



Meeting of East Renfrewshire Health and Social Care Partnership	Integration Joint Board	
Held on	16 August 2023	
Agenda Item	9	
Title	Revenue Budget Monitoring Report 2023/24; position as at 30 th June 2023	
Summary		
To provide the Integration Joint Board with financial monitoring information in relation to the revenue budget, as part of the agreed financial governance arrangements.		
Presented by	Lesley Bairden, Chief Financial Officer	
Action Required		
The Integration Joint Board is asked to: <ul style="list-style-type: none"> • note the projected outturn for the 2023/24 revenue budget • note that the Chief Officer and her management team are working on actions to mitigate cost pressures in the current year • approve the budget virement as requested 		
Directions	Implications	
<input type="checkbox"/> No Directions Required	<input checked="" type="checkbox"/> Finance	<input checked="" type="checkbox"/> Risk
<input type="checkbox"/> Directions to East Renfrewshire Council (ERC)	<input type="checkbox"/> Policy	<input type="checkbox"/> Legal
<input type="checkbox"/> Directions to NHS Greater Glasgow and Clyde (NHSGGC)	<input type="checkbox"/> Workforce	<input type="checkbox"/> Infrastructure
<input checked="" type="checkbox"/> Directions to both ERC and NHSGGC	<input type="checkbox"/> Equalities	<input type="checkbox"/> Fairer Scotland Duty

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EAST RENFREWSHIRE INTEGRATION JOINT BOARD

16 August 2023

Report by Chief Financial Officer

REVENUE BUDGET MONITORING REPORT

PURPOSE OF REPORT

1. To advise the Integration Joint Board of the projected outturn position of the 2023/24 revenue budget. This projection is based on ledger information as at 30th June 2023 and allowing for latest intelligence.

RECOMMENDATIONS

2. The Integration Joint Board is asked to:
 - note the projected outturn for the 2023/24 revenue budget
 - note that the Chief Officer and her management team are working on actions to mitigate cost pressures in the current year
 - approve the budget virement as requested

BACKGROUND

3. This report is part of the regular reporting cycle for ensuring that the HSCP financial governance arrangements are maintained. This is the first report for the financial year 2023/24 and provides the projected outturn for the year based on our latest information recognising we remain in a challenging financial position.
4. The projected outturn shows a projected overspend for the year of £2.64 million, based on current costs; however the Chief Officer and her management team are working on actions to mitigate cost pressures as far as is possible in the current year. This projected position also assumes that the full savings target of £7.06 million will be achieved in year, including a draw from the budget savings, pressures and general reserves.
5. Action plans are being drawn up by each Head of Service and will be reported to the IJB as part of the revenue monitoring reporting as the year progresses. It is hoped that significant inroads will be made into the projected overspend; however it is increasingly likely we will have to consider discussion with partners to seek additional funding to support the service delivery in line with the demand and capacity challenges we continue to experience.
6. The projected costs against budget will continue to be reviewed as the year progresses and action taken where possible to contain the projected overspend, whilst continuing to deliver our significant savings, recovery and renewal programme.

