



Meeting of East Renfrewshire Health and Social Care Partnership	Integration Joint Board	
Held on	31 January 2024	
Agenda Item	8	
Title	Revenue Budget Monitoring Report 2023/24; position as at 30 th November 2023	
Summary		
To provide the Integration Joint Board with financial monitoring information in relation to the revenue budget, as part of the agreed financial governance arrangements.		
Presented by	Lesley Bairden, Chief Financial Officer	
Action Required		
The Integration Joint Board is asked to:		
<ul style="list-style-type: none"> • note the projected outturn for the 2023/24 revenue budget • note that the Chief Officer and her management team continue to work on actions to mitigate cost pressures in the current year • note that East Renfrewshire Council has indicated support to the IJB for social care cost pressures on a non-recurring basis this financial year • note that East Renfrewshire Council has allocated a further £0.758 million non-recurring Covid reserve funding to the IJB this this financial year • approve the release the £0.327 million earmarked reserves identified to support financial recovery • approve the budget virement requested within the report 		
Directions		Implications
<input type="checkbox"/> No Directions Required <input type="checkbox"/> Directions to East Renfrewshire Council (ERC) <input type="checkbox"/> Directions to NHS Greater Glasgow and Clyde (NHSGGC) <input checked="" type="checkbox"/> Directions to both ERC and NHSGGC		<input checked="" type="checkbox"/> Finance <input type="checkbox"/> Policy <input type="checkbox"/> Workforce <input type="checkbox"/> Equalities <input checked="" type="checkbox"/> Risk <input type="checkbox"/> Legal <input type="checkbox"/> Infrastructure <input type="checkbox"/> Fairer Scotland Duty

EAST RENFREWSHIRE INTEGRATION JOINT BOARD

31 JANUARY 2024

Report by Chief Financial Officer

REVENUE BUDGET MONITORING REPORT 2023/24

PURPOSE OF REPORT

1. To advise the Integration Joint Board of the projected outturn position of the 2023/24 revenue budget. This projection is based on ledger information as at 31st January 2024 and allowing for latest intelligence.

RECOMMENDATIONS

2. The Integration Joint Board is asked to note:
 - note the projected outturn for the 2023/24 revenue budget
 - note that the Chief Officer and her management team continue to work on actions to mitigate cost pressures in the current year
 - note that East Renfrewshire Council has indicated support to the IJB for social care cost pressures on a non-recurring basis this financial year
 - note that East Renfrewshire Council has allocated a further £0.758 million non-recurring Covid reserve funding to the IJB this this financial year
 - approve the release the £0.327 million earmarked reserves identified to support financial recovery
 - approve the budget virement requested within the report

BACKGROUND

3. This report is part of the regular reporting cycle for ensuring that the HSCP financial governance arrangements are maintained. This is the fourth report for the financial year 2023/24 and provides the projected outturn for the year based on our latest information recognising we remain in a very challenging financial position.
4. The projected outturn shows a potential overspend for the year of £5.563 million, however this is before the additional Covid funding from the Council of £0.687 million and the remaining earmarked reserves of £0.327 million are factored in. This means the deficit reduces to £4.549 million, based on current costs.
5. Whilst this is a significant increase compared to the £2.998 million included in the November report to the IJB, board members will recall the update provided on the day advising that the position had worsened given the risks on the deliverability of the existing supporting people saving and the latest prescribing data. The IJB agreed to move to substantial and critical criteria in order to reduce costs.
6. The current projected overspend is in line with the November update and as reflected in the financial recovery letter issued to our partners, following that meeting, setting out a potential deficit for the year of £5.8 million.

	ERC £m	NHS £m	Total £m
November 2023 projected deficit (per report)	1.8	1.2	3.0
Further Pressures:			
Prescribing (net of £0.1m local actions)		1.4	1.4
Savings at risk (supporting people £2.5m, other £0.1m) (after £1.7m reserves)	2.6		2.6
Less: reduction from criteria changes	(1.2)		(1.2)
Potential Overspend in Financial Recovery letter	3.2	2.6	5.8

