWNED	19/05/2010	£ 7,200	£ 13,570
SH10 VMC	0040119	HOUSING MAINT	FORD	280 MWB	OWNED	19/05/2010	£ 7,200	£ 13,570
SH10 LJJ	0350035	HOUSING MAINT	FORD	CREW CAB	OWNED	19/05/2010	£ 9,800	£ 19,005
SJ60 SVG	0040120	HOUSING MAINT	FORD	280 MWB	OWNED	01/09/2010	£ 8,200	£ 13,584
SJ60 OCE	0040121	HOUSING MAINT	FORD	280 MWB	OWNED	01/09/2010	£ 8,200	£ 13,584
SJ60 SRX	0040122	HOUSING MAINT	FORD	280 MWB	OWNED	01/09/2010	£ 8,200	£ 13,584
SJ60 SUO	0040123	HOUSING MAINT	FORD	280 MWB	OWNED	01/09/2010	£ 8,200	£ 13,584
SJ60 OBS	0040124	HOUSING MAINT	FORD	280 MWB	OWNED	01/09/2010	£ 8,200	£ 13,584
SJ60 SUA	0040125	HOUSING MAINT	FORD	280 MWB	OWNED	01/09/2010	£ 8,200	£ 13,584
SJ60 SOA	0040126	HOUSING MAINT	FORD	280 MWB	OWNED	01/09/2010	£ 8,200	£ 13,584
SJ60 SOU	0040128	HOUSING MAINT	FORD	280 MWB	OWNED	01/09/2010	£ 8,200	£ 13,584
SJ60 SSV	0040129	HOUSING MAINT	FORD	280 MWB	OWNED	01/09/2010	£ 8,200	£ 13,584
SJ60 SVP	0040130	HOUSING MAINT	FORD	280 MWB	OWNED	01/09/2010	£ 8,200	£ 13,584
SJ60 SWN	0040131	HOUSING MAINT	FORD	280 MWB	OWNED	01/09/2010	£ 8,200	£ 13,584
SJ60 SRZ	0040132	HOUSING MAINT	FORD	280 MWB	OWNED	01/09/2010	£ 8,200	£ 13,584
SJ60 ODT	0350036	HOUSING MAINT	FORD	CREW CAB	OWNED	01/09/2010	£ 12,500	£ 19,005
SJ60 SUX	0350037	HOUSING MAINT	FORD	TIPPER	OWNED	01/09/2010	£ 11,200	£ 19,005
SJ60 ODP	0040133	HOUSING MAINT	FORD	280 MWB	OWNED	10/09/2010	£ 8,200	£ 13,584

SA60 JZN	0040134	HOUSING MAINT	FORD	280 MWB	OWNED	10/09/2010	£ 8,200	£ 13,584
SF60 CDO	0130021	HIGHWAYS	VOLVO	FL220 TIPPER	OWNED	01/10/2010	£ 23,000	£ 67,495
SF60CDN	0130022	HIGHWAYS	VOLVO	FL220 TIPPER	OWNED	01/10/2010	£ 23,000	£ 67,495
SF60 CEN	0320031	REFUSE	VOLVO	FM9 RCV	OWNED	01/10/2010	£ 69,000	£ 138,767
SF60 FGJ	0540005	CA SITE	JCB	LOADING SHOVEL	OWNED	01/11/2010	£ 26,000	£ 56,295
SJ60 XYN	0110016	HIGHWAYS	LEYLAND	LF 45	OWNED	02/11/2010	£ 18,500	£ 48,140
SD60 CCU	0350038	ST CLEANING	FORD	TR/CAGE/ BIN LIFT	OWNED	15/11/2010	£ 14,330	£ 24,149
SG11 UOC	0040135	PROTECTIVE	FORD	TRANSIT	OWNED	21/03/2011	£ 8,500	£ 12,746
SD11 YSR	0060005	HOUSING MAINT	FORD	350 MWB	OWNED	28/04/2011	£ 11,000	£ 15,903
SF11 CWW	0320032	REFUSE	VOLVO	KERB SIDE REC.	OWNED	01/06/2011	£ 58,000	£ 102,970
KX11 OEO	0290011	STREET CL	HAKO	CM2000	OWNED	25/06/2011	£ 28,000	£ 65,892
SB11 AYC	0120001	DRY RE CYCLE	DAF 45	CAGE TIPPER	OWNED	08/07/2011	£ 38,000	£ 71,743
SC11 BRV	00350039	PARKS	FORD	C/CAB	OWNED	28/07/2011	£ 14,500	£ 20,539
SC11 KSO	00350040	PARKS	FORD	C/CAB	OWNED	28/07/2011	£ 14,500	£ 20,539
SC11 BTU	00350041	PARKS	FORD	C/CAB	OWNED	28/07/2011	£ 14,500	£ 20,539
SC11 BLX	00350042	PARKS	FORD	C/CAB	OWNED	28/07/2011	£ 14,500	£ 20,539
SF61 AOB	0130023	HIGHWAYS	VOLVO	FL220 TIPPER	OWNED	01/09/2011	£ 32,000	£ 66,970
SF61 CFD	0540006	CA SITE	JCB	LOADING SHOVEL	OWNED	01/09/2011	£ 32,000	£ 57,000
SF61 CHO	0540008	PARKS	JCB	2CX	OWNED	07/11/2011	£ 29,000	£ 41,155
Q103 WCD	0540007	PARKS	JCB	GRAVE MASTER	OWNED	07/11/2011	£ 12,000	£ 20,065