REPORT

7. The consolidated budget for 2023/24 and projected outturn position, shows a possible overspend of £2.64 million against a full year budget of £147.384 million (1.79%) after assumed contributions from reserves. However this is before the impact of action plans being drawn up and therefore and we expect this position will improve as plans are implemented to reduce spend. Progress will be reported to each IJB.
8. The HSCP ongoing costs related to Covid-19 now need to be contained within budget as Scottish Government funding has now ceased, with exception of £2k to support PPE for carers.
9. East Renfrewshire Council has agreed c£0.75 million non-recurring funding to support Covid recovery activity and this is expected to be utilised in full. The detail is included at Appendix 11.
10. The consolidated revenue budget and associated financial direction to our partners is detailed at Appendix 4. This is reported to each Integration Joint Board and reflects in year revisions to our funding contributions and associated directions.
11. The reserves position is set out at Appendix 5 and shows the in-year use of reserves, the committed spend to take forward and also shows that we may be able to un-hypothecate £327k to mitigate current year costs. The IJB will be asked to take a decision on this, if necessary, as the year progresses.
12. The IJB may also be asked to consider recovery planning proposals and associated discussion with our respective partners as the year progresses.
13. The main projected operational variances are set out below and as stated this is the projected position based on known care commitments, vacant posts and other supporting information from our financial systems as at 30th June 2023 and do allow for the latest known information. The projected costs include modest provision for further activity over the remainder of the year including the winter months.
14. **Children & Families and Public Protection £91k overspend;** results from two main factors:
 - The service continues to look after a number of unaccompanied asylum seeker children and there is pressure here with more children requiring support early in the financial year (£33k). This will change during the year depending on the number of children supported and the type of support required and / or available.
 - There is a pressure around residential care costs and fostering and adoption costs (£95k) offset in part by other smaller underspends.
15. **Older Peoples Services £55k underspend;** this is a result of current care commitments and staff turnover within teams:
 - Within residential and nursing care we are underspent by £430k.
 - This is offset by an overspend in localities directly purchased care at home and direct payment commitments of £500k.
 - Within Adult and Community Services we are underspent by £100k mainly from turnover.

16. **Physical & Sensory Disability £482k overspend;** is due to three factors:
- Care package projected costs £240k, reflecting an increase in the number of people supported since the budget was agreed.
 - The budget relating to the equipment contract is held within this service and current projections suggest an overspend of £264k reflecting increased demand for community based support across all care groups.
 - Staffing turnover of £35k gives a small offset against the pressures above
17. **Learning Disability Community Services £62k overspend;** care package costs are projected to overspend (£146k). This is offset in part by staffing vacancies within day services (£39k) and within the Community Autism Team (£50k).
18. When we look at the collective position across the three adult care groups above (in paragraphs 16 to 18 this gives a projected overspend across Barrhead and Eastwood localities of £489k and the locality split is shown as an extract in Appendices 1 to 3 as an alternative presentation of these budgets and projected costs.
19. **Intensive Services £1,076k overspend;** the most significant cost pressures are staffing and purchase of care:
- Within Care at Home we are seeing continued capacity constraints along with increased demand and complexity (both purchased and the in-house service) of £956k
 - Telecare Responders £315k overspend based on staffing and working patterns.
 - Bonnyton House £237k predominately staffing and agency costs to meet staff ratios given current absence levels.
Offset in part by:
 - Staff turnover and vacancies within Day Services and the Home from Hospital team (£451k).
20. As part of the Savings, Recovery and Renewal programme the service redesign will consider staffing and purchased care, with a view to delivering savings as well as containing costs in the current year.
21. **Learning Disability Inpatients £200k overspend;** reflecting the ongoing pressure in the service around increased observation costs as staff ratios must be maintained within the inpatient units. This pressure should be mitigated to some degree on completion of the redesign of the service, however this is dependent on other HSCP timeframes. This budget was reduced to reflect a saving associated with redesign and discussions are ongoing with other HSCTPs as the transitional funding reserve is now fully depleted.
22. **Augmentative and Alternative Communication £nil variance;** it is anticipated that spend will remain on budget with the reserve in place available to smooth any developing pressures. The level of reserve requires to be considered given this meets local and national needs.
23. **Recovery Services Mental Health & Addictions £111k underspend;** the variance is mainly around projected turnover within Mental Health Adult Community Services (£100k).
24. **Prescribing £750k overspend;** we still expect significant pressure within this area however as the economic situation improves we hope the costs will be lower than the previous year. Given the time delay in prescribing data it is too early to accurately

predict a year end position, however it is important to note we fully utilised our prescribing reserve in 2022/23. This means a funding source needs to be identified to meet any overspend.