7. This shows we have a modest reduction in projected costs of £0.2 million against the position as above, but we are still concerned around the deliverability of the supporting people change in criteria saving, from both the time and capacity to undertake reviews and the outcome of the assessments. This is the biggest priority for our management team across the HSCP.
8. The projected spend includes the assumption that £1.2 million of savings will still be achieved in the remainder of the current year from the move to substantial and critical care criteria. Any shortfall will increase the budget deficit meaning that options for alternative savings need to be identified and will result in significant reduction and / or cessation of services and we are exploring whether any “plan B” options can be identified.
9. The voluntary severance trawl, with our staff employed by the council, has been finalised for phase 1 and is part of the financial recovery cost reductions, effective from 1 April 2024.
10. The Chief Officer and her management team continue to work on actions to mitigate cost pressures in the current year and are engaged in ongoing discussions with both partners as part of the financial recovery process. As we last reported our council partner has agreed to support us on a non-recurring basis in the current year with our projected social care cost pressures and this will continue to be monitored and discussed throughout the year. This support is very much welcomed and this report reflects the additional Covid pressure funding agreed in November by the Council of £0.687 million, non-recurring, towards current service pressures, along with a further £0.025 million for specific projects.
11. The projected costs against budget will continue to be reviewed as the year progresses and every action taken where possible to contain or minimise the projected overspend, whilst continuing to deliver our significant savings, recovery and renewal programme. The current year pressures will also inform the ongoing budget preparation work for the coming financial year 2024/25.
12. A separate report on preparing for the 2024/25 budget and associated financial recovery is included on the agenda for the January meeting of the IJB.

REPORT

13. The consolidated budget for 2023/24 and projected outturn position, shows a possible overspend of £5.563 million against a full year budget of £156.615 million (3.55%) after planned contributions from reserves. When we factor in the further £0.327 million to support financial recovery, along with the £0.687 million Covid support funding from the council our remaining deficit is £4.549 million.

14. The HSCP ongoing costs relating to Covid-19 now need to be contained within our budget as Scottish Government funding has now ceased, with exception of £2k to support PPE for carers. The additional support from the council is welcomed in the current financial year.
15. East Renfrewshire Council has agreed £0.853 million non-recurring funding to support Covid recovery activity (specific activity included in our projected costs) along with £0.687 million towards service pressures (supports our bottom line), with the detail included at Appendix 11.
16. The consolidated revenue budget and associated financial direction to our partners is detailed at Appendix 4. This is reported to each Integration Joint Board and reflects in year revisions to our funding contributions and associated directions.
17. The reserves position is set out at Appendix 5 and shows the planned in-year use of reserves, the committed spend to take forward and also shows the breakdown of the £327k the IJB is now being asked to release to mitigate current year costs.
18. The main projected operational variances are set out below, based on known care commitments, vacant posts and other supporting information from our financial systems as at 30th November 2023 and allows for the latest intelligence. The projected costs include minimal provision for further activity over the remainder of the year including the winter months and also include the impact of the savings at risk as discussed above.
19. **Children & Families and Public Protection £106k underspend;** this remains a result of vacancy management and maximising reserves, however is an increase in costs of £63k since we last reported, due to unachieved savings of £138k, increases in costs for residential care and unaccompanied asylum seekers offset in part by Scottish Government funding to support fostering rates.
20. This main variances to budget result from:
 - Management of vacancies and reserve/grant income of £561k which offsets:
 - The number of unaccompanied asylum seeker children continues to grow with more children requiring support early in the financial year with costs now estimated at £212k. This will change during the year depending on the number of children supported and the type of support required and / or available.
 - Residential care costs and fostering and adoption costs of £71k despite additional Scottish Government funding to support fostering rates.
 - Unachieved savings from our Supporting People Framework of £214k.
21. **Older Peoples Services £21k overspend;** this is a result of current care commitments and staff turnover within teams almost offsetting unachieved savings of £422k. This results in an increase in costs of £239k since the November, with the main variances to budget:
 - Residential and nursing care is underspent by £208k.
 - In localities directly purchased care at home and direct payment commitments show a projected overspend of £256k.
 - Staffing costs are underspent by £510k mainly from turnover and recruitment challenges, particularly within community based health services.
 - Unachieved savings from our Supporting People Framework cause a pressure of £422k.