SA12 MOV	0350043	ST CLEANING	FORD	TR/CAGE/ TAIL LIFT	OWNED	12/03/2012	£ 18,000	£ 24,945
SJ12 XVB	0980003	HIGHWAYS	DAF 55	Velocity Jet Patcher	OWNED	20/03/2012	£ 91,000	£ 136,738
SF12 EWL	0320033	REFUSE	VOLVO	FM9 RCV	OWNED	27/03/2012	£ 85,000	£ 140,345
SF12 EWM	0320034	REFUSE	VOLVO	FM9 RCV	OWNED	27/03/2012	£ 85,000	£ 140,345
SD12 ZFK	0030015	ROADS & TRANS.	FORD	CONNECT	OWNED	13/04/2012	£ 7,500	£ 10,663
SD12 ZFC	0030014	HOUSING	FORD	CONNECT	OWNED	13/04/2012	£ 7,500	£ 10,663
SA12 VHB	0030016	WARDENS	FORD	CONNECT	OWNED	01/05/2012	£ 7,500	£ 12,031
SA12 VHT	0030017	WARDENS	FORD	CONNECT	OWNED	01/05/2012	£ 7,500	£ 12,031
SF12 EWO	0320035	REFUSE	VOLVO	FM9 RCV	OWNED	01/05/2012	£ 90,000	£ 121,191
SH12 VRT	0160015	PARKS	MITSUBISHI	CANTOR	OWNED	30/07/2012	£ 27,000	£ 39,999
SH12 VRU	0160016	PARKS	MITSUBISHI	CANTOR	OWNED	30/07/2012	£ 27,000	£ 39,999
SF62 BVK	0130024	HIGHWAYS	VOLVO	FL220 TIPPER	OWNED	18/09/2012	£ 47,000	£ 67,970
SF62 BVL	0130025	HIGHWAYS	VOLVO	FL220 TIPPER	OWNED	18/09/2012	£ 47,000	£ 67,970
SG62 ETK	0110017	HIGHWAYS	LEYLAND	LF 45	OWNED	22/10/2012	£ 32,500	£ 47,243

SA62 UDB	0030018	PARKS	FORD	FIESTA VAN	OWNED	19/09/2012	£ 6,800	£ 9,231
SA62 UDY	0030019	PARKS	FORD	FIESTA VAN	OWNED	19/09/2012	£ 6,800	£ 9,231
SF13 EYJ	0590010	PARKS	KUBOTA	M8 TRACTOR	OWNED	11/03/2013	£ 22,000	£ 27,803
SA13 MGY	0350044	PARKS	FORD	C/CAB(HYBRID)	OWNED	27/03/2013	£ 32,000	£ 39,987
SA13 MFY	0350045	PARKS	FORD	C/CAB(HYBRID)	OWNED	27/03/2013	£ 32,000	£ 39,987
SF13 HND	0590010	PARKS	MF	5420 4WD	OWNED	18/04/2013	£ 33,200	£ 38,653
SJ13 KXE	0160017	PARKS	MITSUBISHI	CANTOR	OWNED	28/05/2013	£ 35,000	£ 40,557
SF13 CWR	0320036	REFUSE	VOLVO	FM9 RCV	OWNED	01/06/2013	£ 122,000	£ 147,500
SC13 BFY	0350046	HIGHWAYS	FORD	TRANSIT TIPPER	OWNED	09/07/2013	£ 16,000	£ 20,328
SD13 UKZ	0040136	EDUCATION FAC.	FORD	TRANSIT (Fridge)	OWNED	09/07/2013	£ 14,000	£ 17,824
GN13 HCC	0290012	ST CLEANING	SCARAB	MINOR	OWNED	01/08/2013	£ 57,000	£ 69,410
GN13 HCD	0290013	ST CLEANING	SCARAB	MINOR	OWNED	01/08/2013	£ 57,000	£ 69,410
GN13 HCE	0290014	ST CLEANING	SCARAB	MINOR	OWNED	01/08/2013	£ 57,000	£ 69,410
SC13 OYX	0350047	PARKS	FORD	TRANSIT DROPSIDE	OWNED	09/08/2013	£ 18,500	£ 22,518
SG63 VFJ	0980003	HIGHWAYS	VOLVO	GULLEY	OWNED	01/09/2013	£ 85,000	£ 95,495
SF13 NVZ	0250011	ISOBEL MAIR	MERCEDES	26 SEAT BUS	OWNED	28/08/2013	£ 82,000	£ 87,417
SF13 NWA	0250012	ISOBEL MAIR	MERCEDES	26 SEAT BUS	OWNED	28/08/2013	£ 82,000	£ 87,417
SF13 NWB	0250013	ISOBEL MAIR	MERCEDES	26 SEAT BUS	OWNED	28/08/2013	£ 82,000	£ 87,417
SF63 SEO	0030018	REFUSE	DAF	45 TIPPER	OWNED	01/10/2013	£ 39,000	£ 43,509
SF63 SDZ	0160018	REFUSE	DAF	HOOK LIFT	OWNED	01/10/2013	£ 56,800	£ 62,275
SD63 VSV	0350046	PARKS	FORD	CREW CAB	OWNED	15/10/2013	£ 18,500	£ 21,640
SD63 VTE	0350049	PARKS	FORD	CREW CAB	OWNED	01/11/2013	£ 18,000	£ 20,216
SG63 VFL	0320037	REFUSE	VOLVO	RCV	OWNED	01/09/2014	£ 135,000	£ 147,500
SG63 VFM	0320038	REFUSE	VOLVO	RCV	OWNED	01/09/2014	£ 135,000	£ 147,500
							£ 3,116,980	£6,216,236