25. We have a local action plan in place and continue to work closely with colleagues at the Health Board analysing and modelling various scenarios, informed by national working groups.
26. **Finance & Resources £145k overspend;** this budget meets a number of HSCP wide costs, including charges for prior year NHS pension costs that will diminish over time. There is very little staff turnover at this stage in the financial causing an early pressure (£155k).
27. **Primary Care Improvement Plan, Alcohol and Drugs (Local Improvement Fund) and Mental Health Action 15;** we still await confirmation from the Scottish Government of our current year allocation for Mental Health Action 15.
28. Appendices 8 to 10 give a summarised position against each funding stream, showing the planned activity against each initiative. The reserves position for Mental Health Action 15 and for Alcohol & Drugs Partnership should become clearer once the Scottish Government confirm final allocation and / or agree use committed reserves.

Other

29. The current projected revenue budget overspend of £2.64 million is the projected overspend before action plans are put in place. There are insufficient reserves to bridge this cost, with a potentially small offset should we be able to un-hypothecate c£327k reserves.
30. We signalled in the 2021/22 budget that funding may not be sufficient to meet the increasing demand for services, recognising the historic level of savings delivered (£8.4 million on social care between 2016/17 and 2019/20) and despite best efforts we may not be able to contain costs in the current financial year.
31. We will take every action where possible to minimise cost pressures in year and are closely monitoring our Savings, Recovery and Renewal programme where progress is reported on all change activity. For ease of reference Appendix 6 in this report also provides a position statement on savings progress. This remains incredibly challenging in the current environment given the capacity constraints and focus on service delivery, recognising the tensions when trying to reduce costs and deliver change and savings.
32. The support cost charge from the council is currently projected to the budget agreed by the IJB and work is required to ensure the activity levels are reduced, based on prior years, to allow us to stay within budget.
33. The IJB is requested to approve the budget virement as detailed at Appendix 7 to allocate savings in line with plans and allocate criminal justice and wellbeing funding.
34. As with every year there are a number of variables such as pay award, inflation, demand, economic volatility, workforce capacity that will all impact on our cost projections and detailed monitoring will continue throughout the year.

IMPLICATIONS OF THE PROPOSALS

Finance

35. The financial implications are detailed in the report.

Risk

36. Delivering services and the savings recovery and renewal programme within existing funding is clearly our most significant risk.

37. There are other risks which could impact on the current and future budget position; including:

- Maintaining capacity to deliver our services
- Achieving all existing savings on a recurring basis
- The ongoing impact of Covid-19 on our partner providers and the care service market
- Prescribing costs and the ability to accurately model and project the position, particularly in the early part of the year
- Observation and Out of Area costs within Specialist Learning Disability Services

DIRECTIONS

38. The running budget reconciliation which forms part of financial directions to our partners is included at Appendix 4.

39. The report reflects a projected overspend of £2.64 million after the expected draw from reserves to support savings delivery. Discussions in relation to recovery and / or support funding may be required during 2023/24.

CONSULTATION AND PARTNERSHIP WORKING

40. The Chief Financial Officer has consulted with our partners.

41. This revenue budget reflects the consolidation of funding from both East Renfrewshire Council and NHS Greater Glasgow and Clyde. The HSCP operates under the Financial Regulations as approved by the Performance and Audit Committee on 18 December 2015 and reviewed March 2020; the latest review of the financial regulations and reserves policy were agreed by the Performance and Audit Committee on 22 September 2022.

CONCLUSIONS

42. Appendix 1 reports a potential projected overspend of £2.640 million for the year to 31 March 2024; however this is the position before mitigating action plans to reduce costs are put in place. Discussions in relation to recovery and / or support funding may be required during 2023/24.