22. **Physical & Sensory Disability £47k overspend;** is due to three factors:
- Care package projected costs are £37k overspend for the year.
 - The equipment contract costs have reduced, although still overspent by £59k.
 - Staffing turnover of £110k and additional income of £63k offsets the pressures above, however;
 - Unachieved savings from our Supporting People Framework cause a pressure of £108k.
23. This is an increase in projected costs of £97k since last reported mainly due to unachieved savings from the Supporting People Framework.
24. **Learning Disability Community Services £689k overspend;** is an increase in costs of £418k since last reported, of which £468k is unachieved Supporting People Framework savings. Care package costs are projected to overspend by £425k. This is offset in part by staffing vacancies and reduced supply costs within day services and within the Community Autism Team of £196k.
25. When we look at the collective position across the three adult care groups above (in paragraphs 20 to 22 this gives a projected overspend across Barrhead and Eastwood localities of £757k, primarily due to unachieved savings from our Supporting People Framework. The locality split is shown as an extract in Appendices 1 to 3 as an alternative presentation of these budgets and projected costs.
26. **Intensive Services £1,604k overspend;** the most significant cost pressures remain staffing and the purchase of care, with the main variances:
- Within Care at Home we are seeing continued capacity constraints along with increased demand and complexity (both purchased and the in-house service) of £1,213k – this is inclusive of the Covid support from the council of £250k.
 - Telecare Responders £258k overspend based on staffing and working patterns.
 - Bonnyton House £231k predominately staffing and agency costs to meet staff ratios.
 - Unachieved savings from our Supporting People Framework are now expected to cause a pressure of £183k.
These overspends are offset in part by:
 - Staff turnover and vacancies within Day Services and the Home from Hospital team of £376k.
27. This is an increase of £196k since last reported mainly due to the unachieved savings from the Supporting People framework as the increased Care at Home costs are offset by Covid support funding provided by the council.
28. As part of the Savings, Recovery and Renewal programme the service redesign is considering staffing and purchased care, with a view to delivering savings as well as containing costs in the current year. The review of care packages has been prioritised to deliver savings.
29. **Learning Disability Inpatients £1,000k overspend;** this continues to reflect the ongoing pressure in the service around increased observation costs as staff ratios must be maintained within the inpatient units. The projected costs have increased by £300k since last reported based on the current patient dynamics.
30. Given this cost pressure relates to specific patient needs this will constantly change. Going forward this should be mitigated to some degree by the redesign of the service.

31. **Augmentative and Alternative Communication £nil variance;** it is anticipated that spend will remain on budget with the reserve in place available to smooth any developing pressures, recognising the national element of this services. It should be noted however the IJB may be asked to consider whether to release any of this reserve depending on action planning to contain costs as the year progresses.
32. **Recovery Services Mental Health & Addictions £128k underspend;** the projected turnover within Mental Health Adult Community Services remains projected at £150k. Care costs have reduced by £10k since last reported and this modest overspend in care is offset by turnover. The savings target within these services has been achieved.
33. **Prescribing £2,400k overspend:** reflects the update to last IJB based on the costs to date. This includes an assumption that the local savings programme will deliver £100k across a range of initiatives led by the service. There remain ongoing issues with reporting of prescribing data and we are working with colleagues across NHSGGC to better try and estimate the cost pressure.
34. **Finance & Resources £36k overspend;** this budget meets a number of HSCP wide costs, including charges for prior year NHS pension costs that should diminish over time. This is a reduction in costs of £38k since November.
35. **Primary Care Improvement Plan, Alcohol and Drugs (Local Improvement Fund) and Mental Health Action 15;** we still await confirmation from the Scottish Government of our current year allocation for Mental Health Action 15, with the others confirmed. The balance of funding we are projecting to carry forward within the Alcohol and Drugs funding remains ring-fenced to support a recovery hub premises.
36. Appendices 8 to 10 give a summarised position against each funding stream, showing the planned activity against each initiative. The reserves position for Mental Health Action 15 should become clearer once the Scottish Government confirm final allocation and / or agree use committed reserves.

Other

37. The projected outturn shows a potential overspend for the year of £5.563 million, however this is before the additional Covid funding from the Council of £0.687 million and the remaining earmarked reserves of £0.327 million are factored in. This means the deficit reduces to £4.549 million, based on current costs. The IJB is asked to approve the use of the £327k reserves previously identified that will support cost reduction in the current year.
38. We signalled in the 2021/22 budget that funding may not be sufficient to meet the increasing demand for services, recognising the historic level of savings delivered (£11.5 million on social between 2015/16 and 2022/23) and despite best efforts we may not be able to contain costs in the current financial year, with the complexities and demand of the post Covid landscape. We recognise the risk of deliverability of the Supporting People Framework, which will continue to be closely monitored.
39. We continue to look at every action where it could be possible to minimise cost pressures in year and are closely monitoring our Savings, Recovery and Renewal programme where progress is reported on all change activity. For ease of reference Appendix 6 in this report also provides a position statement on savings progress. This remains incredibly challenging in the current environment given the capacity constraints and focus on service delivery, recognising the tensions when trying to reduce costs and deliver change and savings.

40. The support cost charge from the council is currently projected to the budget agreed by the IJB and work is required to ensure the activity levels are reduced, based on prior years, to allow us to stay within that budget.
41. The budget virement requests are detailed at Appendix 7 and the IJB is asked to approve the adjustments relating to allocation of Scottish Government funding for foster payments and a realignment of resource transfer to reflect activity.
42. As with every year there are a number of variables such as pay award, inflation, demand, economic volatility, workforce capacity that will all impact on our cost projections and detailed monitoring will continue throughout the year and will also inform forward financial planning.

IMPLICATIONS OF THE PROPOSALS

Finance

43. The financial implications are detailed in the report. Financial recovery discussions remain ongoing with our partners.

Risk

44. Delivering services and the savings recovery and renewal programme within existing funding is clearly our most significant risk and we remain concerned about the Supporting People Framework.
45. There are other risks which could impact on the current and future budget position; including:
 - Maintaining capacity to deliver our services
 - Achieving all existing savings on a recurring basis and containing the current projected overspend
 - The ongoing impact of Covid-19 on our partner providers and the care service market
 - Prescribing costs and the ability to accurately model and project the position, particularly in the early part of the year
 - Observation and Out of Area costs within Specialist Learning Disability Services
 - The impact of current year pressures on forward financial planning

DIRECTIONS

46. The running budget reconciliation which forms part of financial directions to our partners is included at Appendix 4.
47. The report reflects a projected overspend of £5.563 million after the planned use of reserves. This decreases to £4.549 million after the additional Covid funding from the Council of £0.687 million and the remaining earmarked reserves of £0.327 million are factored in.
48. Financial recovery discussions are ongoing with both partners and the council's support for in-year pressures will be reflected for our final outturn.

CONSULTATION AND PARTNERSHIP WORKING

49. The Chief Financial Officer has consulted with our partners.
50. This revenue budget reflects the consolidation of funding from both East Renfrewshire Council and NHS Greater Glasgow and Clyde. The HSCP operates under the Financial Regulations as approved by the Performance and Audit Committee on 18 December 2015 and reviewed March 2020; the latest review of the financial regulations and reserves policy were agreed by the Performance and Audit Committee on 22nd September 2022.

CONCLUSIONS

51. The report reflects a projected overspend of £5.563 million after the planned use of reserves. This decreases to £4.549 million after the additional Covid funding from the Council of £0.687 million and the remaining earmarked reserves of £0.327 million are factored in.
52. Financial recovery discussions are ongoing with both partners and the Chief Officer and her management team continue to try and minimise the budget deficit in the current financial year. The support for in-year pressures from the council along with the additional Covid support funding is very much welcomed.

RECOMMENDATIONS

53. The Integration Joint Board is asked to note:
 - note the projected outturn for the 2023/24 revenue budget
 - note that the Chief Officer and her management team continue to work on actions to mitigate cost pressures in the current year
 - note that East Renfrewshire Council has indicated support to the IJB for social care cost pressures on a non-recurring basis this financial year
 - note that East Renfrewshire Council has allocated a further £0.758 million non-recurring Covid reserve funding to the IJB this this financial year
 - approve the release the £0.327 million earmarked reserves identified to support financial recovery
 - approve the budget virement requested within the report

REPORT AUTHOR

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16 January 2024

Chief Officer, IJB: Julie Murray

BACKGROUND PAPERS

IJB 22.11.2023 – Revenue Budget Monitoring Report

https://www.eastrenfrewshire.gov.uk/media/9732/Item-07-Revenue-Budget-Monitoring-Report/pdf/Item_07_-_Revenue_Budget_Monitoring_Report.pdf?m=638352192232100000

East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24
 Consolidated Monitoring Report
 Projected Outturn Position as at 30th November 2023

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Public Protection - Children & Families	13,656	13,592	64	0.47%
Public Protection - Criminal Justice	29	(13)	42	144.83%
Adult Localities Services				
Older People	25,476	25,497	(21)	(0.08%)
Physical & Sensory Disability	6,160	6,207	(47)	(0.76%)
Learning Disability - Community	18,899	19,588	(689)	(3.65%)
Learning Disability - Inpatients	10,087	11,087	(1,000)	(9.91%)
Augmentative and Alternative Communication	76	76	-	0.00%
Intensive Services	15,303	16,907	(1,604)	(10.48%)
Recovery Services - Mental Health	5,656	5,597	59	1.04%
Recovery Services - Addictions	1,783	1,714	69	3.87%
Family Health Services	30,550	30,550	-	0.00%
Prescribing	17,375	19,775	(2,400)	(13.81%)
Finance & Resources	11,565	11,601	(36)	(0.31%)
Net Expenditure	156,615	162,178	(5,563)	(3.55%)
Contribution to / (from) Reserve	-	-	327	-
Net Expenditure	156,615	162,178	(5,236)	