RECOMMENDATIONS

43. The Integration Joint Board is asked to note:
- note the projected outturn for the 2023/24 revenue budget
 - note that the Chief Officer and her management team are working on actions to mitigate cost pressures in the current year
 - approve the budget virement as requested

REPORT AUTHOR

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27 July 2023

Chief Officer, IJB: Julie Murray

BACKGROUND PAPERS

IJB 01.02.2023 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/8653/IJB-Item-10-1-February-2023/pdf/IJB_Item_10_-_01_February_2023.pdf?m=638097462130700000

IJB 29.03.2023 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/8927/IJB-Item-08-29-March-2023/pdf/IJB_Item_08_-_29_March_2023.pdf?m=638146518613970000

IJB 23.11.2022 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/8434/IJB-Item-08-23-November-2022/pdf/IJB_Item_08_-_23_November_2022.pdf?m=638036934516600000

IJB 10.08.2022 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/7979/IJB-Item-08-10-August-2022/pdf/IJB_Item_08_-_10_August_2022.pdf?m=637946965278870000

IJB 16.03.2022 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/7442/IJB-item-10-16-March-2022/pdf/IJB_item_10_-_16_March_2022.pdf?m=637822661469700000

IJB 26.01.2022 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/7317/IJB-item-06-26-January-2022/pdf/IJB_item_06_-_26_January_2022.pdf?m=637783618121870000

Consolidated Monitoring Report

Projected Outturn Position as at 30th June 2023

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Public Protection - Children & Families	12,879	12,970	(91)	(0.71%)
Public Protection - Criminal Justice	29	29	-	0.00%
Adult Localities Services				
Older People	23,813	23,758	55	0.23%
Physical & Sensory Disability	5,914	6,396	(482)	(8.15%)
Learning Disability - Community	18,662	18,724	(62)	(0.33%)
Learning Disability - Inpatients	9,063	9,263	(200)	(2.21%)
Augmentative and Alternative Communication	71	71	-	0.00%
Intensive Services	15,326	16,402	(1,076)	(7.02%)
Recovery Services - Mental Health	5,365	5,250	115	2.14%
Recovery Services - Addictions	1,044	1,048	(4)	(0.38%)
Family Health Services	29,406	29,406	-	0.00%
Prescribing	16,841	17,591	(750)	(4.45%)
Finance & Resources	8,971	9,116	(145)	(1.62%)
Net Expenditure	147,384	150,024	(2,640)	(1.79%)
Contribution to / (from) Reserve	-	(2,640)	2,640	-
Net Expenditure	147,384	147,384	-	

Net Contribution To / (From) Reserves

£'000
nil

Additional information - Adult Localities

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Localities Services - Barrhead	23,892	24,134	(242)	(1.01%)
Localities Services - Eastwood	24,497	24,744	(247)	(1.01%)
Net Expenditure	48,389	48,878	(489)	(1.01%)

Council Monitoring Report

Projected Outturn Position as at 30th June 2023

Subjective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Employee Costs	28,489	29,594	(1,105)	(3.88%)
Property Costs	976	963	13	1.33%
Supplies & Services	2,637	3,771	(1,134)	(43.00%)
Transport Costs	307	314	(7)	(2.28%)
Third Party Payments	49,933	51,718	(1,785)	(3.57%)
Support Services	2,455	2,455	-	0.00%
Income	(17,757)	(19,805)	2,048	11.53%
Net Expenditure	67,040	69,010	(1,970)	(2.94%)

Contribution to / (from) Reserve	-	(1,970)	1,970	-
Net Expenditure	67,040	67,040	-	-

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Public Protection - Children & Families	10,460	10,571	(111)	(1.06%)
Public Protection - Criminal Justice	29	29	-	0.00%
Adult Localities Services				
Older People	15,704	15,749	(45)	(0.29%)
Physical & Sensory Disability	5,168	5,650	(482)	(9.33%)
Learning Disability	12,528	12,640	(112)	(0.89%)
Intensive Services	14,232	15,308	(1,076)	(7.56%)
Recovery Services - Mental Health	1,985	1,970	15	0.76%
Recovery Services - Addictions	263	267	(4)	(1.52%)
Finance & Resources	6,671	6,826	(155)	(2.32%)
Net Expenditure	67,040	69,010	(1,970)	(2.94%)

Contribution to / (from) Reserve	-	(1,970)	1,970	-
Net Expenditure	67,040	67,040	-	-