Projected overspend by Partner	£'000
Health	(2,647)
Social Care	(2,916)
Projected Deficit	<u>(5,563)</u>
To be funded by:	
Net Contribution To / From Reserves **	327
Funding from East Renfrewshire Council for ongoing COVID pressure	687
Financial Recovery Action Planning Required to balance budget	<u>4,549</u>
	<u>5,563</u>

** will be reviewed as year progresses

Additional information - Adult Localities

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Localities Services - Barrhead	24,520	25,160	(640)	(2.61%)
Localities Services - Eastwood	25,500	25,617	(117)	(0.46%)
Net Expenditure	50,020	50,777	(757)	(1.51%)

Council Monitoring Report

Projected Outturn Position as at 30th November 2023

Subjective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Employee Costs	28,483	29,296	(813)	(2.85%)
Property Costs	976	969	7	0.72%
Supplies & Services	2,837	3,946	(1,109)	(39.09%)
Transport Costs	305	337	(32)	(10.49%)
Third Party Payments	50,396	54,631	(4,235)	(8.40%)
Support Services	2,455	2,455	-	0.00%
Income	(18,181)	(21,447)	3,266	(17.96%)
Net Expenditure	67,271	70,187	(2,916)	(4.33%)

Contribution to / (from) Reserve	-		0	-
Net Expenditure	67,271	70,187	(2,916)	-

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Public Protection - Children & Families	10,780	10,763	17	0.16%
Public Protection - Criminal Justice	29	(13)	42	144.83%
Adult Localities Services				
Older People	15,487	15,918	(431)	(2.78%)
Physical & Sensory Disability	5,400	5,447	(47)	(0.87%)
Learning Disability	12,558	13,343	(785)	(6.25%)
Intensive Services	14,188	15,792	(1,604)	(11.31%)
Recovery Services - Mental Health	1,943	1,984	(41)	(2.11%)
Recovery Services - Addictions	267	248	19	7.12%
Finance & Resources	6,620	6,706	(86)	(1.30%)
Net Expenditure	67,272	70,188	(2,916)	(4.34%)

Contribution to / (from) Reserve	-		109	
Net Expenditure	67,272	70,188	(2,807)	

Notes

1. Projected Deficit	(2,916)
To be funded by:	
Net Contribution To / From Reserves **	109
Funding from East Renfrewshire Council for ongoing COVID pressure	687
Financial Recovery Action Planning Required to balance budget	2,120
	<u>2,916</u>

** will be reviewed as year progresses

2. In addition to the above addition spending from reserves is detailed at Appendix 5

3. Additional information - Adult Localities

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Localities Services - Barrhead	17,414	18,126	(712)	(4.09%)
Localities Services - Eastwood	16,031	16,582	(551)	(3.44%)
Net Expenditure	33,445	34,708	(1,263)	(3.78%)

NHS Monitoring Report

Projected Outturn Position as at 30th November 2023

Subjective Analysis	Full Year			
	Full Year Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Employee Costs	22,780	23,027	(247)	(1.08%)
Non-pay Expenditure	57,361	59,761	(2,400)	(4.18%)
Resource Transfer/Social Care Fund	12,146	12,146	-	0.00%
Income	(2,944)	(2,944)	-	0.00%
Net Expenditure	89,343	91,990	(2,647)	(2.96%)

Contribution to / (from) Reserve	-	-	-	-
Net Expenditure	89,343	91,990	(2,647)	-

Objective Analysis	Full Year			
	Full Year Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Childrens Services	2,769	2,722	47	1.70%
Adult Community Services	6,443	6,033	410	6.36%
Learning Disability - Community	1,206	1,110	96	7.96%
Learning Disability - Inpatients	10,087	11,087	(1,000)	(9.91%)
Augmentative and Alternative Communication	76	76	-	0.00%
Family Health Services	30,550	30,550	-	0.00%
Prescribing	17,375	19,775	(2,400)	(13.81%)
Recovery Services - Mental Health	2,903	2,803	100	3.44%
Recovery Services - Addictions	944	894	50	5.30%
Finance & Resources	4,613	4,563	50	1.08%
Resource Transfer	12,377	12,377	-	0.00%
Net Expenditure	89,343	91,990	(2,647)	(2.96%)

Contribution to / (from) Reserve	-	-	218	0.00%
Net Expenditure	89,343	91,990	(2,429)	0.00%

Notes

Resource Transfer and the Social Care Fund is re allocated across client groups at the consolidated level as detailed below:

	£'000
Public Protection - Children & Families	107
Adult Localities Services	
Older People	3,546
Physical & Sensory Disability	760
Learning Disability	5,135
Intensive Services	1,115
Recovery Services - Mental Health	810
Recovery Services - Addictions	572
Finance & Resources	332
	<u>12,377</u>

Localities Resource Transfer - alternative presentation

Localities Services - Barrhead	5,359
Localities Services - Eastwood	4,081

1. Projected Deficit	<u>(2,647)</u>
To be funded by:	
Net Contribution To / From Reserves **	218
Financial Recovery Action Planning Required to balance budget	<u>2,429</u>
	<u>2,647</u>

** will be reviewed as year progresses

In addition to the above addition spending from reserves is detailed at Appendix 5

Additional information - Adult Localities

Objective Analysis	Full Year			
	Full Year Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Localities Services - Barrhead	1,747	1,675	72	4.12%
Localities Services - Eastwood	5,386	4,952	434	8.06%
Net Expenditure	7,133	6,627	3,153	44.20%

East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24
Budget Reconciliation & Directions

Appendix 4

	NHS £000	ERC £000	IJB £000	Total £000
Funding Sources to the IJB				
1 Expected Revenue Budget Contributions per March 2022 Budget	82,051	67,040		149,091
Funding confirmed in opening budget but not received at March 23	(1,023)			(1,023)
Criminal Justice Grant Funded Expenditure		616		616
Criminal Justice Grant		(616)		(616)
CAMHS - transfer to East Dun HSCP	(745)			(745)
Prescribing - including Apremilast and share of £20m	224			224
Health Visitors - Central Training Allocations	36			36
Pay Award	3,015			3,015
Winter Planning Band 2-4 Funding	553			553
ADP - Programme for Govt	268			268
ADP - Tranche 1	416			416
District Nursing	184			184
PCIP - Tranche 1	2,087			2,087
Winter Planning - Multi Disciplinary Team Funding	608			608
School Nursing	188			188
Learning Disability Inpatients Services	10			10
District Nursing Adjustment	(66)			(66)
Thrive under 5 Funding	49			49
Smoking Prevention	43			43
Open University Funding	15			15
Care Home Funding - Lead Nurse	57			57
Care Home Support Winter Challenge Funds	32			32
COVID - Vaccination Funding	197			197
FHS GMS Adjustment	1,144			1,144
Scottish Recommended Allowance - Fostering and Adoption		232		232
	89,343	67,272	-	156,615
Funding Outwith Revenue Contribution				
* Housing Aids & Adaptations		438		438
Set Aside Hospital Services Opening Budget	28,430			28,430
Total IJB Resources	117,773	67,710	-	185,483
Directions to Partners				
Revenue Budget	89,343	67,272	-	156,615
Criminal Justice Grant Funded Expenditure		616		616
Criminal Justice Grant		(616)		(616)
1 Resource Transfer & Recharges	(12,146)	12,146		0
Carers Information	58	(58)		0
	77,255	79,360	-	156,615
* Housing Aids & Adaptations		438		438
Set Aside Hospital Services Budget	28,430			28,430
	105,685	79,798	-	185,483

* includes capital spend

1. Includes Social Care Fund, Cross Charges, COVID funding adjustments as well as historic resource transfer etc.

Earmarked Reserves	Reserve Brought Fwd from 2022/23 £'000	2023/24 Projected spend £'000	2023/24 Potential Release £'000	Projected balance 31/03/24 £'000	comment
Scottish Government Funding					
Mental Health - Action 15	118	118		0	Based on latest projections, NB awaiting confirmation of current year allocation
Alcohol & Drugs Partnership	851	362		489	Projected balance is funding for recovery hub premises and work is ongoing
Primary Care Improvement Fund	628	628		0	Based on latest projected costs, however subject to SG revision to allocation
Primary Care Transformation Fund	33	33		0	
GP Premises Fund	181	130		51	
COVID-19	2	2		0	To support Carers PPE
Scottish Government Funding	1,813	1,273	0	540	
Bridging Finance					
Budget Savings Reserve	1,434	1,434		0	Will be required to cover savings at risk
In Year Pressures Reserve	165	165		0	Will be required to cover savings at risk
Current Year Projected Overspend	0	0		0	
Prescribing	0			0	
Bridging Finance	1,599	1,599	0	0	
Children & Families					
Health Visitors	82	82		0	
School Counselling	382	364	18	0	Projected costs for Family wellbeing project Year 2, request release of balance
Mental Health Recovery Monies	473	473		0	Committed for system wide programme and local care cost
Trauma Informed Practice	100	40		60	Year 2 funding committed for post
Whole Family Wellbeing	466	466		0	Assumed fully committed, being reviewed
Unaccompanied Asylum Seekers Childrer	9	9		0	
Children & Families	1,512	1,434	18	60	
Transitional Funding					
Community Living Change Fund	254	254		0	To support redesign programme
Total Transitional Funding	254	254	0	0	
Adult Services					
Mental Health Officer/Community Psychology/Capacity	61		61	0	Release requested to mitigate cost pressures
Care Home Oversight Support and Lead Nurse	77		77	0	Release requested to mitigate cost pressures
Augmentative & Alternative Communication	104			104	
Addictions - Residential Rehabilitation	37		37	0	Release requested to mitigate cost pressures
Learning Disability Health Checks	32	32		0	
Armed Forces Covenant	13	13		0	
Wellbeing	45	45		0	
Dementia Support	109	109		0	Assumed fully committed, being reviewed
Telecare Fire Safety	18	18		0	
Total Adult Services	496	217	175	104	
Repairs & Renewals					
Repairs, Furniture and Specialist Equipment	100		50	50	Request release £50k to offset pressures - limits development opportunities
Repairs & Renewals	100	0	50	50	
Total All Earmarked Reserves	5,774	4,777	243	754	
General Reserves					
East Renfrewshire Council	109	100	9	0	Request release of balance to mitigate cost pressures
NHSGCC	163	88	75	0	Request release of balance to mitigate cost pressures
Total General Reserves	272	188	84	0	
Grand Total All Reserves	6,046	4,965	327	754	