Notes

1. Contribution To Reserves is made up of the following transfer:

	£'000
Net Contribution to / (from) Reserves	nil

2. In addition to the above addition spending from reserves is detailed at Appendix 5

3. Additional information - Adult Localities

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Localities Services - Barrhead	17,230	17,537	(307)	(1.78%)
Localities Services - Eastwood	16,170	16,502	(332)	(2.05%)
Net Expenditure	33,400	34,039	(639)	(1.91%)

NHS Monitoring Report

Projected Outturn Position as at 30th June 2023

Subjective Analysis	Full Year			
	Full Year Budget	Projected Outturn	Variance (Over) / Under	Variance (Over) / Under
	£'000	£'000	£'000	%
Employee Costs	19,146	19,066	80	0.42%
Non-pay Expenditure	51,126	51,876	(750)	(1.47%)
Resource Transfer/Social Care Fund	12,146	12,146	-	0.00%
Income	(2,074)	(2,074)	-	0.00%
Net Expenditure	80,344	81,014	(670)	(0.83%)

Contribution to / (from) Reserve	-	(670)	670	-
Net Expenditure	80,344	80,344	-	-

Objective Analysis	Full Year			
	Full Year Budget	Projected Outturn	Variance (Over) / Under	Variance (Over) / Under
	£'000	£'000	£'000	%
Childrens Services	2,313	2,293	20	0.86%
Adult Community Services	4,629	4,529	100	2.16%
Learning Disability - Community	1,095	1,045	50	4.57%
Learning Disability - Inpatient	9,063	9,263	(200)	(2.21%)
Augmentative and Alternative Communication	71	71	-	0.00%
Family Health Services	29,406	29,406	-	0.00%
Prescribing	16,841	17,591	(750)	(4.45%)
Recovery Services - Mental Health	2,585	2,485	100	3.87%
Recovery Services - Addictions	220	220	-	0.00%
Finance & Resources	1,975	1,965	10	0.51%
Resource Transfer	12,146	12,146	-	0.00%
Net Expenditure	80,344	81,014	(670)	(0.83%)

Contribution to / (from) Reserve	-	(670)	670	0.00%
Net Expenditure	80,344	80,344	-	0.00%

Notes

1. Resource Transfer allocated at the consolidated level as detailed below:

	£'000
Public Protection - Children & Families	106
Adult Localities Services	
Older People	3,480
Physical & Sensory Disability	746
Learning Disability	5,039
Intensive Services	1,094
Recovery Services - Mental Health	795
Recovery Services - Addictions	561
Finance & Resources	325
	<u>12,146</u>

Localities Resource Transfer - alternative presentation

Localities Services - Barrhead	5,260
Localities Services - Eastwood	4,005

£'000

2. Net Contribution to / (from) Reserves

nil

In addition to the above addition spending from reserves is detailed at Appendix 5

3. Additional information - Adult Localities

Objective Analysis	Full Year			
	Full Year Budget	Projected Outturn	Variance (Over) / Under	Variance (Over) / Under
	£'000	£'000	£'000	%
Localities Services - Barrhead	1,402	1,337	65	4.64%
Localities Services - Eastwood	4,322	4,237	85	1.97%
Net Expenditure	5,724	5,574	150	2.62%

East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24
Budget Reconciliation & Directions

Appendix 4

	NHS £000	ERC £000	IJB £000	Total £000
Funding Sources to the IJB				
1 Revenue Budget Contributions per March 2023 Budget	82,051	67,040		149,091
Funding confirmed in opening budget but not yet received	(1,023)			(1,023)
Criminal Justice Grant Funded Expenditure		616		616
Criminal Justice Grant		(616)		(616)
Prescribing - Apremilast allocation	25			25
Specialist Childrens Services - transfer to East Dunbartonshire	(745)			(745)
Health Visitors - Central Training Allocation	36			36
	80,344	67,040	-	147,384
Funding Outwith Revenue Contribution				
* Housing Aids & Adaptations		438		438
Set Aside Hospital Services Opening Budget	28,430			28,430
Total IJB Resources	108,774	67,478	-	176,252
Directions to Partners				
Revenue Budget	80,344	67,040		147,384
Criminal Justice Grant Funded Expenditure		616		616
Criminal Justice Grant		(616)		(616)
1 Resource Transfer & Recharges	(12,146)	12,146		0
Carers Information	58	(58)		0
	68,256	79,128	-	147,384
* Housing Aids & Adaptations		438		438
Set Aside Hospital Services Budget	28,430			28,430
	96,686	79,566	-	176,252

* includes capital spend

1. Includes social care fund, cross charges and historic resource transfer etc.

Earmarked Reserves	Reserve Brought Fwd from £'000	2023/24 Projected spend £'000	2023/24 Possible Release £'000	Projected balance 31/03/24 £'000	Comment
Scottish Government Funding					
Mental Health - Action 15	118	(54)		172	Based on latest projected costs, however subject to SG revision to allocation
Alcohol & Drugs Partnership	851	531		320	Based on latest projected costs, however subject to SG revision to allocation
Primary Care Improvement Fund	661	335		326	Based on latest projected costs, however subject to SG revision to allocation
GP Premises Fund	181	130		51	
COVID-19	2	2		-	To support Carers PPE
Scottish Government Funding	1,813	944	-	869	
Bridging Finance					
Budget Savings Reserve	1,434	1,434		-	Allocated to meet savings considered at risk
In Year Pressures Reserve	165	165		-	Allocated to meet savings considered at risk
Current Year Projected Overspend	-	-		-	
Prescribing	-	-		-	Reserve depleted in 2022/23
Bridging Finance	1,599	1,599	-	-	
Children & Families					
Health Visitors	82	82		-	To support service to return to budgeted establishment
School Counselling	382	364	18	-	Projected costs for Year 2 of the Family Wellbeing project
Mental Health Recovery Monies	473	473		-	Committed for system wide programme and local care costs
Trauma Informed Practice	100	40		60	Year 2 funding committed for post
Whole Family Wellbeing	466	466		-	
Unaccompanied Asylum Seekers Children	9	9		-	
Children & Families	1,512	1,434	18	60	
Transitional Funding					
Community Living Change Fund	254	254		-	To support redesign programme
Total Transitional Funding	254	254	-	-	
Adult Services					
Mental Health Officer/Community Psychology/Capacity	61		61	-	Potentially release if required
Care Home Oversight Support and Lead Nurse	77		77	-	Potentially release if required
Augmentative & Alternative Communication	104			104	
Addictions - Residential Rehabilitation	37		37	-	Potentially release if required
Learning Disability Health Checks	32	32		-	
Armed Forces Covenant	13	13		-	
Wellbeing	45	45		-	
Dementia Support	109	109		-	
Telecare Fire Safety	18	18		-	
Total Adult Services	496	217	175	104	
Repairs & Renewals					
Repairs, Furniture and Specialist Equipment	100		50	50	Possibly release £50k to offset pressures - limits development opportunities
Repairs & Renewals	100	-	50	50	
Total All Earmarked Reserves	5,774	4,448	243	1,083	
General Reserves					
East Renfrewshire Council	109	100	9	-	Allocated to meet savings considered at risk and possibly release balance
NHSGCC	163	88	75	-	Allocated to meet savings considered at risk and possibly release balance
Total General Reserves	272	188	84	-	
Grand Total All Reserves	6,046	4,636	327	1,083	