East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24
Analysis of Savings Delivery

Appendix 6

Saving	Funding Gap £'000	Savings Achieved £'000	Remaining Balance		Not Achieved £'000	Saving Achieved 24-25 £'000	Balance of Saving not achieved
			On Track £'000	Funded from Reserves £'000			
HSCP Wide Savings							
Review of Commissioned Services	225	82	-	-	143		143
Further Funding Expected on Pay Award	261	261	-	-			-
Living Wage on Pay element of contracts rate only	148	148	-	-			-
Limit Use of Support Services to contain cost pressures	219	-	219	-			-
Supporting People Framework to Moderate	3,400	183	417	694	1,950		2,644
Structure Proposals	928	435	0	493		121	372
Allocate Turnover Target 1%	200	200	-	-			-
Learning Disabilities							
Sleepover Review	150	150	-	-			-
Supported Living	130	19	111	-			-
Intensive Services							
Efficiencies from Care at Home Scheduling System	75	5	-	70			70
Care at Home Review Phase 2	200	-	-	200			200
Review of Vacant posts and Associated running costs	179	90	-	107			107
Children and Families							
Review of Connor Road funding	60	-	-	60		60	-
Family Functional Therapy	52	52	-	-			-
Residential Costs - review of Care options	226	219	7	-			-
Health Improvement - review of service to rationalise	50	-	-	50			50
Trauma Informed Practice	-	50	-	-			-
Finance and Resources							
Review of Structure and Processes	296	296	-	-			-
Localities							
Rehab Team Mini Restructure	61	-	-	-			-
Eastwood localities Team - Mini Restructure	53	-	-	-			-
Review of Vacant posts and associated Running Costs	28	150	-	-			-
District Nursing - Vacancy Management	50	-	-	50		50	-
New - Tech Enabled Care	-	80	-	-			-
Mental Health and Addictions							
Review of Structure and Care Packages	65	65	-	-			-
Sub Total	7,056	2,485	754	1,724	2,093	231	3,586

35% 11% 24% 30%

New Tagret added:

Supporting People Framework to Substantial & Critical			1,200		(1,200)		
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Revised Total	7,056	2,485	1,954	1,724	893	231	3,586
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35% 28% 24% 13%

Subjective Analysis	2023/24 Budget Virement					
	Ledger as Last Reported £'000	(1) £	(2) £	(3) £	2023/24 Budget £'000	Total Virement £'000
Employee Costs	28,372		111		28,483	111
Property Costs	975				975	-
Supplies & Services	2,637		200		2,837	200
Transport Costs	307		(2)		305	(2)
Third Party Payments	50,050	232	114		50,396	346
Support Services	2,456				2,456	-
Income	(17,757)		(423)		(18,180)	(423)
Net Expenditure	67,040	232	-	-	67,272	232