East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24

Appendix 6

Analysis of Savings Delivery

Saving	2023/24 Funding Gap £'000	Savings Achieved £'000	Remaining Balance		Comments
			On Track £'000	At Risk £'000	
HSCP Wide Savings					
Review of Commissioned Services	225	82	143	-	On target with a further £1k recurring in 2024/25
Further Funding Expected on Pay Award	261	261	-	-	Awaiting confirmation of funding
Living Wage on Pay element of contracts rate only	148	148	-	-	Agreed as part of budget and adjustment applied
Limit Use of Support Services to contain cost pressures	219	-	219	-	Actions to be confirmed to move towards SLA Capacity concern
Supporting People Framework	3,400	-	2,550	850	New framework in place, action plan in progress - potential risk around timing of saving
Structure Proposals	928	58	533	337	Timing of saving at risk, work ongoing to refine across Childrens and Adults
Allocate Turnover Target 1%	200	200	-	-	All NHS staffing budgets now include turnover target saving
Learning Disabilities					
Sleepover Review	150	132	18	-	Work in progress, overall on target. Additional £8k full year effect in 2024/25
Supported Living	130	87	43	-	Work in progress - direct payments non recurring achieved to date
Intensive Services					
Efficiencies from Care at Home Scheduling System	75	5	-	70	Efficiencies being reviewed with a view to reducing Agency costs/budget
Care at Home Review Phase 2	200	-	-	200	Structure proposals drafted
Review of Vacant posts and Associated running costs	179	90	-	107	Vacant posts deleted, balance at risk of timing delay
Children and Families					
Review of Connor Road funding	60	-	-	60	Ongoing discussions with ERC on future service model
Family Functional Therapy	52	52	-	-	Service discontinued, alternative model in place.
Residential Costs - review of Care options	226	219	7	-	Rediction in one placement
Health Improvement - review of service to rationalise	50	-	-	50	Timing of saving at risk
Trauma Informed Practice	-	50	-	-	Service model in place - vacancy deleted
Finance and Resources					
Review of Structure and Processes	296	296	-	-	All savings identified have been achieved, work continues to identify further savings
Localities					
Rehab Team Mini Restructure	61	-	-	-	Saving no longer achievable - alternatives identified and delivered
Eastwood localities Team - Mini Restructure	53	-	-	-	Saving no longer achievable - alternatives identified and delivered
Review of Vacant posts and associated Running Costs	28	105	18	-	On track vacant posts and running cost efficiencies achieved, further post in October, includes alternative savings for non achievement above
District Nursing - Vacancy Management	50	-	-	50	Timing of saving at risk
New - Tech Enabled Care	-	80	-	-	Development budget given up
Mental Health and Addictions					
Review of Structure and Care Packages	65	65	-	-	Vacant post deleted and care package costs revised
Sub Total	7,056	1,930	3,531	1,724	

East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24
Budget Virement - ERC Contribution Only

Appendix 7

Subjective Analysis	2023/24 Budget Virement					
	Current Ledger	(1)	(2)	(3)	2022/23 Budget	Total Virement
	£'000	£	£	£	£'000	£'000
Employee Costs	28,367			122	28,489	122
Property Costs	975				975	-
Supplies & Services	2,666			(29)	2,637	(29)
Transport Costs	307				307	-
Third Party Payments	49,961			(28)	49,933	(28)
Support Services	2,456				2,456	-
Income	(17,076)	(616)		(65)	(17,757)	(681)
Net Expenditure	67,656	(616)	-	-	67,040	(616)

Objective Analysis	2023/24 Budget Virement					
	Current Ledger	(1)	(2)	(3)	2022/23 Budget	Total Virement
	£'000	£	£	£	£'000	£'000
Public Protection - Children & Families	10,460				10,460	-
Public Protection - Criminal Justice	645	(616)			29	(616)
Adult Health - Localities Services						
Older People	15,609		44	51	15,704	95
Physical & Sensory Disability	5,219			(51)	5,168	(51)
Learning Disability	12,528				12,528	-
Adult Health - Intensive Services	14,232				14,232	-
Recovery Services - Mental Health	1,985				1,985	-
Recovery Services - Addictions	263				263	-
Finance & Resources	6,715		(44)		6,671	(44)
Net Expenditure	67,656	(616)	-	-	67,040	(616)

Note:

- 1 Allocation of Ring Fenced Grant Funding for Criminal Justice
- 2 Wellbeing and Carers budgets moved to Localities to reflect management of services
- 3 Allocation of savings between services