Objective Analysis	2023/24 Budget Virement					
	Ledger as Last Reported £'000	(1) £	(2) £	(3) £	2023/24 Budget £'000	Total Virement £'000
Public Protection - Children & Families	10,460	232	88		10,780	320
Public Protection - Criminal Justice	29				29	-
Adult Health - Localities Services						
Older People	15,544		(57)		15,487	(57)
Physical & Sensory Disability	5,302		98		5,400	98
Learning Disability	12,528		30		12,558	30
Adult Health - Intensive Services	14,232		(44)		14,188	(44)
Recovery Services - Mental Health	1,985		(42)		1,943	(42)
Recovery Services - Addictions	263		4		267	4
Finance & Resources	6,697		(77)		6,620	(77)
Net Expenditure	67,040	232	-	-	67,272	232

Note:

1. Additional funding - Scottish Recommended Allowance - Fostering and Adoption
2. Reallocation of Resource Transfer income and expenditure to realign to activity

Service	Budgeted Programme Costs	Projected Programme Costs	Projected Variance
	£'000	£'000	£'000
Pharmacy Support	1,064	1,064	-
Advanced Nurse Practitioners - Urgent Care	183	183	-
Advanced Practice Physiotherapists	204	204	-
Community Mental Health Link Workers	85	85	-
Community Healthcare Assistants / Treatment Room *	589	589	-
Vaccine Transformation Programme	628	628	-
Programme Support / CQL / Pharmacy First	241	241	-
Total Cost	2,994	2,994	-
Funded by:			
In Year Maximum Funding Allocation		2,366	
Reserve - Opening Balance		628	
Total Funding		2,994	
Surplus/Deficit		-	

Service	Budgeted Programme Costs	Projected Programme Costs	Projected Variance
	£'000	£'000	£'000
Staff costs - Board wide including Nursing, Psychology and Occupational Therapy	169	169	0
Programme Support	29	29	0
Staff Costs East Ren HSCP including Psychology, CAMHS and Occupational Therapy	207	207	0
Other - Peer Support Delivery Service	47	47	0
Total Cost	452	452	0
Funded by:			
In Year Funding (2023/24 tbc - based on prior year allocation)		334	
Reserve - Opening Balance		118	
Total Funding		452	
Potential reserve at year end based on current projection		0	

NB Plans to utilise existing reserve being refined, subject to any SG conditions, most prudent assumption until confirmed

Service	Budgeted Programme Costs £'000	Projected Programme Costs £'000	Projected Variance £'000
Additional Peer support and Staffing Provision	317	317	-
Additional National Mission uplift	207	207	-
Residential Rehab	189	189	-
MAT Standards	173	173	-
Whole family Approach framework	55	55	-
Lived and Living Experience	24	24	-
Taskforce Response Fund	84	84	-
Alcohol Brief Interventions	25	25	-
Early Intervention - Youth Outreach	30	30	-
Whole Family Support Activity	45	45	-
Recovery Hub Development	500	11	489
Total Cost	1,649	1,160	489
Funded by:			
In Year Maximum Funding		798	
Reserve - Opening Balance		851	
Total Funding		1,649	
Potential reserve at year end based on current projection		489	

NB Plans to utilise existing reserve are in place and include committed spend for future years - also includes Programme for Government spend which has now been baselined

East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24
ERC Funded Covid Reserves Activity

Appendix 11

Initiative	2023/24 Funding £'000	Comments
Development of Talking Points	48	Post recruited
Recovery Café spaces in health centres	10	In place
HSCP winter staff to cover frontline service continuity	250	In place
Go-bags for Domestic Abuse Survivors	2	In place
Support to Fostering households	11	Payments to support foster carers have been made
HSCP staff wellbeing programme - extension	24	Programme in place to March 2024, post extended per November funding
Justice Social Work - reducing backlog of Unpaid Work Hours	5	In place
Justice Social Work - materials for Unpaid Work Service to increase output	4	In place
Carers Support	80	Post recruited and other supports in place
Housing Support for young people	43	Post recruited
Mental Health Support for Children	50	In place
Healthier Minds Hub - Children & Young People's Mental & Emotional Wellbeing	74	In place
Recovery support for Domestic Abuse Survivors	37	Programme being delivered with partner
Additional Support Needs - transition to adulthood	91	Posts recruited
Young people affected by drugs and alcohol	43	Post recruited
Social Work support to vulnerable families at Christmas	10	In place
Further funding agreed by East Renfrewshire Council in November 2023:		
Extend wellbeing officer post to March 2024	15	In place
Social Work support to vulnerable families at Christmas	2	Increased from £10k to £12k, in place
Aftercare christmas support for young people	9	In place
Childrens Occupational Therapist post for 12 months	45	Recruitment process started
Sub Total Initiatives	853	
Wider Covid pressure support	687	To support ongoing challenges across services
Total All Funding	1,540	

Please note that where project activity or recruitment started later in the year the balance will be taken forward in order to deliver the full programme.

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