East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24
Primary Care Improvement Plan

Appendix 8

Service	Planned Programme Costs	Projected Programme Costs	Projected Variance
	£'000	£'000	£'000
Pharmacy Support	1,132	900	232
Advanced Nurse Practitioners - Urgent Care	196	173	23
Advanced Practice Physiotherapists	213	180	33
Community Mental Health Link Workers	85	85	-
Community Healthcare Assistants / Treatment Room *	490	423	67
Vaccine Transformation Programme	1,106	1,106	-
Programme Support / CQL / Pharmacy First	154	154	-
Total Cost	3,376	3,021	355
Funded by:			
In Year Funding (2023/24 tbc - based on prior year allocation)		2,686	
Reserve - Opening Balance		661	
Total Funding		3,347	
Funding Required		326	

NB Vaccine Transformation costs to be confirmed at Board level

Service	Planned Programme Costs	Projected Programme Costs	Projected Variance
	£'000	£'000	£'000
Staff costs - Board wide including Nursing, Psychology and Occupational Therapy	250	169	81
Programme Support	32	29	3
Staff Costs East Ren HSCP including Psychology, CAMHS and Occupational Therapy	256	207	49
Other - Peer Support Delivery Service	47	47	-
Total Cost	585	452	133
Funded by:			
In Year Funding (2023/24 tbc - based on prior year allocation)		506	
Reserve - Opening Balance		118	
Total Funding		624	
Potential reserve at year end based on current projection		172	

NB Plans to utilise existing reserve being developed - subject to any SG conditions, most prudent assumption until confirmed

East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24
Alcohol & Drugs Partnership

Appendix 10

Service	Planned Programme Costs	Projected Programme Costs	Projected Variance
	£'000	£'000	£'000
Additional Peer support and Staffing Provision	270	263	7
Additional National Mission uplift	175	175	-
Residential Rehab	80	80	-
MAT Standards	173	169	4
Whole family Approach framework	56	50	6
Lived and Living Experience	24	24	-
Taskforce Response Fund	84	84	-
Alcohol Brief Interventions	25	25	-
Early Intervention - Youth Outreach	25	19	6
Whole Family Support Activity	45	45	-
Recovery Hub	500	400	100
Total Cost	1,457	1,334	123
Funded by:			
In Year Funding (2023/24 tbc - based on prior year allocation)		803	
Reserve - Opening Balance		851	
Total Funding		1,654	
Potential reserve at year end based on current projection		320	

NB Plans to utilise existing reserve being developed
Future monitoring will be expanded to include all funding streams

East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24
ERC Funded Covid Reserves Activity

Appendix 11

Initiative	2023/24 Funding £'000	Comments
Development of Talking Points	48	Post expected to be recruited and in place by mid August
Recovery Café spaces in health centres	10	Expect to use full allocation by 31 March 2024 across Eastwood and Barrhead localities
HSCP winter staff to cover frontline service continuity	250	Expect to use full allocation by 31 March 2024 to support winter pressures
Go-bags for Domestic Abuse Survivors	2	In place
Support to Fostering households	11	Payments to support being made
HSCP staff wellbeing programme - extension	24	Programme in place to March 2024
Justice Social Work - reducing backlog of Unpaid Work Hours	5	In place
Justice Social Work - materials for Unpaid Work Service to increase output	4	In place
Carers Support	80	Post expected to be recruited by mid August to support development of options for respite
Housing Support for young people	43	Recruitment of post in progress
Mental Health Support for Children	50	Recruitment of post in progress and training sourced
Healthier Minds Hub - Children & Young People's Mental & Emotional Wellbeing	74	Recruitment of posts in progress
Recovery support for Domestic Abuse Survivors	37	Recruitment of post in progress
Additional Support Needs - transition to adulthood	91	Recruitment of posts in progress
Young people affected by drugs and alcohol	43	Recruitment of post in progress
	772	
In addition to the above:		
Social Work support to vulnerable families at Christmas	10	Agreed in principle, decision to be formalised later in year

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